

**THE METRO ATLANTA TRI-JURISDICTIONAL
COLLABORATIVE ON HOMELESSNESS
CITY OF ATLANTA, DEKALB COUNTY AND FULTON COUNTY**

July 15, 2003

Special Needs Assistance Programs Office, Room 7270
Office of Community Planning and Development
Department of Housing and Urban Development
451 Seventh Street, SW
Washington, DC 20410

Attention: Continuum of Care Programs

This is an **Associated Application**. Exhibit 1: Continuum of Care Narrative, for **The Metro Atlanta Tri-Jurisdictional Collaborative on Homelessness**, is being submitted in its entirety only in this application – **Integrated Life Center, Inc.**

The applications of all other associated applicants for this same continuum (see attached list) will cross-reference and adopt this exhibit.

For questions regarding the Exhibit 1 Continuum of Care Narrative, please contact Douglas E. Carl, Fulton County Human Services Department at 404-730-7944 or by e-mail - doug.carl@co.fulton.ga.us.

Thank you.

Website for the Tri-Jurisdiction Collaborative on Homelessness –
www.tri-j.net

ASSOCIATED APPLICANTS

Project Priority Number	Project Applicant	Project Name
1	Integrated Life Center, Inc.	Integrated Life Center (ILC) Village on Candler Road
2	Decatur Cooperative Ministry, Inc.	Family Transitional Housing Program Expansion
3	Nicholas House, Inc.	Nicholas House
4	Action Ministries, Inc. d.b.a. Atlanta Urban Ministry	Action Ministries, Inc. d.b.a. Atlanta Urban Ministry
5	Travelers AID of Metropolitan Atlanta, Inc.	Transitional Housing Program
6	Initiative for Affordable Housing DeKalb, Inc.	Initiative for Affordable Housing DeKalb, Inc.
7	Housing Initiative of North Fulton, Inc.	Housing Initiative of North Fulton (HomeStretch)
8	Jerusalem House, Inc.	Jerusalem House-The Family Program
9	Samaritan House of Atlanta, Inc.	Employment Readiness Program/ Transitional Housing Program
10	Progressive Redevelopment, Inc.	Project Community Connections, Inc. d.b.a. The Rock
11	Fulton County Human Services Department	Jefferson Place Transitional House
12	Mary Hall Freedom House, Inc.	Reaching New Heights
13	Community Advance Practice Nurses, Inc.	Supportive Mental Health Services for Women & Children
14	Genesis Shelter, Inc.	Genesis Shelter, Inc.
15	Alternate Life Paths Program, Inc.	Independent Living Skills Apartment Program
16	Buckhead Christian Ministry, Inc.	Buckhead Christian Ministry Transitional Housing Program
17	Our Common Welfare, Inc.	Project Link
18	Community Advance Practice Nurses, Inc.	Health Care Access for Homeless Children
19	Community Advance Practice Nurses, Inc.	Expanded Supportive Mental Health Services
20	Furniture Bank of Metro Atlanta, Inc.	Furniture Bank
21	Georgia Law Center for the Homeless, Inc.	Georgia Law Center for the Homeless
22	Atlanta Enterprise Center, Inc.	Special Needs Employment Assistance Partnership
23	Crossroads Community Ministries, Inc.	Angels Over Atlanta Expansion Project
24	Families First, Inc.	Transitional Housing for Young Homeless Mothers with Infants (Weaver Gardens)
25	Phoenix Alliance, Inc.	Transitional Housing for Substance Abuse Treatment
26	Saint Jude's Recovery Center, Inc.	St. Jude's Assessment and Detoxification Program
27	Fulton County Human Services Department	Jefferson Place Supportive Services
28	Jewish Family & Career Services, Inc.	Project Connect of Jewish Family & Career Services, Inc.
29	Our House, Inc.	Our House
30	Saint Jude's Recovery Center, Inc.	St. Jude's Long-Term Residential Treatment
31	Saint Joseph's Mercy Care Services, Inc.	Mental Health Program at Saint Luke's
32	Achor Center, Inc.	Achor Center, Inc.
33	Young Adult Guidance Center, Inc.	YAGC Permanent Housing Program
34	Saint Jude's Recovery Center, Inc.	Supportive Services, Project Care and Outpatient
35	Saint Jude's Recovery Center, Inc.	Project Assist
36	New Horizons Development Center, Inc.	Women of Significance Home
37	Atlanta Step-Up Society, Inc.	Residential & Non-Residential Recovery Program
	Georgia Department of Community Affairs	Welcome House SRO

The Tri-Jurisdiction Homeless Continuum of Care for DeKalb County, Fulton County, and the City of Atlanta

Exhibit 1:

1. Summary of the Continuum of Care's Accomplishments

In 2002, the Tri-Jurisdiction Continuum of Care secured funding for thirty-one (31) projects through the SuperNOFA process. Included in this project listing was the addition of sixteen units of permanent supportive housing for homeless men with chronic and persistent mental health illnesses or with dual-diagnosis.

The Tri-Jurisdiction also made significant strides in bringing together representatives from various mainstream resources to begin discussions on creating meaningful linkages and developing consistent discharge planning practices. A collaborative meeting was hosted in DeKalb County on December 17, 2002 with representatives from the DeKalb County Drug Court, City of Atlanta Community Court, Fulton County Drug Court, City of Atlanta Mayor's Office, Veterans Administration, Fulton County Human Services Office of Emergency and Transitional Housing, Atlanta Housing Authority, DeKalb Community Services Board, Crossroads Community Ministries, Inc., Integrated Life Center, Inc., The Community Foundation, DeKalb County Sheriff's Department, City of Atlanta Corrections Department, Fulton County Sheriff's Department, and the Fulton County Police Department.

The Tri-Jurisdiction implemented its first point-in-time homeless census. Part I of this initiative deployed approximately 200 enumerators in conducting a point-in-time count of the homeless on the street, in shelters and transitional housing, and in jails and hospitals. Part II involved a sample survey of approximately 1,100 homeless persons to elicit such information as length of homelessness, community of origin, prior military service, etc., with surveying conducted both on the street and in shelter locations. The census was conducted in March 2003 with the follow up survey conducted in April and May of 2003.

2. Our Community's planning process for developing a Continuum of Care Strategy.

2.a. Identify the lead entity for the CoC planning process.

The lead entity that generates local cross-jurisdictional collaboration and homeless service planning is the Atlanta: Tri-Jurisdiction Collaborative. The Collaborative is responsible for the expansion and enhancement of the continuum of care. Members include local government representatives, service providers, formerly homeless persons, faith community leaders, advocates, and representatives from the public and private sector. Members of the Collaborative are also drawn from the grass-root and local councils as well as from regional task forces.

The networking of these many collaborations is the key to the growth and maturity of our continuum of care. The local governments and several key service providers participate in all the groups to ensure communication and to reduce duplication. We believe that this is mandatory as we are the only collaborative we know of in the entire country that has a major metropolitan City that overlaps into two Counties, each of which also has a substantial area that is not within the City of Atlanta. This complex geographical design requires more sub-groups and meetings than an average metropolitan area. Therefore, what has emerged within the Atlanta: Tri-Jurisdiction

over the past several years is not a singular collaboration to address homelessness, but several collaborations ranging from the grass-root to the state level. Each level is woven into the next to create a comprehensive network addressing homelessness in Atlanta.

The Collaborative, through monthly meetings, established the local process and sub-committees needed to refine our continuing development of the Continuum of Care. Fulton County provides administrative support to the Collaborative and also serves as the lead jurisdiction to facilitate the Atlanta: Tri-Jurisdictional SuperNOFA application process.

2.b. Describe your community's Continuum of Care planning process.

We believe that to create a responsive Continuum of Care in our area, strategies and collaborations must remain community-based. What has emerged within the Tri-Jurisdiction is a multi-tiered community based network of service providers, advocates, private and public sector participants, faith leaders, and homeless and formally homeless persons.

At the most basic level are several jurisdiction specific councils or forums that address issues, services, and strategies relevant to the jurisdictions' respective Consolidated Development Plans. These forums include the Fulton County Coalition to Prevent Homelessness, the Georgia Transitional Housing Coalition, the DeKalb County Homeless Facilities and Service Providers Group, and the DeKalb County Immigrant/Refugee Housing Initiative. Since the City of Atlanta is incorporated in both Fulton and DeKalb counties, City representatives are active members in each of these jurisdiction-specific forums.

At a larger local level are various councils and forums that incorporate multi-jurisdictional membership:

1. The Atlanta: Tri-Jurisdictional Collaborative - The Collaborative serves as the coordinating body for the development of the Atlanta: Tri-Jurisdiction Continuum of Care. Its membership is made up of local providers, local government, faith community, former homeless persons, nonprofit and business community partners. Sub-committee functions include data collection, information and communication, needs and priorities, and the local process for the HUD SuperNOFA application. Sub-committee meetings are ongoing and conducted on an as needed basis. The Collaborative meets regularly throughout the year with both called and scheduled meetings.
2. The Homeless Action Group (HAG) – Established in 1995, HAG has an active participation of over 75 members including service providers, representatives from local, state and federal governments, private business, religious leaders, advocates, concerned citizens and persons who are homeless. Its focus is to address the issues of homelessness through cross-jurisdictional collaborations. A significant gain towards developing a regional approach to homelessness was generated from the HAG. The Homeless Action Group meets on the second Tuesday of every month.
3. The Pathways Consortium – This Consortium furthers the development of our HMIS. This monthly forum brings together services providers throughout the Tri-Jurisdiction and surrounding counties to discuss HMIS issues, technical assistance needs, and system upgrades. This consortium of over 24 providers continues to meet monthly with quarterly intensive technical meetings for all network users.
4. The Housing Forum – Sponsored by the Metropolitan Atlanta Community Food Bank, this monthly forum brings together representatives from local, state, and federal governments, public/private sector, developers, and the banking industry from cross jurisdictions to strategize on affordable housing opportunities. The attendance averages more than 60 people each month.

5. Metro Atlanta Task Force for the Homeless – This networking forum invites community partners from around the Metro Atlanta area to monthly information and advocacy sessions. The Task force provides current information pertaining to legislation and policy activities from local, state and federal levels. This monthly forum also provides participation beyond our Tri-Jurisdiction boundaries providing opportunities for additional networking and collaboration.
6. Georgia Transitional Housing Coalition (GTHC) – This Coalition began in 1993 as an organization for those agencies in Georgia who provide transitional housing to improve service delivery, education and training, and advocacy. There are currently 21 members. Meetings are held quarterly at various transitional sites and are open to all interested parties. GTHC continues to be an important part of our Continuum, interested not only in transitional housing as an exclusive issue, but also providing resources related to after care and securing permanent housing. Local Government staff members participate to provide linkages with other existing networks.
7. Coalition for the Homeless Mentally Ill – The Coalition for the Homeless Mentally Ill was organized by the Fulton Regional MHMRSA Board in an effort to bring together representatives from local providers of mental health and substance abuse treatment services, local organizations assisting the homeless, advocates and any other interested stakeholders for the purpose of assisting the Regional Board its planning efforts to improve the public MHMRSA system to better meet the needs of the homeless mentally ill. This group meets monthly to discuss many topics such as barriers to treatment and current system performance.

Our primary focus throughout our planning process is to insure diverse community involvement. Through a partnership with our Continuum’s HMIS, Pathways, a Continuum of Care website has been created; www.tri-j.net Meeting dates, progress announcements, and promotions for continued community planning involvement are made available. In addition, a mailing list of nearly 300 services agencies and community stakeholders has been created and used as a support to the website. As a result, community inclusive committees have also been formed to support the planning efforts of the Tri-Jurisdictional Collaborative. The Core Working Group serves as a task-oriented body to implement the Continuum Planning Process outlined by HUD, facilitate the planning strategies of the larger Collaborative, and to coordinate the local SuperNOFA process. Special committees are formed on an as-needed basis to deal with specific issues as they arise. Most recently formed is the Advisory Committee that is responsible for guiding the street census.

2.c. *Dates and Main Topics of Continuum of Care Planning Meetings*

2003 Continuum of Care Planning Meetings (June 2002 – June 2003)	
<i>Monthly Collaborative meetings that address homelessness in the Tri-Jurisdiction</i>	
▪	Fulton County Collaborative on Homelessness meets monthly on the 1 st Thursday: 6/6/02 through 6/5/03
▪	Atlanta Housing Forum meets monthly on the 1 st Wednesday: 6/09/02 through 6/04/03
▪	Homeless Action Group (HAG) meets monthly on the 2 nd Tuesday: 6/11/02 through 6/10/03
▪	Homeless Action Network (HAN) meets on the 3 rd Wednesday of each month: 6/12/02 through 6/18/03
▪	Coalition for the Homeless Mentally Ill meets monthly on the 3 rd Tuesday: 6/18/02 through 6/17/03
▪	AIDS Housing Coalition meets on the 3 rd Wednesday: 6/19/02 through 6/18/03
▪	Taskforce for the Homeless monthly forum meets on the 3 rd Thursday: 6/20/02 through 6/19/03
▪	Veterans Team meet on the last Thursday of each month: 6/27/02 through 6/26/03
▪	Georgia Transitional Housing Coalition (GTHC) meets quarterly: 6/02 through 6/03
<i>LOCAL CITY MEETINGS</i>	
Meeting Type	Main Topic of Meeting
▪ HIV-AIDS Housing Council	Housing –related support needs and resources for

	persons with HIV/AIDS in metro Atlanta
▪ Atlanta Housing Forum	Affordable housing development and resources
▪ The ROCK Leadership Council	Internal and external collaborations among homeless service providers
LOCAL COUNTIES' MEETINGS	
▪ DeKalb County Human and Community Development Department	Hosted DCA application workshop (2/02 and 2/03) and grantee information sessions (9/02) for Metro Atlanta region.
▪ DeKalb County Human and Community Development Department	Discussion on the CDBG and ESG grant process
▪ DeKalb County Drug Court and Human and Community Development Department (7/02 – 6/03)	Meetings with DeKalb County Human & Community Development Dept and DeKalb Drug Court to discuss housing for program participants
▪ DeKalb County Human and Community Development Department (1/02 – 5/02)	Meetings with homeless service and housing providers, advocates, other County agencies, the community and other stakeholders to discuss the 2003 – 2007 Consolidated Plan.
▪ Fulton County Ryan White Outside Review Committee (1/03)	Review and recommend funding allocations for the Ryan White grant.
▪ Fulton County Consolidated Plan Monthly Meetings (6/02 – 6/03)	Meeting with County departments to discuss the Consolidated plan of Fulton County.
▪ Fulton County Drug Court and Fulton County Human Services Department meeting (5/8/03)	Meeting with Fulton County Human Services to discuss housing for program participants of the Drug Court.
▪ Fulton County Board of Commission Meeting (4/16/03)	Review and approval of Human Services Grant funding, to include homeless agencies in Fulton County.
STATE MEETINGS	
▪ Georgia Coalition to End Homelessness meets monthly on the 2 nd Wednesday: 6/12/02 through 6/11/03	Standards of care, legislative action, policy developments, collaborations
▪ Georgia Department of Community Affairs Homeless Advisory Council (11/4/02)	State Continuum, policy and program developments, resources
▪ Georgia Department of Community Affairs Region 3 Workshop (2/14/03)	Housing Trust Fund Application Workshop and Continuum of Care Planning
FEDERAL MEETINGS	
▪ Meeting with National and Local HUD Representatives (5/6/02)	Update on current and future initiatives planned for the Tri-Jurisdiction
TRI-J PLANNING TEAM AND CORE WORKING GROUP MEETINGS	
Tri-J Core Working Group Meetings: ▪ 6/25/02, 7/24/02, 8/28/02, 9/25/02, and 1/23/03	▪ Meeting to review plans for the Tri-J Homeless Census and to discuss Tri-J plans to end homelessness within 10 years.
Tri-J Planning Team Meetings: ▪ 7/11/02 ▪ 10/10/02 and 12/03/02 ▪ 2/25/03 ▪ 5/06/03	▪ Wrap of SuperNOFA 2002 and Tri-J updates. ▪ Committee updates. ▪ Meeting to highlight plans for the Tri-J Census ▪ Announce process for 2003 SuperNOFA.
SuperNOFA Sub-Committee Meeting: ▪ 4/29/03	▪ Discuss plans for 2003 local SuperNOFA process
Super Review Committee Work Sessions: ▪ 5/30/03, 6/11/03, and 6/26/03	▪ SuperNOFA local Review Committee orientation,

	feedback to agencies on draft applications, and rating and ranking of final applications.
<i>STRATEGIC PLANNING TO END HOMELESSNESS MEETINGS</i>	
▪ Advisory Council formed (7/02)	Advisory Council formed to guide the process for implementing a point-in-time Census count in the Tri-J.
▪ Tri-J Sub-Committee Meeting on Ending Homelessness: (11/21/02)	Meeting to discuss Tri-J plans to end homelessness within 10 years.
▪ Community meeting (HAG) with Applied Survey Research Consultants – (12/10/02)	Meeting to discuss plans to implement point-in-time Homeless Census count in Tri-J.
▪ Focus Group meeting with mainstream agencies in the Tri-J (12/17/02)	Meeting to develop action steps to end Chronic Homelessness in the Tri-J.
▪ Mapping sessions for Homeless Census (1/15/03)	Street outreach workers identify locations and sites in preparation for the Homeless census count.
▪ Train the trainer sessions (2/18-19/03)	Training sessions for deployment captains and enumerators for the dry-run homeless count.
▪ Homeless Census dry-run enumeration (12/25/03)	Dry-run enumeration conducted in Downtown Atlanta and outlying areas to prepare for actual census count.
▪ Training Sessions for enumerators and volunteers (3/4-5/03)	Training sessions for enumerators and volunteers for the homeless census count.
▪ Tri-J Homeless Census Count 3/11/03)	Enumeration conducted in the early hours of morning in Fulton County, DeKalb County and the City of Atlanta.
▪ Homeless Surveys conducted (3/22/03)	Surveys administered to homeless persons, primarily those living on the streets at various meal sites.
▪ Data Collection (4/03–6/03)	Analysis of enumeration and survey data
▪ Mayor’s Commission on Homelessness (Nov. 2002 through present)	Development of “Blueprint To End Homelessness in Atlanta”; oversight of implementation of plan’s recommendations
▪ Mayor’s Commission on Homelessness Sub-Committee Meetings: (Spring 2003 through present)	Development of specific project initiatives from Blueprint plan
<i>HMIS MEETINGS</i>	
▪ Department of Community Affairs (DCA) meeting (6/05/02)	Discussion on the State’s Plan for HMIS
▪ Pathways Consortium (Meets monthly: 6/02 – 12/03)	Coordination of HMIS planning

2.d. Participating Agencies/ Organizations involved in the Continuum of Care Planning Process

Geographic Area Key: City of Atlanta (A)-130174, DeKalb County (D)-139089, Fulton County (F)-139121	
Subpopulation Key: General (G), Seriously Mentally Ill (SMI), Substance Abuse (SA), Veterans (VETS), HIV/AIDS, Domestic Violence (DV), and Youth (Y).	
Participation Key:	
(1) – Attends CoC Core Working Group meetings	(7) - Attends the Coalition for the Mentally Ill monthly meeting
(2) - Attends CoC Planning Team meetings	(8) – Attends Fulton County Homeless Action Network monthly meetings
(3) - Attends Homeless Action Group (HAG) monthly meeting	(9) – Attends Veterans Team monthly meeting
(4) - Attends Fulton County Collaboration on Homelessness monthly meeting	(10) - Active participant of the 2003 SuperNOFA Review Committee for the Metro Atlanta Tri-Jurisdiction
(5) - Attends DeKalb County Homeless Services Provider quarterly meeting	(11) – Attends HIV/AIDS Housing Coalition monthly meeting
(6) - Attends Taskforce for the Homeless monthly forum	(12) - Homeless Census sponsor, Advisory Council member, Deployment Captain, and/or Deployment Center

Specific Names of COC Organizations/ Persons	Geographic Area Represented	Subpopulations Represented (G, SMI, SA, HIV/AIDS, VETS, DV, Y)	Level of Participation In Planning Process
State Agencies:			
Department of Housing and Urban Development - Georgia State Field Office	A, D, F	G	1, 2, 3, 9
Georgia Department of Community Affairs	A, D, F	G	3, 4, 6
Georgia Department of Human Resources	A, D, F	G	4
Georgia Department of Labor	A, D, F	G	9
Georgia House of Representatives, House Research	A, D, F	G	3, 6
Local Government Agencies:			
Atlanta City Council	A	G	3, 6
Atlanta Public School – Homeless Program	A	Y	2, 3, 4, 8
City of Atlanta Office of Grants Management	A	G	1, 2, 3, 6, 7, 10,11, 12
DeKalb County Department of Family and Children Services	D	G	5, 6
DeKalb County Department of Human and Community Development	D	G	1, 2, 5, 6, 10, 12
Fulton County Adult Protective Services	A, F	G	7
Fulton County Department of Family and Children Services	A, F	G, Y	8
Fulton County Human Services Department	F	G	1, 2, 3, 4, 6, 7, 8, 10, 11, 12
Fulton County Ryan White Projects	A, F	HIV/ AIDS	11
Veterans Administration Regional Office	A, D, F	VETS	3, 9, 12
Public Housing Authorities:			
Atlanta Housing Authority	A	G	3, 4, 6
The Housing Authority of the County of DeKalb Georgia.	D	G	5, 6
Fulton County Housing Authority	F	G	4

Nonprofit Organizations: <i>(includes Faith-Based organizations)</i>			
Achor Center, Inc.	A	G	2, 4, 6
Action Ministries, Inc. d.b.a. Atlanta Urban Ministry	A	G	2, 3, 6
Agape Restoration Project, Inc.	A	G	4
AID Atlanta, Inc	A, D, F	HIV/ AIDS, SA	3, 6, 11
AIDS Education and Services for Minorities, Inc.	A	HIV/ AIDS	3, 11
AIDS Legal Project	A	HIV/ AIDS	11
Alternate Life Paths, Inc.	A	Y	3, 6, 8
Anam Cara, Inc.	D	SA	2, 6
Antioch Urban Ministries, Inc.	A	HIV/ AIDS, SA	3, 11
Atlanta Children's Shelter, Inc.	A	Y	3, 4, 6, 8
Atlanta City Baptist Rescue Mission	A	G	6
Atlanta City Mission Corp. – Milton Ave	A	G	3, 6
Atlanta Community Food Bank	A, D, F	G	6
Atlanta Enterprise Center, Inc.	A	SA	2, 3, 4, 6
Atlanta Jewish Community Center, Inc.	A	HIV/ AIDS	2, 3, 4, 10, 11
Atlanta Legal Aid Society, Inc.	A	G	5
Atlanta Step-Up Society, Inc.	A, F	G	3
Atlanta Union Mission Corporation, Inc.	A, F	G	3, 6
Breakthru House, Inc.	D	SA	5
Buckhead Christian Ministry, Inc.	A	G	2, 3, 4, 6
Center for Pan Asian Community Services, Inc.	D	G	5
Central Presbyterian Church	A	G	3, 10, 12
Changed Living Recovery Residence, Inc.	D	SA	3, 5
Chris Homes, Inc.	A	Y	2, 8
Clifton Presbyterian Church, Inc.	A	G	6
Community Advance Practice Nurses, Inc.	A	G	1, 2, 3, 6, 7, 12
Community Concerns, Inc. - Odyssey III	A	G	3, 4, 6
Community Friendship, Inc	A	SMI	6
Congregation Shearith Israel Night Shelter for Homeless Women	A, D	G	5, 6
Consumer Credit Counseling Service, Inc.	A	G	4
Cooperative Resource Center - The Edgewood	A	HIV/ AIDS	6, 11
Covenant House Georgia, Inc.	A	Y	2, 3, 4, 6, 8
Crossroads Community Ministries, Inc.	A	G	2, 3, 7, 12
Decatur Cooperative Ministry, Inc.	D	G	2, 5, 6, 12
DeKalb Community Services Board	D	SMI/ SA	2, 5
DeKalb Fulton Housing Counseling Center, Inc.	D	G	5
Devereux, Inc.	A	G	7
Episcopal Episcopal Diocese of Atlanta	A	G	1, 2, 3, 10
Families First, Inc.	F	G	2, 3, 4, 6, 8
Family Life Ministries, Inc.	A	G	6
Fortress Women's Facility	A	G	4
Fulton County - Jefferson Place Emergency and Transitional Housing Program	A, F	SA	2, 3, 4, 5, 6, 7, 8, 9, 11, 12
Genesis Shelter, Inc.	A	Y	2, 3, 4
Georgia Justice Project	A	G	4

Georgia Law Center for the Homeless, Inc.	A, D, F	SMI, HIV/AIDS, DV	1, 2, 3, 4, 6
Habitat for Humanity	A, D, F	G	6
Holy Comforter Episcopal Church	A	G	7
Hope Through Divine Intervention, Inc.	A	G	2, 3,10
Hosea Williams Feed the Hungry and Homeless	A	G	2, 3, 6, 12
Housing Initiatives of North Fulton, Inc.	F	G	4
Initiatives for Affordable Housing DeKalb, Inc	D	G	1, 2, 5
Integrated Life Center, Inc.	D	G	2, 5
Interfaith Outreach Home, Inc.	D	G	5
Intown Community Assistance Center, Inc.	A	G	3
Jerusalem House, Inc.	D	HIV/ AIDS	2, 3, 4, 5, 6, 11
Jewish Family and Career Services, Inc.	D	G	2, 3, 5, 12
Latin American Association, Inc.	A, D	G	3, 4, 5
Lutheran Church of the Redeemer	A	G	6
Mary Hall Freedom House, Inc.	A, F	SA	2, 4
Metro Atlanta Furniture Bank, Inc.	A, D, F	G	2, 3, 4, 5, 6
Metro Atlanta Task Force for the Homeless, Inc.	A, D, F	G	2, 3, 6
Metro Fair Housing, Inc.	A, F	G	4, 5
Midtown Assistance Center, Inc.	A	G	3, 6
National Mental Health Association of Georgia	A	SMI	7
New Horizons Development Center, Inc.	F	G	2, 3, 4
Nicholas House, Inc.	A	G	2, 3, 6, 12
North Fulton Community Charities, Inc.	F	G	2, 4
Our Common Welfare, Inc.	D	HIV/ AIDS/ SA	2, 5
Our House, Inc.	D	Y	5
Partnership Against Domestic Violence, Inc.	A, D, F	DV	2, 4
Pathways Community Network, Inc.	A, D, F	G	2, 3, 12
Phoenix Alliance, Inc.	D	SA	2, 5
Progress Point, Inc. d.b.a. Bright Beginnings	A	G	6
Progressive Redevelopment, Inc. (The Rock)	A	G	2, 3, 6, 12
Safe Haven Transitional, Inc.	D	G	5
Saint Joseph's Mercy Care Services, Inc. d.b.a. Mercy Mobile Health Care	A, F	HIV/ AIDS	3, 4, 6, 7
Saint Jude's Recovery Center, Inc.	A, F	SA, HIV/ AIDS	2, 6, 11
Saint Vincent de Paul Society, Inc.	A	G	2, 3, 6
Samaritan House of Atlanta, Inc.	A	SA	3, 12
Santa Fe Villas, Inc.	A	G	3
Shut In Outreach Ministry, Inc.	A	G	2, 4
Sister Love, Inc.	A	HIV/ AIDS	4, 11
Southside Healthcare- <i>Legacy House/Village.</i>	A	HIV/ AIDS	11
Stand Up for Kids, Inc.	A	Y	8
Tapestry Youth Ministry	F	Y	2, 4, 8
The Bridge, Inc.	A	Y	8
The Edgewood, Inc	A	HIV/ AIDS	11
The Living Room, Inc.	A	HIV/ AIDS	3, 6, 10, 11
The Salvation Army, Metro Atlanta, Inc	A, F	SA	4, 6, 12
The Sullivan Center, Inc.	A	G	3, 6
Through Faith We Can, Inc.	A	G	3, 6
Transition House, Inc.	D	SA	3, 5, 6

Travelers Aid of Metropolitan Atlanta, Inc	A, D, F	DV	2, 3, 4, 5, 6, 12
Trinity Community Ministries, Inc	A	SA	2, 3, 6, 12
Turning Point Enterprise, Inc.	A	G	3
Veterans Opportunity Resource Center, Inc. (VORCI)	A, D, F	VETS	4
Women's Crisis Center, Inc.	F	DV	6
Women's Resource Center to End Domestic Violence	A	DV	4
Young Adult Guidance Center, Inc.	A	Y	2, 3, 4, 8
Young Women's Christian Association of Greater Atlanta, Inc. - Cascade House	A	G	3
Businesses/ Business Associations:			
Homeward, Inc.	A, D, F	G	1, 2, 3, 6, 12
Homeless/ Formerly Homeless Persons:			
Homeless and Formerly Homeless Persons	A, D, F	G	1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12
Other: (Law Enforcement, Hospital/ Medical, Funders, Regional Boards)			
Atlanta Regional Commission	A, D, F	G	6
City of Atlanta Community Court	A	G	2, 8
City of Atlanta Department of Corrections	A	G	3
DeKalb County Board of Health	D	G	5, 6, 11
Fulton County Juvenile Court	A, F	Y	4, 8
Fulton County Police Department	F	G	4
Georgia Regional Hospital/ Atlanta	A, D, F	G	2, 3,
Grady Health System	A, D, F	G	3, 6, 7, 11
Metro Regional MHDDAD	A, F, D	SMI, SA	1, 2, 3, 4, 6, 7, 10, 11
The Community Foundation	A, D, F	G	1, 2, 10
United Way	A, D, F	G	3, 6
Visiting Nurses, Inc.	A, D, F	HIV/ AIDS	11

3. Continuum of Care Goals and System Under Development

3.A. Chronic Homelessness Strategy/Goals

3.A.(1) (a) Past Performance

Progress against the 2002 Exhibit 1's five goals related to ending chronic homelessness:

Goal 1, to increase detoxification and substance addiction treatment services for chronic homeless men: This is being effected through Project Focus, an effort created by the Fulton County Human Services Department with supportive funding from the Department of Health and Human Services. Project Focus at Jefferson Place Shelter provides 12-week ambulatory detoxification and intensive outpatient substance addiction treatment program for homeless men. Program participants receive designated sleeping quarters and supportive services. Following detoxification, participants are referred for up to 18 months of housing and other wrap-around supportive services. Since its March 2002 inception, of the 84 consumer intakes, 52 consumers have successfully completed the program with 44 continuing into transitional housing programs. To date, Project FOCUS has a 72% successful completion rate.

Goal 2, to improve outreach, identification, and service to chronically homeless persons living with HIV/AIDS: Utilizing a network of service partners, the StreetHome program of AID Atlanta fields street outreach teams to offer HIV testing, prevention education, and other services to street homeless and homeless persons residing in emergency shelters. In 2002, StreetHome registered 2,400 encounters, with 639 street homeless accepting and receiving services. This ongoing program has been aided by additional housing resources available under the metro Atlanta area's increased HOPWA grant. Unfortunately, the HOPWA increase came about through an upsurge in newly diagnosed HIV/AIDS cases here, so in this area the Continuum will continue to be challenged in its efforts to reduce chronic homelessness.

Goal 3, to outreach and serve chronically homeless veterans: Many homeless vets fit the definition of chronic homeless, as they make up a disproportionate share of the long-term homeless who do not participate on an ongoing basis in the existing shelter and services network. As a result, the majority of homeless veterans are identified as continuously homeless for longer than 12 months. In September of 2002, the Veteran Administration Medical Center held its annual *Challenge Meeting* to invite and educate service providers as to the needs and opportunities available for homeless veterans. Approximately 30 providers attended, and as a result, needed housing partners were identified. Over 100 homeless male veterans were placed in transitional housing in 2002 with another 50 transitional beds with services provided for homeless female veterans. *Veteran's Service Day* was held in October 2002. The initiative targeted homeless veterans, most of whom were chronically homeless, and address their immediate needs including medical screening, food, clothing, hygiene, education, and information and referral services. As was done in 2001, DeKalb County through its CDBG funds, made available temporary shelter in transitional housing facilities for up to eight days for those participants interested in long-term placement into housing facilities. This eight-day period allowed for proper assessment of the individuals and to allow time to make arrangements to locate appropriate housing facilities. 18 individuals were assisted with a total of 136 nights of temporary shelter.

Goal 4, the provision of alternative sentencing for chronically homeless persons, linking them to needed support services and treatment services: The Atlanta Community Court is well-established and ongoing, with additional counselors hired in 2003. The DeKalb program became operational in July 2002. It is designed to work intensively with non-violent offenders coming out of the judicial system with substance abuse histories, who need intensive rehab and counseling in order to become self-sufficient. There are 35 active participants in various stages of the program, with an eventual goal of 50 participants. In DeKalb's first 9 months of operation, participants through their participation in the program avoided approximately 1,180 days of incarceration.

Goal 5, encourage interventions with newly homeless persons, to ensure that these persons do not become part of the long-term chronic homeless: Two of the most critical services for newly homeless persons in the Tri-Jurisdictional Continuum are Travelers Aid and Crossroads Community Ministries. Under its Resettlement Program, *Travelers Aid* works with an average of 16 newly arrived homeless persons daily, focusing on families, and served 3,000 homeless in 2002. The Travelers Aids program is prioritized for expansion as a part of the Reunification Assistance strategy outlined in the March 2003 "Blueprint to End Homelessness in Atlanta in Ten Years," produced by the United Way Commission on Homelessness (see discussion at end of this section). *Crossroads* works primarily with newly homeless individuals, although staff has seen a

disturbing increase during the past year in the number of women with children seeking assistance. During 2002 Crossroads served over 4,200 homeless persons in its Renewal program, with meals, case management, and emergency aid, and it served an additional 500 homeless persons with disabilities in its Angels program. The expansion of the Crossroads program is discussed in detail under section 8.B., Enrollment and Participation in Mainstream Programs.

In addition to the accomplishments towards meeting the 2002 goals, these accomplishments are of note:

The Blueprint to End Homelessness in Atlanta in Ten Years – Under United Way’s sponsorship, a Commission on Homelessness was formed in November 2002. The Commission, by the request of Atlanta City Mayor Shirley Franklin, has developed a ten-year plan to end chronic homelessness. The development process for the Blueprint incorporated the existing work and accomplishments of the Tri-Jurisdiction Continuum of Care, identification of services targeting the chronic homeless, and funding support from the private sector and business community. The efforts of the Commission are focused on creating a regional response to address the homeless crisis, especially in the City of Atlanta. Seven key initiatives of the Plan have been endorsed by the Mayor and are in an active state of formation. The full Commission report can be found at <http://66.238.240.237/docs/homeless/AtlantaHomeless.pdf>

Homeless Census – As a part of the Tri-Jurisdiction’s March 2003 homeless census, which is discussed in detail under section 3.B., surveys were conducted with the “street homeless” as well as homeless persons in emergency shelter facilities and in the municipal jail. Questions included home origin, length of homelessness, access to needed services, etc. The survey results, which are in the analysis phase, will bring a greater perspective to the issues of the chronic homeless, our service delivery system, and pending needs for new or additional programs and services.

The SUPERB Project - This innovative new project recruits street-homeless persons as participants in street clean-up crews. Under supervision of a crew leader, homeless persons pick up litter and trash along major City streets with trash-bag removal provided by Atlanta Public Works trucks. The homeless persons employed in the project develop good work habits, build job references for future employment, and are paid for their efforts. In addition, case managers are available for clients willing to move into a more progressive path towards self-sufficiency. The SUPERB project launched in April of 2002 and fields 15 crews employing 90 persons.

(b) Remaining Obstacles

Housing costs: Like other urban areas, Atlanta is experiencing a resurgence of interest in inner-city living, and formerly affordable neighborhoods are gentrifying rapidly. A typical example is the Summerhill neighborhood, lying immediately southeast of the CBD, where a formerly blighted urban renewal area is redeveloping as a neighborhood of new, upper-middle class single-family homes. Even the remaining older housing in these areas is impacted, particularly the previously affordable rental units, as property taxes have escalated in keeping with the rising property values, and landlords are raising rents to cover tax increases. This phenomenon is driving housing costs far out of reach of lower income individuals and families, and some people "displace" into homelessness. In this environment, housing suitable to meet the needs of the chronic homeless is very difficult to develop.

Complexity of Tri-J: The Metro Atlanta Tri-Jurisdictional area covers almost 1,000 square miles, with tremendous variance in land use within this area, from near-rural in some outlying county

areas, to large industrial and warehouse districts, to multi-million dollar homes in highly affluent neighborhoods, to heavily built-up commercial corridors. The homeless problem, and presence, is very different in outlying county areas and suburbs – more families, working poor, and area-residents – than in the inner city – mostly individuals, more transient or non-resident persons, runaway street youth, and the long-term chronic street homeless. Our challenge remains in bringing all community stakeholders onto common ground to develop goals and actions steps that reflect all interests and concerns. In this political and funding environment, the planning efforts of the Collaborative have tried to balance competing needs so that the most serious gaps are prioritized. However, there is simply not enough capacity or funding in most of the Continuum system to adequately address the severe homeless problem here.

Community support: Several factors have combined to erode community support for new or expanded homeless services. First, the gentrification of formerly low-income neighborhoods has created a changed residential base, one that is less amenable to co-existing with programs serving homeless populations with addiction and mental health disorders. Second, the existence of one or two large, poorly managed, and highly visible homeless programs locally have made citizens and elected officials wary of all homeless programs, so that even quality programs now face an instinctive opposition when they propose additional services or sites. Third, the increasing aggressiveness of downtown panhandlers (many of whom are not homeless) and the public's perception of an increasing threat level from the chronic street homeless have diminished much of the sympathy that people used to feel for the homeless.

Insufficient resources: The homeless agencies that rely heavily on local fundraising events to generate operating funds have seen severe drops in the contributions produced by these events, and several agencies have canceled their fundraisers rather than lay out the expense of staging the events with the risk of negligible or even negative returns. In addition to the decline in corporate giving, our Metro United Way has seen dramatic drop in resources in past two years, of over 12% last year and approaching 20% this year. Additionally, serious tax shortfalls are being experienced by all three local governments.

3.A.(2) Current Chronic Homeless Strategy

2002/2003 introduced new and significant initiatives towards addressing chronic homelessness within the Tri-Jurisdiction. It is our hope that through the collaborative efforts of each of initiative, our Continuum will move closer to minimizing chronic homelessness

3.A.(3) Future Oriented Goals for Chronic Homeless

Goal	Action Steps	Responsible Organization	Target Dates
Develop programming targeted to chronic homeless.	24/7 center being developed under auspices of the Commission on Homelessness; planned on-site programming geared to facilitating use of homeless and mainstream services by the street homeless population	Homeless Commission	November 2003
Create Permanent Supportive Housing	Secure support funding to begin redevelopment phase of site location	DeKalb County & Integrated Life Center	July 2003

Improve local data on # and needs of chronic homeless.	<p>a. Repeat street census in 2004, especially targeting sites where large #s of unsheltered homeless were found in 2003, to begin developing trend data over time.</p> <p>b. Use results of 2003 survey to improve understanding of chronic homeless. Use 2004 survey to expand analysis of this issue.</p>	Pathways & Tri-Jurisdictional Collaborative	<p>March 2004</p> <p>March – June 2004</p>
Expand drug court programs serving the chronic homeless	Strengthen relationship between the Continuum and drug court programs in the 3 jurisdictions, with emphasis on increased funding for drug courts and improved linkages between drug courts and homeless services.	Tri-Jurisdictional governments; homeless service providers	Ongoing throughout 2003 and 2004

3.B. *Other Goals Developed to Address Homelessness*

3.B.(1) *Accomplishments of Other Goals*

Progress against the 2002 Exhibit 1’s two goals related to “Other Homelessness”:

Goal 6, to encourage the provision of aftercare services, especially for particularly vulnerable or difficult-to-serve populations:

Two groups that are very vulnerable to repeated episodes of homelessness are persons recovering from substance addictions and formerly homeless families. Two of the programs that deal with homeless persons in recovery, St. Jude’s Recovery Center and the Covenant Community program of All Saints Episcopal Church, have recently opened or begun development of new transitional or “three-quarter” housing units to provide affordable, safe, drug-free housing for persons whose release from active addiction is still in the fragile early stages. The development of these units supplements previous efforts that saw three-quarter houses developed by Trinity Community Ministries (its 4-person Lodge), the Oakhurst Recovery Program (its 3-person house), and Transition House, a program devoted to this type of housing which has expanded from serving single men to several new sites for women. Additionally, the addiction programs encourage their graduates to participate in alumnus evening groups, and to provide peer support to new clients in the active treatment phase, as a way of reinforcing their commitment to a clean and sober lifestyle.

The vulnerability of homeless families lies in their economic stresses coupled with the demands of raising children. These problems can be compounded, for those on the verge of repeat homelessness, by the families’ own termination of contact with the programs and staff associated with their earlier, painful experience of homelessness. Case managers use several innovative methods to encourage families to stay in touch, so that avenues of support are quickly available to them if needed. One agency offers grocery coupons, while others host Christmas parties with gifts for the children. The City has prioritized the funding of aftercare services for some years, and provides such funding to three family programs, the Atlanta Children’s Shelter, the Genesis shelter, and the Boulevard House site of Nicholas House. The need for aftercare support will continue to be a priority for the Continuum.

Goal 7, to conduct a point-in-time street/shelter count of the homeless population:

In March 2003 the first-ever street and shelter homeless census was conducted in the Tri-Jurisdictional Collaborative area. Pathways Community Network, Inc., the HMIS for the State of Georgia, implemented the census under the guidance of a 9-member Advisory Council. This council was composed largely of research-oriented members, with expertise in statistics and survey research. In addition, Counsel members included a member from a large day-services program, a representative from the funding community, and a local government staff member served as liaison with the Tri-Jurisdictional Collaborative. The census effort was advised by an experienced consultant group, Applied Survey Research, of California, which has conducted several other homeless census counts in other jurisdictions.

The street count was conducted in the early morning hours, beginning pre-dawn, on March 11, 2003. The street count used six geographically dispersed “deployment centers” to field approximately 200 enumerators, with half being community volunteers and half being paid homeless or formerly homeless workers, to cover the nearly 1,000 square miles that comprise the Tri-Jurisdiction area. In some of the more dangerous or inaccessible areas, the street count was conducted by a combination of off-duty and on-duty police officers. One of the critical factors in the success of the street census was the invaluable participation of the Veteran Administration’s Compensated Work Therapy (CWT) program, with both the CWT homeless clients and their supervising VA staff members covering the most difficult encampments and corridors in which chronic long-term street homeless are likely to be found. The street census successfully counted 1,999 separate unsheltered homeless persons on the streets, to which was later added the institutional (jail and hospital) count of 154, for a final count of 2,163 unsheltered persons.

The shelter tally was conducted at the same time as the street census. Residential homeless programs were asked to report in their resident-client numbers for that night *via* FAX, phone calls, and/or email. By the end of this effort, approximately 85% of the sites had provided occupancy figures for the census. An estimation model was used to project counts for the non-reporting sites (see Gaps Analysis methodology for information), for a final total shelter count of 4,803, and a combined street/shelter/institutional count of **6,956**.

Following the census, a survey was conducted of both sheltered and unsheltered homeless person, with approximately 1,000 survey instruments completed. The street surveys were administered by the VA’s CWT homeless clients; the facility surveys, at residential programs and the City Jail, were conducted by program staff. The survey results are currently in the analysis phase. The final report, covering the entire census and survey, will be posted on the Web shortly, at www.tri-j.net .

In addition to providing invaluable first-hand data on the Tri-Jurisdiction’s homeless population, the homeless census also provided refocused attention on the issue of homelessness from the media and the larger community.

3.B.(2) Other Goals

Homeless agencies in the Tri-Jurisdiction service arena are currently facing serious funding shortfalls, as noted in section 3.A. (1) (b) above. In this environment, where even sustaining the current service levels will be a challenge, it is difficult to project realistic goals for expanded services. The expanded residential services being proposed for funding under this SuperNOFA

round represent the best chance for the Tri-Jurisdictional Collaborative to implement needed beds and services.

Goal	Action Steps	Responsible Organization	Target Dates
Attempt to sustain current service levels and existing programs in light of the severe funding decreases seen for 2 years in private and foundation sectors.	Use available local governmental resources, particularly CDBG, ESG, and HOPWA funds, in flexible ways where possible, to help agencies offset funding losses from other sources. To extent possible, develop a plan to ameliorate impact of possible reductions in Fulton Human Services grant resources.	Tri-Jurisdictional governments	Throughout 2003 and 2004
Support major capital projects in development.	Use CDBG resources as possible to provide needed match funding for major capital expansions/new projects, including Trinity House, Hope House, Genesis Shelter, Integrated Life Center.	Tri-Jurisdictional governments	2003 and 2004
Increase private sector support for homeless services.	Enlist private business and financial community to provide needed funding for development of expanded services as outlined in Commission's Blueprint plan.	Commission on Homelessness	Throughout 2003 and 2004

3.C. Discharge Planning Policy:

The Discharge Planning Policy is Not Applicable to the Tri-Jurisdictional Collaborative.

3.D. Unexecuted Grants Awarded Prior to the 2002 CoC Competition

Project Number	Applicant Name	Project Name	Grant Amount
Ex: MI23B901002	Michiana Homes, Inc.	TH for Homeless Families	\$514,000
GA01B900020	Progressive Redevelopment, Inc.	Hope House	\$388,180
GA01B000008	Trinity Community Ministries, Inc.	Trinity House Expansion	\$517,833
Total			\$906,013

3.E. Service Activity Chart: Fundamental Components in CoC System

Component: Homeless Prevention

The Atlanta: Tri-Jurisdiction supports a variety of prevention initiatives in an attempt to target programs targeting the individual experience. We support several grass-root efforts as well as those providing a larger cross-jurisdictional service. The following initiatives are currently in place.

Services in Place:

Hotlines: Our Continuum offers homeless prevention information and referral services through a variety of “Hotline” programs. Each program is linked into United Way’s 211 Service Directory. Much like the “911” Emergency Service, 211 allows individuals free phone access to receive referral information to needed services. By simply dialing 211, access to any component of our Continuum is made available to those in need. The following is a listing of established “Hotlines” available within our Continuum.

- *United Way "First Call for Help"* provides a comprehensive referral service. This expansive information network makes available services offered by over 800 nonprofit organizations. Among the many service directories covered by First Call for Help is an extensive listing of homeless service providers that make up the service components of our Continuum of Care.

- *Task Force for the Homeless Emergency Hotline* is a toll free service providing an immediate assessment of need and direct referral to shelter services. This referral service utilizes both local and statewide databases to insure appropriate linkages to available services. This 24-hour hotline is a service specifically targeting persons who are homeless or at risk of becoming homeless.

- *AID Atlanta Hotline*

- *Partnership Against Domestic Violence 24-Hour Crisis Hotline*

- *Landlord Tenant Hotline operated by Georgia Legal Services*

- *DeKalb County's Women's Resources Center Hotline*

- *National Runaway Switchboard's 24-Hour Crisis Hotline*

Prevention programs: A cadre of individual "hands on" prevention based programs is offered through our extensive faith community. It is at this basic grassroots level, the neighboring churches, that vital prevention services are delivered to those in need. Churches, which are routinely sought out by persons in need, often adopt these programs as a part of their ongoing ministry. Services include rental and utility assistance, money management classes, life skills training, and referrals. Church donations and volunteers solely support many of these services. These individual church missions collectively underscore the larger prevention efforts formally identified within our Continuum. Other formal homeless prevention efforts include:

- *The Eviction Protection Program* is a collaborative effort between the Metro Atlanta Furniture Bank, Atlanta Volunteer Lawyers Foundation, Fulton County Marshall's Office and the Georgia Law Center on Homelessness and Poverty. This program offers individuals and families the opportunity to warehouse home furnishings while re-establishing housing lost as a result of eviction. This transitional support service aims to maintain a family's continuity by its not losing cherished personal items and the ability to recover their own furnishings, allowing clients to become self-sufficient more quickly, and providing government agencies and DFACS a cost savings of approximately \$600 per household by eliminating re-housing costs.

- *The DeKalb Housing Counseling Center* and *Consumer Credit Counseling Service* provide financial counseling and referral services aimed at maintaining persons in their current homes and to empower them with the resources for self-management.

- *Stepping Ahead Program* is a homeless prevention project targeting families residing in low-income housing communities, who are considered to be marginally homeless. These families live in risk of becoming homeless through circumstances of day labor employment, no health benefits, daily or weekly rent payments, under and unemployment and poor living skills. This prevention project is a collaborative effort of Metro Atlanta Furniture Bank, St. Joseph's Mercy Care Services, Traveler's Aid of Metro Atlanta, The Partnership Against Domestic Violence, Atlanta Community Food Bank, and Consumer Credit Counseling. Services provided by the project include rental and utility assistance, GED classes, life skills, self-sufficiency classes, money management, job training and education, and family counseling.

- *The Atlanta Legal Aid Society* specializes in housing issues, including discrimination, illegal evictions, and predatory lending.

Services Planned: The above homeless prevention-based programs and hotlines are ongoing. However, Consumer Credit Counseling Service is seeking to expand, in response to the greatly increased demand for its services as the economy worsens.

How homeless persons access/receive assistance:

Access to prevention services is made available *via* local hotlines and United Way 211. The network of our faith community also promotes programs and opportunities for homeless prevention services. Local governments and housing authorities are inclusive of our Continuum's service network and contribute to linking those in needs with services relating to the prevention of homelessness.

Component: Outreach/Assessment

The most important component to introduce, assess and link persons in need to the services within our Continuum lies in the efforts of outreach. This is also the most challenging component of our Continuum. Critical to any Continuum is its ability to efficiently and effectively assess consumer needs and provide the available resources. The extent of our efforts range from one-on-one street outreach, to organized campaigns targeting specific sub-populations, to a state-of-the-art computerized client assessment and service tracking network.

Services in Place:

- *African American Outreach Initiative:* This initiative is hosted by the African American Task Force of the Metropolitan Atlanta HIV/AIDS Planning Council. Services offered included information and referral services regarding HIV/AIDS services, testing, counseling, and linkages to providers.

- *Veteran's Service Day:* This veteran outreach event is sponsored by the Atlanta VA Medical Center located in DeKalb County. The event offers a broad range of services and necessities such as food, clothing, medical services, legal assistance, employment opportunities, and access to programs available within our Continuum.

- *StreetHome:* This collaboration between Mercy Mobile Healthcare and AID Atlanta offers medical treatment, nutritional information, alcohol and drug addiction counseling, and other support services for HIV+ homeless persons. Two downtown Atlanta service sites provide assistance to any HIV+ homeless person with outreach provided to emergency shelters, transitional or temporary housing programs, and street homeless.

- *Street Outreach:* The City of Atlanta conducts street outreach efforts three times a week targeting the hidden homeless population, those homeless found beneath expressway underpasses, homeless encampments located in remote areas of the city, parks and other homeless habitats. This outreach initiative is critical, as this targeted population does not participate in traditional service programs. Homeless persons are provided with information on available services such as shelters, food, clothing, and medical assistance. Assistance with referrals and obtaining needed services is provided. The Task Force for the Homeless spearheads a similar extensive outreach program within the Continuum.

- *Pathways:* Access to services within our Continuum is becoming more standardized through the Pathways provider network. Consumers are case managed through this customized HMIS to insure that appropriate referrals are made and needed services obtained. At present, approximately 60 services providers within the Tri-Jurisdiction participate in the Pathways system. Service providers are now better able to provide key referrals and track client movement through the Continuum of Care system through this standardized intake and assessment system.

- *The ROCK*: Operated by Community Connections, Inc., this facility serves as a central point of entry into our Continuum for person who are ready for services. It promotes the ability of homeless persons to access a walk-in information, assessment and referral system. This facility offers continuity of service for homeless persons through a one-stop-shop design. The Center is also linked to the Pathways network.

- *StandUp for Kids*: StandUp is a national organization focusing its efforts on homeless and at-risk youth ages 21 and under. With local chapters in 20 cities across the country, the Atlanta chapter began its operations in February of 2001. The Atlanta StandUp chapter conducts outreach to street homeless youth everyday from 6:00pm to 10:00pm. Volunteer counselors provide straightforward counseling, shelter information, emergency items such as blankets, food, clothes, etc., and referrals to programs and services.

- *Covenant House*: Several homeless youth outreach and assessment initiatives are sponsored by this organization. The emergency hotline is operated 24hr/daily: 1-800-999-9999. Daily mobile street outreach unit is in operation from midnight to 8:00am. The Covenant House Georgia Community Service Center is open daily and is accessible by public transportation. Covenant House currently has a capital campaign well underway to develop a new youth shelter and service center.

- *The Atlanta Public School's Program for the Education of Homeless Children and Youth*: Through outreach and assessment, Program Specialists act as a liaison between family, shelter, school system and community resources to coordinate educational services for homeless children and youth.

- *Atlanta City Street Ambassadors*: provide outreach and referral to the street homeless persons in the downtown area. Ambassadors are equipped with United Way 211 Service maps of providers in downtown Atlanta and Information & Referral Brochures for Homeless Youth Services.

Services Planned:

A new 24/7 Center is slated to open in November 2003, under the sponsorship of the Commission on Homelessness. This center is planned to be staffed with outreach workers who are trained to assist the homeless coming in off the street seeking assistance. The goal will be to link the homeless to services based upon their various levels of need.

Component: Supportive Services

Emergency and transitional beds are essential to provide safe shelter for homeless persons, but these facilities alone cannot adequately address the underlying problems that caused homelessness. Supportive services are a critical element in any comprehensive homeless assistance plan. The Tri-Jurisdiction recognizes the critical role that essential supportive services play in addressing homelessness. The range of support services available in our Continuum includes but not limited to, legal services, employment assistance, transportation, nutrition services, mental health services, childcare, primary healthcare, inpatient and outpatient substance abuse treatment, detoxification, life skills training, and housing placement services. Support services that address the unique needs of the individual experience are felt to be especially critical when targeting sub-populations such as youth and chronic homeless.

Services in place:

- *Day Service Centers*: Various service centers offer walk-in support service linkages. These Centers include Crossroads Community Ministries, the outreach Center of Central Presbyterian Church, South DeKalb Community Ministry, and the Atlanta Day Shelter for Women.

Referrals and information to various support services are also provided in conjunction with the Community Kitchen Network of nineteen (19) nutrition programs throughout the Continuum.

- *Pathways* enables compatible linkages to available services through its computerized provider network.

- *The ROCK*: this multi-purpose, centralized service center offers an array of on-site supportive services. Agencies that provide services through satellite offices at The ROCK include Travelers Aid, Samaritan House, Trinity Community Ministries, and Mercy Mobile Healthcare. The Odyssey III program provides intake, assessment, and case management services for The ROCK's clients.

Services planned:

The 24/7 Center opening in November 2003, will offer access to showers, toilets, storage, telephones, and emergency beds. The supportive-service side of this initiative will target the need of the chronic homeless. Our # 29th ranked project, Our House, is a support-services program positioned to expand case management and supportive services to forty additional homeless families. Services include infant/child supplies, health records, childcare, and linkages to mainstream resources.

How persons access/receive services:

Consumers are able to access supportive services during any phase of our Continuum. Once an assessment of need is completed and support services are identified, case managers facilitate appropriate linkages to insure all needs are met. Access to services within our Continuum continues to be formalized through the Pathways network.

3.F. Housing Activity Chart

Fundamental Components in CoC System -- Housing Activity Chart									
Component: <i>Emergency Shelter</i>									
Provider Name	Facility Name	Geo Code	Target Population		Bed Capacity				
			A	B	Individuals		Families w/ Children		
Current Inventory		☐*			2002	2003	2002	2003	
Alternate Life Paths	ALPP Emergency Shelter	130174	SF		3	3	0	0	
Atlanta Baptist Rescue Mission	Atlanta Baptist Rescue Mission	130174	SM		75	75	0	0	
Atlanta City Mission	Milton Ave. Shelter	130174	FC		20	20	106	106	
Atlanta Union Mission	My Sister's House	130174	FC		26	26	52	52	
Atlanta Union Mission	Shepherd's Inn	130174	SM		406	406	0	0	
Blood N Fire	Shelter Program	130174	SMW		170	170	0	0	
Central Presbyterian Church	Central Night Shelter	130174	SM		130	130	0	0	
Clifton Presbyterian Church	Clifton Night Shelter	130174	SM		30	30	0	0	
Community Concerns	Ellis Street Shelter	130174	FC		0	0	60	60	
Community Concerns	Hosea Cold Weather Emergency Shelter	130174	SW		0	0	0	40	
Decatur Cooperative Ministries	Hagar House	139089	FC		0	0	25	25	
Druid Hills Presbyterian	Druid Hills Shelter	130174	SM		30	30	0	0	
First Presbyterian Church	First Presbyterian Church Shelter	130174	SW		12	12	0	0	
Fulton County	Jefferson Place	130174	SM		150	150	0	0	
God's Favorite People	Family Housing	130174	FC		0	0	0	52	
God's Favorite People	Men's Housing	130174	SM		50	50	0	0	
International Women's House	International Women's House	139089	FC	DV	0	0	12	12	
Partnership Against Domestic Violence	Partnership Against Domestic Violence	130174	FC	DV	21	21	21	21	
Salvation Army	Red Shield Cold Weather Program	130174	SMF		50	50	20	20	
Salvation Army	Red Shield Services Emergency	130174	SMF		24	24	12	12	
Set Free Memorial Drive Sanctuary Shelter	Set Free Sanctuary Shelter	130174	FC		0	0	30	30	
Shearith Israel Temple	Shearith Israel Shelter	130174	SW		14	14	0	0	
St. Joseph's Mercy Care Services	Mercy Mobile Motel/Hotel	130174	SMW		0	30	0	0	
St. Jude's Recovery Center	St. Jude's Detox	130174	SMW		20	20	0	0	
Task Force for the Homeless	Peachtree Pine Overflow Shelter	130174	SMW		612	612	0	0	
The Temple - Hebrew Benevolent Congregation	Zaban Night Shelter	130174	SMW		44	44	0	0	
Traveler's Aid	Traveler's Aid Emergency Shelter	130174	FC		0	0	15	15	
United Methodist Children's Home	UMCH Temporary Housing	139089	FC		0	0	22	22	
Women's Crisis Center	Women's Crisis Center	139121	FC		6	6	10	10	
					Subtotal	1893	1923	385	477
Under Development									
International Women's House	IWH Expansion (+8 beds)	139089	FC	DV		0		+8	
Atlanta Union Mission	My Sister's House (+2)*	130174	FC					+2	
					Subtotal	0		+10	

* See explanation of changes at My Sister's House under Transitional Housing below.

Fundamental Components in CoC System -- Housing Activity Chart

Component: *Transitional Housing*

Provider Name	Facility Name	Geo Code □*	Target Population		Bed Capacity			
					Individuals		Families with Children	
			A	B	2002	2003	2002	2003
Current Inventory								
Achor	Achor	130174	FC		15	15	55	55
AESM	AESM House	130174	SM	AIDS	12	12	0	0
Alternate Life Paths	ALPP Group Home	130174	SW		6	6	0	0
Alternate Life Paths	ALPP Independent Living	130174	FC		8	8	24	24
Antioch Urban Ministries	Luke's Place	130174	SW		6	6	0	0
Antioch Urban Ministries	Madison House	130174	SMW		20	20	0	0
Antioch Urban Ministries	Matthew's Place	130174	SMW	AIDS	18	18	0	0
Antioch Urban Ministries	Ruth's Place	130174	SW		7	7	0	0
Atlanta City Mission	Milton Avenue Transitional	130174	FC		0	0	34	34
Atlanta Recovery Center	Atlanta Recovery Center	130174	SM		166	166	0	0
Atlanta Step-Up Society	Serenity House Atlanta	130174	SM		6	6	0	0
Atlanta Step-Up Society	Serenity House College Park	139121	SM		4	4	0	0
Atlanta Step-Up Society	Serenity House East Point	139121	SM		5	5	0	0
Atlanta Union Mission	Carpenter's House	130174	SM		164	164	0	0
Atlanta Union Mission	Fuqua Hall	130174	SM		90	90	0	0
Atlanta Union Mission	My Sister's House Personal Developm't	130174	SW		25	25	0	0
Atlanta Union Mission	Village Atlanta	139121	FC		0	0	37	37
Atlanta Urban Ministry	Transitional Housing	139089	FC		0	0	36	36
Blood N Fire	Blood N Fire Transitional	130174	FC		0	0	40	40
Breakthru House	Breakthru House	139089	SW		18	18	0	0
Bright Beginnings	Behavioral Health Residence	130174	SMW		60	60	0	0
Bright Beginnings	Independent Residence	130174	FC		0	0	24	24
Buckhead Christian Ministry	Transition Housing	130174	FC		0	0	35	35
Calvary Refuge	Calvary Refuge Transitional Living	139121	FC		0	0	30	30
Changed Living Recovery Residence	Changed Living Recovery Residence	139089	FC		7	7	7	7
Chris Homes	Rainbow House	139089	YMF		4	4	0	0
Community Concerns	Odyssey III Transitional	130174	SM		20	20	0	0
Covenant Community	Covenant Community	130174	SM		18	18	0	0
Covenant Community	Covenant Transitional Housing	130174	SM		10	10	0	0
Decatur Cooperative Ministries Transitional Housing	Transitional Housing	139089	FC		0	0	35	35
Families First	Bell Hall	130174	SW		8	8	0	0
Families First	Weaver Gardens	139121	FC		0	0	28	28
Fulton County	Jefferson Place Transitional Housing	130174	SM		50	50	0	0

Fulton County	Jefferson Place Project Focus	130174	SM		12	12	0	0
Fulton County	Saint Therese House	130174	SM		12	12	0	0
Genesis	Genesis	130174	FC		0	0	52	52
Georgia Vietnam Veterans Alliance	Crisis Resource Center	130174	SMW	VET	18	18	0	0
He's Brought Life Ministries	Transitional Housing	130174	SM		20	20	0	0
Hope Home	Hope Home	139121	FC		14	14	18	18
HOPE Thru Divine Intervention	HOPE Thru Divine Intervention	130174	SM		19	19	0	0
Housing Initiatives of North Fulton	Transitional Housing	139121	FC		0	0	56	56
Initiative for Affordable Housing, Inc.	Initiative for Affordable Housing	139089	FC		0	0	148	148
Interfaith Outreach Home	Interfaith Outreach Home	139089	FC		0	0	50	50
Lake Claire Community Apartments, Inc.	Joe's Place	130174	SM		10	10	0	0
Mary Hall Freedom House	Mary Hall Freedom House	139121	SW		45	45	0	0
New Beginnings Restoration House	Men's Program	130174	SM		6	6	0	0
New Beginnings Restoration House	Women's Program	130174	SW		6	6	0	0
Nicholas House	Nicholas House	139089	FC		0	0	45	45
Nicholas House	Boulevard House	130174	FC		0	0	55	55
Our Common Welfare, Inc.	Our Common Welfare	139089	SMW		29	29	0	0
Phoenix Alliance	Phoenix Alliance	139089	SMW		72	72	0	0
Quest 35	881 Rock Street	130174	SMW		26	26	0	0
Quest 35	Leonard House Men's Program	130174	SM		6	6	0	0
Quest 35	Leonard House Women's Program	130174	SW		6	6	0	0
Safe Haven Transitional, Inc.	Safe Haven Trans'l	139089	FC		0	0	48	48
Saint Mark's	Women + Children's Transitional	130174	FC		0	0	8	8
Salvation Army	Transitional	130174	SMW		165	165	25	25
Samaritan House	Oakhurst Recovery Program	139089	SM		12	12	0	0
Samaritan House	Oakhurst Recovery Program Transition	139089	SM		3	3	0	0
Samaritan House	Transitional House	130174	SM		6	6	0	0
SisterLove	LoveHouse	130174	SW	AIDS	7	7	6	6
Southside Healthcare	Legacy House	130174	SMW	AIDS	6	6	0	0
Southside Healthcare	Legacy Village	130174	SMW	AIDS	20	20	0	0
St. Jude's Recovery Center	95 Renaissance Pkwy	130174	SM		45	45	0	0
St. Jude's Recovery Center	Family Project at 1231 Collier	130174	FC		0	0	30	30
St. Jude's Recovery Center	Step-Down at 450 Piedmont	130174	SM		20	20	0	0
St. Jude's Recovery Center	Women's Program at 244 14th St.	130174	SW		20	20	0	0
St. Vincent de Paul	St. Vincent de Paul	139089	FC		9	9	16	16
The Ivie Carter Home	Ivie Carter Home	139089	FC		0	0	8	8
The Open Door Community	The Open Door Community	130174	SMW		58	58	0	0
Task Force for the Homeless	Transition Housing at Peachtree Pine	130174	SM		0	28	0	0
Transition House	Transition House	139089	SMW		33	33	24	24
Traveler's Aid	Transitional Housing	130174	FC		0	0	72	72
Trinity Community Ministries	Trinity House	130174	SM		12	12	0	0
Trinity Community Ministries	Trinity Lodge	130174	SM		4	4	0	0

Viewpoint of Metro Atlanta	Viewpoint	130174	SW		40	40	0	0
VORCI	VORCI	130174	SMW	VET	54	54	18	18
Wm. H. Borders Center	HIV/SA Aftercare	130174	SM	AIDS	5	5	0	0
Women's Resource Center	Women's Resource Center	139089	FC	DV	12	12	20	20
Young Adult Guidance Center	1230 Hightower	130174	YM		20	20	0	0
Young Adult Guidance Center	Abner Place	130174	YM		3	3	0	0
YWCA	Cascade House	130174	FC		0	0	20	20
Subtotal					1602	1630	1104	1104
Under Development								
Atlanta Union Mission	My Sister's House Personal Development*	130174	SW			+50		+22
Families First	Second Chance Home*	139121	SW			+8		0
Progressive Redevelopment	Hope House (new)	130174	SM			70		0
Trinity Community Ministries	Trinity Expansion (new)	130174	SM			36		0
Subtotal					164			22

* 16 total beds at new site, but 8 are replacement for the Bell Hall program that closed in March 2003; net total of 8 *new* beds.

** In mid-2003, the two programs of My Sister's House, the shelter and the substance abuse treatment program, moved into a new building and temporarily reconfigured, with shelter beds reducing from 78 to 48 and treatment beds increasing from 25 to 49. Old building being renovated, and shelter will move back into in December, at which point shelter will have 80 beds (net increase of 2 over its *original* level); treatment program will take over all of new building and expand to 97 beds (net increase of 72 beds over *original*).

Fundamental Components in CoC System -- Housing Activity Chart

Component: <i>Permanent Supportive Housing</i>								
Provider Name	Facility Name	Geo Code <input type="checkbox"/> *	Target Population		Bed Capacity			
			A	B	Individuals		Families with Children	
Current Inventory					2002	2003	2002	2003
Bright Beginnings	Lodge	130174	SMW		16	16	0	0
Community Concerns	Odyssey III Safe Haven	130174	SMW		16	16	0	0
Community Friendship	O'Hern House	130174	SMW		76	76	0	0
Community Friendship	Phoenix House	130174	SMW		69	69	0	0
Community Friendship	Presley Woods	130174	SMW		20	20	0	0
Community Friendship	Scattered sites	130174	SMW		56	56	0	0
Gift of Grace House	Gift of Grace House	130174	SW	AIDS	10	10	0	0
Housing Initiatives of North Fulton	Permanent Supportive Housing	139121	FC		0	0	8	8
Imperial Hotel	Imperial Hotel	130174	SMW		35	35	0	0
Jerusalem House	Shelter Plus Care	130174	SMW	AIDS	0	11	0	0
Jerusalem House	Family Program	139089	FC	AIDS	0	0	60	60
Jerusalem House	Jerusalem House	130174	SMW	AIDS	23	23	0	0
Project Interconnections	Rosalynn Apartments	139089	SMW		56	56	0	0
Sante Fe Villas	SRO, HOPWA, S+C	130174	SMW		116	116	0	0
St. Jude's Recovery Center	Project Assist	130174	SW	AIDS	8	8	0	0
The Edgewood	The Edgewood	130174	SMW	AIDS	46	46	0	0
Welcome House	Shelter Plus Care	130174	SMW	AIDS	50	50	0	0
Young Adult Guidance Center	1212 Hightower	130174	YM		6	6	0	0
Subtotal					603	614	68	68
Under Development								
NA						-		-
Subtotal					-			-

Code, Column A: SM=only Single Males (18 years and over); SF=only Single Females (18 years and over); SMF=only Single Males and Females (18 years and over with no children); FC=Families with Children; YM=only unaccompanied Young Males (under 18 years), YF=only unaccompanied Young Females (under 18 years), YMF=unaccompanied Young Males and Females (under 18 years), and O=Others.

Column B: DV=only Domestic Violence victims, VET=only Veterans, and AIDS=only persons with HIV/AIDS.

4. Continuum of Care: Housing Gaps Analysis Chart

		Current Inventory in 2003	Under Development in 2003	Unmet Need/ Gap
Individuals				
Beds	Emergency Shelter	1,963	0	257
	Transitional Housing	1,630	164	1,237
	Permanent Supportive Housing	614	0	470
	Total	4,207	164	1,964*

* Unsheltered single population of 2,128 minus the 114 beds under development.

Persons in Families With Children

Beds	Emergency Shelter	437	10	0*
	Transitional Housing	1,104	22	25**
	Permanent Supportive Housing	68	0	0***
	Total	1,609	30	25

* Although there may appear to be sufficient shelter capacity for families, it is very likely that special populations, such as immigrant women or women with children fleeing domestic violence, are underserved. More research needs to be conducted in this area in future census efforts. An additional issue for families seeking shelter is the lack of shelter, or preferably transition housing units, in their community of origin. Children are too often forced to leave their school districts when families become homeless and can only find shelter in an out-of-district location. Most family shelter beds are within the City/Fulton County, but an analysis of YR 2002 callers to United Way's 211 help line seeking shelter found that 53 percent were from outside Fulton County.

** The new capacity here is in substance-addicted beds and is thus not available to "general" families. Also, while only 25 unsheltered PiF were found during the 3-11-2003 census, this is believed to be an undercount. Families are particularly difficult to count in a street census, because families are much more likely to sleep singly in widely dispersed locations than single adults, who tend to congregate and are therefore more visible to enumerators. Future census efforts will focus on feasible methodologies to improve family counts.

*** Data from enumeration phase of first census did not provide information for this category. Survey results, when available, will need to be supplemented with additional research to better inform this area.

Continuum of Care: Homeless Population and Subpopulations Chart

Part 1: Homeless Population	Sheltered		Unsheltered	Total
	Emergency	Transitional		
Example:	75 (A)	125 (A)	105 (N)	305
1. Homeless Individuals	1,734 (N)	1,369 (N)	2,128 (N)	5,231 (N)
2. Homeless Families with Children	79 (N)	194 (N)	6 (N)	279 (N)
2a. Persons in Homeless Families with Children	314 (N)	772 (N)	25 (N)	1,111 (N)
Total (lines 1 + 2a)	2,048 (N)	2,141 (N)	2,153 (N)	6,342* (N)
Part 2: Homeless Subpopulations	Sheltered		Unsheltered	Total
1. Chronically Homeless	576			
2. Seriously Mentally Ill	1,274			
3. Chronic Substance Abuse	1,047			
4. Veterans	1,108			
5. Persons with HIV/AIDS	369			
6. Victims of Domestic Violence	326			
7. Youth	24			

* Excludes persons who would be homeless except for residing in permanent supportive housing units; 614 such persons counted during March 2003 homeless census.

5. Methods used to Collect Information for the Housing Gaps Analysis and Homeless Population/ Subpopulation Charts

5.a. *Data for Housing Gaps Analysis Chart*

Data Source: The Tri-Jurisdictional inventory of facilities and programs serving the homeless is maintained in database format by the City of Atlanta. The current inventory contains records for 264 different programs or sites, with some agencies operating one program at a single site while others have multiple programs or service sites. Each spring, in conjunction with the State's ESG funding round, the inventory is systematically updated through a mass mailing to all the provider agencies. The annual update ascertains new programs planned or put in operation since last year, changes in population served and/or number of beds, and average occupancy or service levels.

Because the issuance of Certifications is tied to response to the inventory-update request, and because 46.4% of all the shelter and transitional housing beds in the Tri-Jurisdiction receive State ESG or Housing Trust Fund support, the response rate is high. (Of all the homeless beds throughout the State funded by the ESG/HTF grant process this year, 44% are within the Tri-Jurisdictional area. With only 18% of the State's total population but approximately 44% of its homeless beds, the Tri-Jurisdiction clearly carries a very disproportionate share of the burden of housing Georgia's homeless population.)

Unmet Need: The estimate of unmet need was based primarily the results of the March 2003 homeless census (discussed in section i below), compared to the current supply and mix of temporary housing beds. The estimate was further informed by knowledge of the local homeless arena.

For example, all the unsheltered families were assigned as needing transitional housing beds, because emergency shelter is not the optimal setting for children. Given the severe trauma that homelessness inflicts upon children, the housing of choice to be developed here should be transitional living, with private family sleeping quarters and comprehensive supportive services. There are several excellent family shelters in the Tri-Jurisdiction, which will continue to play a critical role in sheltering families for whom no other short-term housing options are available, but the goal is to place these families in supportive transitional programs whenever possible.

For example, we believe that most of the unsheltered adult homeless found during the census are chronic homeless persons, who are not seeking shelter but are living instead on the streets or in semi-settled encampments. Shelter beds were available but unused on census night, probably because part of this subpopulation is either uncomfortable in shelters (the mentally ill) or unable to meet shelter rules about being clean and sober (those abusing drugs or alcohol). Therefore, for most of the unsheltered population, the housing need is not for a typical shelter but for addiction-treatment transitional housing or for permanent supportive housing. An "enriched" shelter setting, with amenities like on-site meals and sack lunches and laundry services, and with some affiliated treatment linkages, could serve as temporary housing until an appropriate transition or PSH bed opened up. This concept of enriched shelter is not clearly assignable to either the traditional definitions of emergency shelter or transitional housing, but can fall in one or the other depending on the type and extent of available amenities.

We are concerned that two subpopulations in the census were undercounted: unsheltered families and single youth. Both these vulnerable groups tend to be much less visible than single adults, finding out-of-the-way places where they feel somewhat safer than in congregate street settings. Future census efforts will explore better ways of finding these groups or of developing information to supplement the count.

5.b. Definitions of Emergency Shelter and Transitional Housing

Emergency Shelter

- Short-term stays of up to 6 months or less, 90 days or less is typical, especially for families with children.
- Shelter programs are usually night-only, but some are 24-hour. Even night-only shelters may offer 24-hour accommodations in very inclement weather. Shelters for families with children are somewhat more likely to be 24-hour programs.
- May be winter-only or year-round programs.
- Usually have restricted access, with check-in time, after which no additional clients are admitted and no on-site clients are permitted to leave.
- Most shelters also have morning checkout time, after which no clients are permitted to remain within the building. Exceptions may be made on case-by-case basis for disabled or ill clients.
- Typical hours of shelter operation from 4:00-6:00 PM opening to 6:00-7:00 AM closing.
- Usually no assignment of beds; slots may be filled on a first-come, first-served basis.
- Many shelters do not allow for any storage of personal belongings; clients must remove all belongings when they leave each day. Some shelters do permit *limited* storage.
- Accommodations are usually cots, mats, or bunk beds within an open-space sleeping area.
- Shelters are almost always housed in facilities that are not normally used for residential purposes, such as open warehouse buildings, gymnasiums, etc.
- Shelter programs restrict admissions by demographic group served (men, women and women with children, couples, etc.).
- Admission criteria can range from none, to simple proof of ID, to ID and being clean and sober upon presentation. Some shelters for women with children require proof that the woman is the children's legal guardian.
- Typically have limited or no supportive social services. If there are such services, these are usually provided by referral, through volunteers, or by visiting agencies, rather than through on-site shelter staff.
- Minimal shelter programs will provide only overnight sleeping accommodations, and sink and toilet facilities. Enhanced or enriched sheltering may include showers, laundry facilities, and meals – usually supper and perhaps a sack lunch.
- For very short-term clients without steady source of income, shelter is either free or charges a flat rate (ranging from \$7-10 per night). Longer-stay clients, who either have or develop a steady income source, may or may not be charged on a %-of-income basis.
- Shelter programs usually do not have any built-in transportation component, although some provide MARTA tokens to clients.

Transitional Housing

- Typically have extended stays of up to 2 years.
- Usually have private or semi-private sleeping quarters, with permanent beds rather than cots or mats. Common areas such as dining hall and lounging area usually large shared spaces.
- Specific sleeping quarters are assigned to specific clients.

- 24-hour programs, and residents usually have unrestricted access rather than check-in/out times.
- Rent is charged, based on % of income (almost always 30%). Programs may include a mandatory savings plan for residents.
- Admission is restricted by demographic group (men, women with children, etc.), and may be restricted by special-need as well (substance abusers in recovery, battered women, etc.). Admission criteria include ID and proof of income; may include documentation of special need (medical HIV/AIDS certification, written referral citing mental disability, etc.).
- Facility may be a traditional residential setting (converted single-family house, small apartment facility, boarding house, etc.), or a converted commercial or light industrial facility, or a newly constructed facility built specifically for transitional-housing use.
- Facility amenities include full bathroom facilities that may be private or shared, assigned storage space for personal belongings, kitchen/dining facilities, and usually laundry facilities.
- Almost always have security of some type, usually through on-site security personnel, or have 24-hour staff presence.
- Programs serve supper and breakfast; may provide lunch as well, either sack lunch or on-site.
- Programs always include a supportive-service component. Generally have on-site at least a case management/counseling function, along with coordination through program staff of other services provided by referral or arranged through off-site providers.
- Except for the dedicated addiction-treatment programs, transitional housing programs won't accept active-using substance abusers.
- In family programs, children almost always attend the local neighborhood schools.
- Usually do not have a built-in transportation component.

5.c. Point-in-time Date of Data Collection

The Tri-Jurisdictional point-in-time count of the homeless was conducted in a street and shelter homeless census on March 11, 2003. The census was implemented under the direction of Pathways Community Network, Georgia's HMIS agency, using a methodology developed by the selected consulting firm, Applied Survey Research, Inc.

For residential programs (including those persons in short-term hospital stays and detention facilities), a one-page tally form was used to report occupancy numbers on that night, with reporting accepted by FAX, email, and phone. Agencies were asked to report by gender, adult vs. youth, and single vs. family status. Reports were obtained from 84.5% of residential beds operating in the Tri-Jurisdictional area that night. The occupancy rate for these reporting facilities overall was 83.4%, with the highest rates seen in permanent supportive housing beds for individuals at 90% (not included in the Gaps population figures above, according to instructions) and in adult shelters at 88.3%.

To count the unsheltered homeless, approximately 200 persons were sent out in the pre-dawn hours from 6 deployment centers, to cover almost 1,000 square miles. These persons were deployed in teams of trained community volunteers matched with paid homeless enumerators. Dangerous areas and known encampments were covered by police officers and/or homeless clients and staff of the Veterans Administration (VA) Compensated Work Therapy program. Like the shelter tallies, the street-count tally forms also asked enumerators to determine gender, family or single, and adult or youth.

The success of the street count was due in large measure to the unprecedented level of effort and extensive involvement on the part of the community, the service providers, and homeless persons themselves in this census, with exemplary support from the VA staff and clients. The street count found 1,999 unsheltered homeless persons that night. To this street count, the census Advisory Council added the 154 persons reported that night in short-term institutional settings; the majority of these were in the municipal jail and experience has shown that these persons were much more likely to be unsheltered than sheltered. The adjusted street count was thus 2,153.

The reporting-shelter tally (including persons living in permanent supportive housing units, who would be homeless except for that housing) was 4,011. The Advisory Council developed a statistical model to estimate occupancy levels for the non-reporting sites, based on a covariant analysis that included housing type, demographic group(s) served, and special need(s) served. This model predicted an estimated tally from non-reporting sites of 792. The adjusted tally for sheltered homeless was thus 4,803, of which 4,189 were in shelters and transition housing. Combining the unsheltered with those in shelters and transitional programs, and excluding the PSH counts, gives a total of **6,342**, as reported in the Homeless Population and Subpopulations chart.

5.d. *Methods for Determining Homeless Subpopulations and Chronic Homeless*

The demographic breakouts for homeless subpopulations was determined by the census enumeration, as explained above. Both street and shelter counts reported on singles vs. families, youth vs. adults, and gender. Additionally, the family counts reported each family separately, so that the number of homeless families and their average size (3.98 persons per family) could be determined. Special-needs populations were estimated using the Tri-Jurisdictional inventory of services, which includes categorization of programs by housing or service type, demographic group served, and special need served. The counts for reporting programs (and the estimated counts for non-reporting sites) could thus easily be assigned to the correct subpopulation groupings.

Information on chronic homeless is pending the analysis of an extensive survey conducted as phase two of the census. Approximately 1,100 surveys were done with homeless persons over a three week period following the census. 55% of these were street surveys conducted by the VA's homeless clients; 9% were conducted among the municipal jail's homeless inmates; and the remaining 36% were conducted by provider staff at a subset of at shelter and transitional programs, selected by the census Advisory Council so as to get a good sampling across population subgroups. The survey asked questions about length of homelessness, geographic origin, and causes of homelessness, and the results will help us to develop a much better understanding of the local homeless population.

For the purposes of this year's Gaps Analysis, pending the results of the survey analysis, an estimate of the incidence of chronic homelessness was developed between the Tri-Jurisdiction and Pathways. This estimate, and other assumptions developed from the census results and extensive local knowledge which were used to complete the Homeless Populations chart, are explicated as follows:

- Chronic homeless make up at least 75% of the unsheltered single adult population; 15% of sheltered single adult population; 2% of sheltered family population.
- Veterans make up at least 30% of sheltered adult population.
- Mentally ill make up at least 15% of sheltered adult population.; at least 30% of unsheltered adult population. One-third of this group assigned to PSH unmet need.
- Persons with HIV/AIDS make up 10% of sheltered adult population. 60 of these assigned to unmet PSH need.
- All unsheltered youth assigned to transitional-housing unmet need.
- Estimated that at least 250 victims of domestic violence are found in other, non-DV shelters; these added to DV shelter residents count.
- Chronic substance abuse found among 25% of sheltered population, all groups. Chronic substance abuse found among at least 70% of unsheltered adult population. Estimates used in setting transition-housing unmet need.

5.e. Community Plans for Annual Update of Housing Activity Chart

The existing inventory-update process has been in place for ten years and will continue for the foreseeable future, providing a systematic update of the housing supply and mix on an annual basis.

5.f. Community Process for Conducting Point-in-Time Counts

Pathways will be lead agency for conducting future homeless censuses. Pathways hopes to be achieve an annual census, conducted every year at approximately the same time as the first 2003 census, and perhaps to conduct a mid-year census as well. This mid-year census, which would take place in the summer months, is anticipated to capture a different picture for homeless families than the winter census. (It is our experience that some families will endure very difficult housing situations or domestic abuse to keep their children in school and will not leave a bad situation for shelter until the school year has ended.) It is not certain, in this difficult fundraising environment, that a census can be funded in 2004; the next census may wait until 2005 if funds are not found to support the cost of covering the extensive and diverse geographic area that makes up the Tri-Jurisdiction.

Although the basic approach for street counts and shelter tallies will remain in place for the next census, the methodology used in the 2003 census will be refined, with some administrative elements simplified or combined. Additionally, we hope that the role of the Deployment Captains will be more substantive in the next census, with some of the organizational and deployment responsibilities shifted from the Advisory Council to the Captains. The Captains were experienced and knowledgeable service providers and local government staff, deeply committed to improving homeless assistance efforts, and their earlier and more extensive involvement will greatly benefit future census process.

6. Homeless Management Information System (HMIS)

6.a. CoC Progress To Date in HMIS Implementation:

The Pathways Community Network, one of eleven nationally recognized HMIS programs, was formed in Atlanta several years ago by a collaboration of homeless service providers. Pathways currently includes more than sixty separate Tri-Jurisdictional agencies, with multiple program sites, in its active membership. Pathways has also partnered with the Georgia Department of Community Affairs on a HUD-funded project to expand greatly the coverage and membership of

Pathways, both in the Tri-Jurisdiction area and in other entitlement and non-entitlement jurisdictions throughout the State. To our knowledge, Pathways is the only HMIS in the nation which has statewide coverage.

The Pathways system has also expanded to include important mainstream health care providers, including Grady Memorial Hospital, the Fulton County Department of Health and Wellness, the Fulton County Department of Mental Health, Mental Retardation and Substance Abuse, and Oakhurst Medical Centers in DeKalb County.

Although the current status of Pathways is best described as expansion of coverage, as noted under Q.b. below, system modifications will be made as new providers implement HMIS. In its inception Pathways was driven largely by the needs of non-residential agencies providing comprehensive case management services, and it is expected that new users will need some new system functionality. For instance, a bed registration function might be helpful to shelters that don't already have a bed registration system.

6.b. Status of HMIS:

x The CoC has implemented, but is seeking to expand the coverage of its current HMIS system.

6.c. Current Inventory of Beds That Are Included in Pathways:

	Persons in Families	Individuals
Emergency Shelter	208	679
Transitional Housing	754	719
Permanent Supportive Housing	68	58

7.a. <u>Continuum Of Care: Project Priorities</u>									
Applicant	Project Sponsor and Project Name	Numeric Priority	Requested Project Amount	Term of Project	Program and Component/Type				SRO new
					SHP new	SHP renew	S+C new	S+C renew	
Example: ABC Nonprofit	ABC Nonprofit/ Sarah's House	1	\$1,026,000	3 (yrs)	PH				
Integrated Life Center, Inc.	Integrated Life Center, Inc./ <i>Integrated Life Center (ILC) Village on Candler Road</i>	1	\$750,000	3 (yrs)	PH				
Decatur Cooperative Ministry, Inc.	Decatur Cooperative Ministry, Inc./ <i>Family Transitional Housing Program Expansion</i>	2	\$88,487	2 (yrs)	TH				
Nicholas House, Inc.	Nicholas House, Inc./ <i>Nicholas House</i>	3	\$36,141	1 (yr)		TH			
Action Ministries, Inc. d.b.a. Atlanta Urban Ministry	Action Ministries, Inc. d.b.a. Atlanta Urban Ministry/ <i>Action Ministries, Inc. d.b.a. Atlanta Urban Ministry</i>	4	\$70,000	1 (yr)		TH			
Travelers AID of Metropolitan Atlanta, Inc.	Travelers AID of Metropolitan Atlanta, Inc./ <i>Transitional Housing Program</i>	5	\$169,441	1 (yr)		TH			
Initiative for Affordable Housing DeKalb, Inc.	Initiative for Affordable Housing DeKalb, Inc./ <i>Initiative for Affordable Housing DeKalb, Inc.</i>	6	\$320,938	1 (yr)		TH			
Housing Initiative of North Fulton, Inc.	Housing Initiative of North Fulton, Inc./ <i>Housing Initiative of North Fulton (HomeStretch)</i>	7	\$23,646	1 (yr)		TH			

Applicant	Project Sponsor/ Project Name	Numeric Priority	*Requested Project Amount	Term of Project	Program (Check only one)				
					SHP new	SHP renew	S+C new	S+C renew	SRO new
Jerusalem House, Inc.	Jerusalem House, Inc./ <i>Jerusalem House-The Family Program</i>	8	\$193,704	1 (yr)		PH			
Samaritan House of Atlanta, Inc.	Samaritan House of Atlanta, Inc./ <i>Employment Readiness Program/ Transitional Housing Program</i>	9	\$78,820	1 (yr)		TH			
Progressive Redevelopment, Inc.	Progressive Redevelopment, Inc./ <i>d.b.a. The Rock</i>	10	\$563,246	1 (yr)		SH			
Board of Commissioners of Fulton County	Fulton County Human Services Department/ <i>Jefferson Place Transitional House</i>	11	\$373,951	1 (yr)		TH			
Mary Hall Freedom House, Inc.	Mary Hall Freedom House, Inc./ <i>Reaching New Heights</i>	12	\$570,681	2 (yrs)	TH				
Community Advance Practice Nurses, Inc.	Community Advance Practice Nurses, Inc./ <i>Supportive Mental Health Services for Women & Children</i>	13	\$46,423	1 (yr)		SS			
Genesis Shelter, Inc.	Genesis Shelter, Inc./ <i>The Genesis Shelter, Inc.</i>	14	\$136,500	1 (yr)		SS			
Alternate Life Paths Program, Inc.	Alternate Life Paths Program, Inc./ <i>Independent Living Skills Apartment Program</i>	15	\$48,572	1 (yr)		TH			
Buckhead Christian Ministry, Inc.	Buckhead Christian Ministry, Inc./ <i>Buckhead Christian Ministry Transitional Housing Program</i>	16	\$80,000	1 (yr)		TH			
Our Common Welfare, Inc.	Our Common Welfare, Inc./ <i>Project Link</i>	17	\$158,033	1 (yr)		TH			
Community Advance Practice Nurses, Inc.	Community Advance Practice Nurses, Inc./ <i>Health Care Access for Homeless Children</i>	18	\$18,517	1 (yr)		SS			
Community Advance Practice Nurses, Inc.	Community Advance Practice Nurses, Inc./ <i>Expanded Supportive Mental Health Services</i>	19	\$39,039	1 (yr)		SS			
Furniture Bank of Metro Atlanta, Inc.	Furniture Bank of Metro Atlanta, Inc./ <i>Furniture Bank</i>	20	\$70,291	1 (yr)		SS			
Georgia Law Center for the Homeless, Inc.	Georgia Law Center for the Homeless, Inc./ <i>Georgia Law Center for the Homeless</i>	21	\$294,000	1 (yr)		SS			
Atlanta Enterprise Center, Inc.	Atlanta Enterprise Center, Inc./ <i>Special Needs Employment Assistance Partnership</i>	22	\$190,955	1 (yr)		SS			
Crossroads Community Ministries, Inc.	Crossroads Community Ministries, Inc./ <i>Angels Over Atlanta Expansion Project</i>	23	\$39,169	1 (yr)		SS			
Families First, Inc.	Families First, Inc./ <i>Transitional Housing for Young Homeless Mothers with Infants (Weaver Gardens)</i>	24	\$184,013	1 (yr)		TH			
Phoenix Alliance, Inc.	Phoenix Alliance, Inc./ <i>Transitional Housing for Substance Abuse Treatment</i>	25	\$58,371	1 (yr)		TH			
Saint Jude's Recovery Center, Inc.	Saint Jude's Recovery Center, Inc./ <i>St. Jude's Assessment and Detoxification Program</i>	26	\$328,898	1 (yr)		TH			
Board of Commissioners of Fulton County	Fulton County Human Services Department/ <i>Jefferson Place Supportive Services</i>	27	\$702,814	1 (yr)		SS			
Jewish Family & Career Services, Inc.	Jewish Family & Career Services, Inc./ <i>Project Connect of Jewish Family & Career Services, Inc.</i>	28	\$157,729	1 (yr)		SS			
Our House, Inc.	Our House, Inc./ <i>Our House</i>	29	\$94,696	2 (yrs)	SS				

Applicant	Project Sponsor/ Project Name	Numeric Priority	*Requested Project Amount	Term of Project	Program (Check only one)				
					SHP new	SHP renew	S+C new	S+C renew	SRO new
Saint Jude's Recovery Center, Inc.	Saint Jude's Recovery Center, Inc./ <i>St. Jude's Long-Term Residential Treatment</i>	30	\$278,342	1 (yr)		TH			
Saint Joseph's Mercy Care Services, Inc	Saint Joseph's Mercy Care Services, Inc./ <i>Mental Health Program and Saint Luke's</i>	31	\$36,823	1 (yr)		SS			
Achor Center, Inc.	Achor Center, Inc./ <i>Achor Center, Inc.</i>	32	\$378,311	1 (yr)		TH			
Young Adult Guidance Center, Inc.	Young Adult Guidance Center, Inc./ <i>YAGC Permanent Housing Program</i>	33	\$154,396	1 (yr)		PH			
Saint Jude's Recovery Center, Inc.	Saint Jude's Recovery Center, Inc./ <i>Supportive Services, Project Care and Outpatient</i>	34	\$468,400	1 (yr)		TH			
Saint Jude's Recovery Center, Inc.	Saint Jude's Recovery Center, Inc./ <i>Project Assist</i>	35	\$141,842	1 (yr)		PH			
New Horizons Development Center, Inc.	New Horizons Development Center, Inc./ <i>Women of Significance</i>	36	\$136,500	2 (yrs)	TH				
Atlanta Step-Up Society, Inc.	Atlanta Step-Up Society, Inc./ <i>Residential & Non-Residential Recovery Program</i>	37	\$332,913	2 (yrs)	TH				
Georgia Department of Community Affairs	Progressive Redevelopment, Inc./ <i>Welcome House SRO</i>		\$321,600	1 (yr)				SRO	

Total Requested Amount: \$8,136,202

7.b. Renewal Project Performance

Particular attention was given in the local review process to a renewal's ability to effectively use grant dollars and its success in leading clients to greater self-sufficiency. In an effort to better capture the service performance and outcome data from renewal projects, the Review Committee requested the submittal of the following information during the pre-application and final application process:

- outstanding HUD monitoring findings;
- monitoring reports from other funding sources;
- agency responses outlining corrective action;
- outcome measurement data and data collection processes; and
- program evaluation tools

The information submitted by renewal applicants was supplemented by the knowledge of the Tri-Jurisdictional governmental funders who were staffing the Review Committee in its work, and by the participation on the Review Committee of two foundation funders and a representative of the Regional Board that allocates State resources for addiction treatment and mental illness. These various funders had conducted numerous site visits and program reviews of almost all of the agencies competing in this SuperNOFA process, which helped inform our understanding of their performance. Additionally, in the past year targeted monitoring was conducted by Tri-Jurisdictional staff specifically for two renewal projects, to address performance concerns at these programs.

7.c. How each project will fill a gap in our community's Continuum of Care System.

1. Integrated Life Center, Inc. a new project, will provide fifteen (15) new beds of permanent community-based housing and supportive services for homeless women with mental illness and/or substance abuse disorders. Clients may range from the chronic homeless, seriously mentally ill, chronic substance abusers, veterans or persons with HIV/AIDS. Permanent supportive housing is a key component to our strategy to combat chronic homelessness.

2. Decatur Cooperative Ministry, Inc. is a new project providing transitional housing for homeless families with children. This project will expand the scattered site transitional housing opportunities to four new apartment units. The project currently operates four scattered site, single-family transitional houses and one transitional apartment. This program expansion will add four additional apartment units and up to sixteen new beds over the next two years.

3. Nicholas House, Inc. provides transitional housing opportunities for families in a structured but home-like environment. This renewal project is seeking funds for the LaVista facility. This facility serves nineteen families representing 22 adults and 48 children. Nicholas House accepts entire families no matter what size or make-up. The Nicholas House is one of the few agencies in the metro-Atlanta area that will accept teen-aged male children and adult males as residents. Loss of renewal funding would jeopardize the already limited inventory of transitional housing resources available to intact families.

4. Action Ministries, Inc. d.b.a Atlanta Urban Ministry is a renewal project that offers transitional housing for homeless families in five houses. The daily capacity for all houses is seven families or twenty-nine persons total. All adults in the family must be employed and drug-free. Support services received include counseling, case management, childcare, education, transportation and consumer credit services. Upon completion of the program, families are provided with resettlement assistance.

5. Travelers AID of Metropolitan Atlanta, Inc. - Transitional Housing Program is a renewal project providing transitional housing to low-income/homeless newcomer battered women with children who have arrived in Atlanta without adequate resources to successfully resettle in our community. This project will introduce 24 new beds for this high priority sub-population. The supportive services are aimed at addressing the issues of domestic violence and homelessness.

6. Initiative for Affordable Housing DeKalb, Inc. is a renewal project that provides transitional and permanent affordable housing to homeless and low-income families. With SHP renewal funding, Initiative will provide transitional and social services/case management for 34 homeless families to move them towards permanent housing within 24-36 months. Renewal funding will be used for supportive services for the 34 families. Support services include life skills training, rental assistance, career counseling, child day care, transportation, case management, employment assistance, and mental health stress testing. This renewal addresses the high priority of supportive service to families. Loss of funding would result in the loss of said support services for current and future families of this transitional housing program.

7. Housing Initiative of North Fulton, Inc. is a renewal project offering transitional housing and support services to homeless families. The project is the only transitional housing program serving the north Fulton County area. At least eight intact working families are served annually. Housing is provided in four furnished three-bedroom single-family dwellings physically arranged as two duplexes. The loss of renewal funding would jeopardize the project ability to provide the supportive services necessary to move families into self-sufficiency.

8. Jerusalem House, Inc. - The Family Program is a renewal project offering permanent supportive housing for HIV positive women with children. This program offers twelve full apartments, a recreation room, playground, and an interactive computer learning center. Support services include personal care, home health and in-home hospice care, substance abuse counseling, educational opportunities, case management, legal assistance, and mental/physical health services. Loss of these funds will result in the absence of twelve units for HIV positive/AIDS diagnosed women with children from our Continuum.

9. Samaritan House of Atlanta, Inc. offers programs that are designed to assist homeless job seekers find full time, permanent employment. This renewal project provides comprehensive support services including case management, to homeless job seekers and to transitional housing to homeless employed men. These specialized services are complemented by services provided at over a dozen partnering provider agencies. Specialized employment programs are essential to a consumer's ability to acquire and retain gainful employment, thereby assisting in reducing the recidivism rate of homelessness.

10. Progressive Redevelopment, Inc. - The ROCK is a multi-purpose facility designed as a "first stop" intake, assessment, information and referral program. It is inclusive of two distinct onsite housing programs; sixteen units of Safe Haven housing for men with mental health diagnosis, and a twenty units Dormitory house for employed/employable men. This renewal project encompasses six onsite programs facilitated by eight collaborating agencies. Loss of renewal funds would impair the operations at the two housing programs and virtually eliminate the intake/assessment services as well as other supportive services.

11. Jefferson Place Transitional House is a 24-hour transitional housing program with supportive services for homeless unaccompanied males. The program's focus is to enable client's transition into permanent housing. This project addresses the high priorities of transitional housing and supportive services for men. SHP renewal funds will support operational costs and enable the provision of the following supportive services; individualized case management, basic skills remediation, GED classes, job readiness training, job development, substance abuse counseling and group psychotherapy, and Follow Along services. Loss of renewal funds will result in the elimination of the above services from this 50 bed transitional housing program.

12. Mary Hall Freedom House, Inc. is a new project providing transitional housing opportunities for women and women with children. This project will add six three-bedroom apartments and four two-bedroom apartments for a client capacity of twenty women and a maximum of twenty-four children over a two-year period.

13. Community Advanced Practices Nurses, Inc. - *Supportive Mental Health Services for Women & Children* offers an array of mental health support services to a wide range of clients. Services are made available at the Atlanta Union Mission and target indigent, medically underserved, severely mentally ill, and those suffering from addiction, and domestic violence. This renewal project insures mental health opportunities to clients that otherwise would not be served by traditional mainstream sources. Renewal funding is vital to the continuation of this program.

14. Genesis Shelter is a renewal project providing supportive transitional housing in a homelike environment dedicated to the care of newborn infants and their families. This unique program targets newborn infants as its primary consumer. The Shelter has a capacity to house twelve families with a bed count of 54. Families may stay for 90-120 days. These program services are limited within our Continuum and are in high demand. The loss of these funds would severely cripple the existing limited inventory of services targeting newborns and new mothers.

15. Alternative Life Paths Program, Inc. is a renewal transitional housing project that serves female youth between the ages 17 – 21 years. It is the only program of its kind within the continuum. The program operates an eight-unit apartment building with a capacity of housing sixteen persons, including single females and females with children. Each unit is fully furnished and the program incorporates an extensive level of supportive services to include childcare, education, employment opportunities, and life management skills. A loss of funding would jeopardize an existing limited number of beds that target this vulnerable population.

16. Buckhead Christian Ministry, Inc. - Transitional Housing Program targets a high priority of transitional housing for homeless families. This new program will introduce 30 new beds for families into the Continuum. The program has two phases; the first will provide transitional housing for up to nine months. Clients must pay half of the rental cost not to exceed 30% of their income. These dollars are placed into a savings account and accessed for Phase two. Phase two is an additional six months involving additional classes or referrals as needed and the development of a savings program. Client evaluation follow-up will continue for an additional twelve-month period.

17. Our Common Welfare, Inc. -Project LINK is a transitional, supportive housing program whose purpose is to facilitate the movement of male homeless, chronic substance abusers with HIV/AIDS to permanent housing so they can live as independently as possible. This renewal project has a daily capacity of nine clients with an average stay of 5.5 months. The annual capacity averages eighteen clients. The program specific population are described as 90% African American, 38% gay/bisexual, 100% have incomes below 300% of poverty, age range 30 to 39, education completion at grade 10, and 40% with AIDS diagnosis and 60% HIV a symptomatic. Loss of funds would result in the elimination of nine beds with services to eighteen annual clients. This program is population specific and is vital to our Continuum's effort to serve the sub-population with HIV/AIDS.

18. Community Advanced Practice Nurses, Inc. – *Health Care for Homeless Children* is part of a larger program of this agency, aimed at providing specialized pediatric care for homeless children. This renewal project targets infants and children age newborn through 16 years of age; and facilitates access to primary care. The program involves a comprehensive assessment on site in the emergency shelter environment. Funds are used to provide pediatric assessments, medical supplies, immunization recordings, prescription and non-prescription medications, and transportation for referrals for more serious health problems. Securing funds of this project is critical to our continuum.

19. Community Advanced Practices Nurses, Inc. - *Expanded Supportive Mental Health Services* is a renewal project offering supportive mental health services for women with children. This project funding has increased the number of those who can be seen by 35 individuals per week and proved the agency the ability to expand their program to include addiction prevention, counseling, and referral. It will also allow for more in-depth on-site mental health program. This project addresses a high priority need for women with children.

20. Furniture Bank of Metro Atlanta, Inc. provides a kit of essential furniture and household items to formerly homeless families and individuals and persons living with HIV as they move back into housing. This renewal project has an established a collaborative network of over 75 service providers within the Continuum. Provider clients who are transitioning into permanent housing or permanent supportive housing are eligible for services. Addressing a high priority supportive service need for homeless families, this program has been identified as a key to the overall success a client's transition into permanent housing.

21. The Georgia Law Center for the Homeless, Inc. provides free legal services, limited case management, outreach, assessment, referral, community education and advocacy to homeless persons and families. The Center's legal services play a vital role in removing the obstacles that keep homeless people in the streets and shelters. The Law center is a key component to our Continuum's service provider network. It is a renewal project that if not funded, could result in a loss of more than 1400 legal cases, 2000 case management and referral cases, outreach services to 21 service sites, and twelve community-wide information workshops. The project addresses the high priority need of support services to individuals and families.

22. The Atlanta Enterprise Center, Inc. - Special Needs Employment Assistance Partnership addresses the entire range of barriers to employment and independent living. This renewal project introduced Phoenix Alliance into an existing partnership between the Enterprise Center and the Atlanta's Children Shelter. This expanded partnership allows comprehensive employment services to the clients of Phoenix Alliance, who are in drug addiction recovery. The program targets identified Continuum priorities of supportive services for women with children and victims of substance abuse. These include case management, childcare, substance abuse treatment, employment readiness, employment opportunities, life skills training, healthcare, and emergency stabilization.

23. Crossroads Community Ministries, Inc. is a renewal project providing supportive services to mentally and/or physically disabled, and those dually diagnosed. The key aspect of this program is assistance in obtaining or re-instating Social Security and Medicaid benefits to eligible clients and in providing financial management of these funds. Without renewal funding for this project, support services will be eliminated for up to 400 homeless persons in need of accessing these mainstream resources.

24. Families First, Inc. - Family Development Center offers transitional housing services through their independent living program for young homeless mothers, ages 17 to 26 with an infant. Support services include childcare, employment/job training, homemaking skills and parenting skills. This program provides housing for fourteen young mothers and fourteen infants. Over the course of a given year, thirty families are in residence at some point. As renewal funds provide a substantial support to the overall operations of this program, a loss in funding would jeopardize these housing opportunities for young mothers.

25 Phoenix Alliance, Inc. is a supportive housing project that serves dual-diagnosed individuals. Clients are housed in mainstream 3-bedroom apartments. This renewal request would insure the leasing of six 3-bedroom units. Clients receive random drug testing, psychotherapy, counseling, case management, and assistance with securing appropriate mainstream services. Loss of funding would result in a loss of housing units.

26. St. Jude's Recovery Center, Inc. - *Detoxification and Assessment Program* is a renewal project providing residential detoxification services. Men and women are served by this project. Renewal funding will secure 3 full time nurses, medical services, and medical supplies. Securing these renewal funds is vital to the Continuum as the supply of detoxification providers grows increasingly limited through capacity issues and provider closures. This project serves 600 clients per year.

27. Jefferson Place Supportive Services is a renewal project providing a comprehensive array of supportive services to the men residing at the Jefferson Place emergency Shelter. Additionally, the Partnership Against Domestic Violence and the Atlanta Children's Shelter are sub-recipients on this grant. Each agency receives a dedicated social worker located at their respective site, to provide case management services. Other HUD approved local homeless service providers also

receive services to include, but not limited to: resettlement assistance, credit counseling, housing assistance and transportation assistance

28. Jewish Family & Career Services, Inc. - Project Connect is a renewal project offering a cadre of supportive services targeting family preservation. Services provided address identified priorities within the Continuum including crisis intervention, assessment, case management, adult mental health counseling, substance abuse counseling, employment counseling, domestic violence intervention and family preservation services; clothing, food, financial and transportation assistance. Project Connect has successfully assisted over 450 clients to enter into permanent housing with 90% maintaining stable households for six months or more through its 1997 SHP grant. A loss of renewal funding would stifle their ability to continue these support services to the 934 targeted clients to be served through renewed funding.

29. Our House, Inc. is a new project that will expand case management and supportive services to forty homeless families with children and childcare and early childhood education for seventy homeless children. Services include clothing, food, infant/child supplies, transportation, identification, health records, childcare and linkages to mainstream resources. This program expansion will also allow for a more intensive follow along and follow up case management component.

30. St. Jude's Recovery Center, Inc. - *Men's Long-Term Residential Treatment Program* is a renewal project for a 15-bed men's long-term residential facility that serves 140 clients per year. It is one of the few inner city residential treatment programs in the Metro area. A loss of funding for this project will further reduce the limited availability of treatment beds for chemically dependent men.

31. St. Joseph's Mercy Care Services, Inc. offers mental health services to often chronic homeless persons at the St. Luke's Episcopal Church Clinic. This renewal project provides services five days a week in the following areas, crisis intervention, mental health counseling, psychotherapy, medication management, and referral. This supportive services project addresses a critical need for services to the chronically street homeless. A loss in funding would severely impair the clinic ability to continue to serve this population.

32. Achor Center, Inc. is a renewal project providing transitional housing and supportive services to women with children. This project provides 70 beds and support services to 192 families with children, 240 children, and 56 individuals. A loss of funding for this project would impair the Continuum's ability to render services to this high priority population.

33. Young Adult Guidance Center, Inc. is a renewal project providing permanent housing for young disabled males, ages 17-21 years. These youth come from a variety of situations including emergency shelter, mental health centers, residential substance abuse programs, recently emancipated youth as well as those living on the street. This population has limited resources within our continuum. Without this renewal funding, this population will lose much needed housing opportunities.

34. St. Jude's Recovery Center, Inc. - *Supportive Services, Project Care and Outpatient Program* is a renewal project providing supportive housing services, maternal and child health services, substance abuse treatment, and childcare services to homeless and postpartum women and their infants. This project also provides an intensive day treatment program for homeless men and women in an outpatient setting. If this project is not renewed, the Continuum faces a loss of said service targeting 36 women and children, 28 children, 218 program residents, and 120 non-residents.

35. St. Jude's Recovery Center, Inc. - *Project Assist* is a renewal project providing permanent housing and substance abuse treatment for eight homeless women with HIV/AIDS and recovering from chemical addiction. As a high sub-population priority, this project offers the necessary support services to enable these women to secure a permanent housing environment. Loss of funding would jeopardize the availability of addiction treatment services for this clientele.

36. New Horizons, Inc. - *The Women of Significance Home* is a new transitional housing project for women and women with children. Located in a semi-rural section of the Tri-jurisdiction, this project will expand its existing capacity to serve an additional six (6) families. The supportive services aspect of the project focuses on women with substance abuse issues. The Tri-Jurisdiction recognizes the limited availability of homeless programs and services in the rural portions of our Continuum and supports the continued development of a rural service delivery system.

37. Atlanta Step-Up Society, Inc. is a new project providing transitional housing along with 12-Step recovery and case management services for homeless men. The program strives for a small-scale, family like atmosphere through three residential homes. This program offers transitional housing and supportive services in a semi-rural area of South Fulton County, an area with limited homeless programs and service.

7.d. Describe the project priority selection.

Project solicitation was announced throughout our Continuum utilizing existing provider group meetings and community forums, the Pathways system, the Tri-Jurisdiction website; www.tri-j.net, and a comprehensive Continuum mailing list of service providers.

The project priority ranking was conducted through a Review Committee appointed by the Continuum of Care Work Group. The Review Committee members, identified in the CoC Planning Process Chart, represented non-applying homeless service providers, other nonprofit providers from the Tri-Jurisdiction's human services network, local foundations, and the three local governments. This seven-member committee was selected for their expertise and experience in addressing homelessness is a variety of capacities. All members were reviewed for potential conflicts of interest with local applicants and each member executed a verbal affirmation of unbiased opinions and disclosure of any conflict of interests. No member of the Review Committee presented a conflict of interest. The Tri-Jurisdictional government representatives served in a non-voting capacity to provide input and clarification regarding their respective Consolidated Plans and overall experience in the application process. This role was designed in an attempt to divert any presumed political influence from the three local governments. During the past twelve months no written complaints regarding the local process were directed to the Tri-Jurisdiction.

The Review Committee reviewed all draft-applications, rated all final applications and developed the project ranking. Standardized rating forms were designed for SHP applications and S+C applications to ensure reviews were conducted in a consistent manner. Draft-applications were reviewed in a public forum with applying agencies present to engage in clarifying discussions regarding their application. The Review Committee provided constructive feedback to assist agencies in the preparation of their final local application. Feedback included suggestions and directives towards furthering interagency collaborations, enhancement of supportive narratives, review of proposed project budgets, and technical assistance on strengthening program outcome

measures. This dialogue afforded project sponsors an opportunity to think through their program designs more carefully to develop stronger final applications for rating and ranking.

The criteria used for rating projects included:

The project's contribution to meeting priority needs within the Continuum

The design, development, and execution of the overall project

The experience of the sponsor in delivering the service

Cost and budgetary outline of the proposed project

Collaborations and partnerships with other entities within the Continuum

Linkages leading to obtaining and retaining permanent housing and/or self-sufficiency

The ability to demonstrate measurable program outcomes

Each housing application had a maximum 100 point potential. Each Supportive Services application had a maximum 90 point potential. No two projects received identical scores during the rating process. A preliminary ranking based upon rating score sequence of applications was developed.

Faced with the desire to honor HUD's priority for beds, and given that the four proposed new projects brought new beds to the Continuum, the Review Committee determined that all the service-oriented renewals could not be accommodated. After much discussion and review, the Committee voted unanimously to reduce the funding for service only projects that were low in the ranking. The funding for Saint Jude's Recovery Center – Project Care was *decreased* for several reasons:

- All proposed new projects could be funded, as well as all renewals with the exception of a *reduction* to this sole project. Being that Project Care is an addiction treatment program, there are alternative funding sources available from HOPWA, the Ryan White Program and the Community Services Board to make up for the reduction in funding for this critical program;
- There is limited potential for alternative funding for other service providers that are supplying beds to the Continuum;
- Project Care has brought no beds to the Continuum, therefore there isn't a net loss of beds.

The Review Committee conducted a fair and open process that promoted the efforts of our Continuum as a whole over individual organizations. Our local rating and ranking process incorporated numerical scores as a process step that enabled the Review Committee to examine the impacts of existing and potential services within the overall Continuum. It also took into account the efforts of partnership and collaboration, and the performance outcomes of our participating service organizations.

8. Supplemental Resources

8.a. Continuum Of Care: Project Leveraging

Project Priority Number	Name of Project	Type of Contribution	Source or Provider	Value of Written Commitment
3	Example: Sarah's House	Child Care	Spotsville Co. Department of Social Services	\$10,000
1	Integrated Life Center, Inc.	<ol style="list-style-type: none"> ILC Furnishing ILC Volunteers 	<ol style="list-style-type: none"> Atlantic Business Systems Georgia State University, Spelman College, Clark Atlanta University 	<ol style="list-style-type: none"> 80,000 6,000 <p>Proj. Total – \$86,000</p>
2	Family Transitional Housing Program Expansion	<ol style="list-style-type: none"> Counseling (Cash) Operations/Main (Cash) Operations/Utilities (Cash) Maintenance (Cash) Case Management (Cash) Operations (Cash) Housing (Cash) Counseling (Cash) Operations/Main (Cash) Operations (Cash) Child Care (In-Kind) Maintenance (In-Kind) Interview Teams (In-Kind) In-Kind Donations Christmas/ Family Transitional Housing-Children Housing 4-BR (In-Kind) Housing 3-BR (In-Kind) Housing 3-BR (In-Kind) Housing 3-BR (In-Kind) Housing Apt. (discounted rent) 	<ol style="list-style-type: none"> DeKalb County ESGP DeKalb County ESGP Department of Community Affairs Department of Community Affairs Department of Community Affairs Central Presbyterian Church FEMA DeKalb County CDBG DeKalb County CDBG Various Churches Various Volunteer Groups Various Volunteer Groups Various Volunteer Groups Various organizations, groups and individuals Christmas Decatur DeKalb County Georgia DeKalb County Georgia Central Presbyterian Church North Decatur Presbyterian Church Shallowford Gardens Apartments 	<ol style="list-style-type: none"> 5,000 16,000 19,000 2,900 9,120 1,500 20,000 6,070 17,430 7,571 600 1,130 600 3,296 1,650 17,940 14,832 10,800 14,400 1,380 <p>Proj. Total – \$171,219</p>
3	Nicholas House	<ol style="list-style-type: none"> Building and Grounds/ Donated Facility Rent Childcare Children's Therapy Tutoring and mentoring, Children's clothing, Haircuts, Holiday gifts, school supplies Activities Programs, member scholarships Tutoring and Afterschool Activities Legal Services Furnishings for graduates Education and Financial Management Mental Health Counseling Job Training 3 days per week Cash Cash Cash, Food and Meal preparation, Financial support Food Food Food Food Food Food Delivery, Meal prep, Landscaping, Maintenance Food prep, Office, Landscaping, 	<ol style="list-style-type: none"> St. Bartholomew's Episcopal Church Atlanta Children's Shelter Community Advanced Practice Nurses Children's Restoration Network Boys and Girls Club of Metro Atlanta Volunteer Emory Georgia Law Center for the Homeless Metro Atlanta Furniture Bank Task Force for the Homeless Jewish Family and Career Services DeKalb County Public Schools Peachtree Road United Methodist Church Peachtree Road Presbyterian Church Methodist Church Immaculate Heart of Mary Church St. Michael and All Angels Episcopal Church. St. Patrick's Episcopal Church St. Thomas More Catholic Church St. Matthew's Episcopal Church Holy Innocents' Episcopal Church Peachtree Road United Methodist Church Various churches, individuals and groups (\$10/ hour*2805 hours) 	<ol style="list-style-type: none"> \$88,000 21,000 8,320 12,000 2,600 1,500 15,000 13,500 2,500 2,000 20,400 12,000 3,000 1,000 1,200 700 1,200 1,200 1,250 10,000 28,050 <p>Proj. Total - \$246,420</p>

		Volunteers		
4	Action Ministries, Inc. d.b.a. Atlanta Urban Ministry	<ol style="list-style-type: none"> Child Care & employment assistance Child Care Maintenance Maintenance Maintenance Food, home care products and holiday sponsorship of families Furniture Veterans Services Life Skills Classes Administrative support Credit Counseling 	<ol style="list-style-type: none"> Atlanta Children's Shelter Our House, Inc. Dunwoody United Methodist Church Peachtree Road United Methodist Church Decatur First United Methodist Church St. James United Methodist Church Metro Atlanta Furniture Bank, Inc. Veteran's Opportunity Resource Center, Inc. Metro Atlanta Task Force for the Homeless, Inc. Action Ministries, Inc. Consumer Credit Counseling, Inc. 	<ol style="list-style-type: none"> 1,800 2,700 1,200 600 600 2,000 1,970 1,000 2,511 10,000 100 <p>Proj. Total – \$24,481</p>
5	Transitional Housing Program	<ol style="list-style-type: none"> Legal services Furniture Domestic violence counseling Budgeting classes & employment counseling Childcare Domestic violence counseling Credit and Budget counseling Permanent housing resettlement assistance Cash Cash 	<ol style="list-style-type: none"> Georgia Law Center Furniture Bank of Metro Atlanta Women's Resource Center Sullivan Center Atlanta Children's Shelter Partnership Against Domestic Violence Consumer Credit Counseling Service Fulton County Human Services Resettlement Assistance Program United Way Georgia Department of Community Affairs 	<ol style="list-style-type: none"> 10,000 3,350 3,000 4,200 9,300 5,000 4,200 18,000 20,000 20,000 <p>Proj. Total – \$97,050</p>
6	Initiative for Affordable Housing DeKalb, Inc.	<ol style="list-style-type: none"> Counseling/ropes course Legal services Search for properties to house homeless Tools for volunteer work days for homeless housing Volunteers to work on homeless housing 	<ol style="list-style-type: none"> Georgia Counseling Center Stites & Harbison The Hodge Real Estate Co. Atlanta Community Tool Bank Community volunteers 	<ol style="list-style-type: none"> 1,000 25,000 10,000 15,000 5,000 <p>Proj. Total – \$56,000</p>
7	Housing Initiative of North Fulton (HomeStretch)	<ol style="list-style-type: none"> Supportive Services/House Operations Supportive Services/House Operations Supportive Services/House Operations Supportive Services/House Operations Supportive Services/General Support Supportive Services/Volunteers Family Sponsor Team Supportive Services/Volunteers Family Sponsor Team Supportive Services/Volunteers Family Sponsor Team Organizational Direction/Board Oversight Supportive Services/House Operations General Housing Support General Organizational Support Children's Tutoring Homeless Prevention General Housing Support 	<ol style="list-style-type: none"> Roswell United Methodist Church Northminster Presbyterian Church St. Andrews Catholic Church North Atlanta Community Church Roswell Presbyterian Church Roswell United Methodist Church Northminster Presbyterian Church Roswell Presbyterian Church Board of Directors Roswell Woman's Club United Way of Metro Atlanta Children's Restoration Network Federal Emergency Management Agency Fulton County Human Services Department 	<ol style="list-style-type: none"> 7,200 (cash) 3,600 (cash) 3,600 (cash) 3,600 (cash) 108,500 (cash) 18,000 (cash) 9,000 (in-kind) 37,160 (in-kind) 21,060 (in-kind) 9,400 (cash) 5,071 (cash) 17,640 (in-kind) 12,000 (cash) 40,000 (cash) <p>Proj. Total – \$295,831</p>
8	Jerusalem House-The Family Program	<ol style="list-style-type: none"> Cash Cash Social Activities, Maintenance 	<ol style="list-style-type: none"> HOPWA Resident Fees Volunteers (\$10 per hour) 	<ol style="list-style-type: none"> 200,000 12,552 16,320

		<ol style="list-style-type: none"> 4. Case Management 5. Background Checks, Credit Counseling 6. Legal Services 7. Tutoring 8. Intake Services 9. Life Skills 10. Clinical Pastoral Care 11. Counseling. Bereavement Services 12. Meals 13. Parenting Workshops 	<ol style="list-style-type: none"> 4. AID Atlanta 5. Choice Point 6. Georgia Law Center for the Homeless 7. Junior League 8. Living Room 9. Metro Atlanta Task Force for the Homeless 10. North Atlanta Tri Hospital CPE Ctr 11. Positive Impact 12. Project Open Hand 13. Women's Resource Center to End Domestic Violence 	<ol style="list-style-type: none"> 4. 17,218 5. 1,500 6. 10,000 7. 2,000 8. 5,000 9. 2,511 10. 2,834 11. 2,500 12. 30,625 13. 825 <p>Proj. Total – \$303,885</p>
9	Employment Readiness Program/ Transitional Housing Program	<ol style="list-style-type: none"> 1. Emergency Shelter 2. Tokens and Cards 3. Meals 4. Civil Legal Aid 5. Criminal Legal Aid 6. Furniture Bank 7. St. Joseph Mercy Care Program 8. Wardrobe/ Clothes 9. Wardrobe/ Clothes 10. Food and Transportation 11. Transitional Housing 12. Rent/ Utilities 13. 2,280 Volunteer Hours 14. Cash Match 15. Cash Match 16. Cash Match 17. Cash Match 18. Cash Match 19. Cash Match 	<ol style="list-style-type: none"> 1. Central Presbyterian Outreach 2. MARTA/ GA Law Center 3. Cafè' 458/ Samaritan House 4. Georgia Law Center 5. Georgia Justice Project 6. Furniture Project 7. Workshops 8. Samaritan House 9. Resource Opportunity Center 10. Resource Opportunity Center 11. Resource Opportunity Center 12. Resource Opportunity Center 13. Samaritan House 14. Samaritan House 15. Georgia Dept. of Community Affairs 16. Fulton County 17. City of Atlanta 18. FEMA 19. United Way 	<ol style="list-style-type: none"> 1. 60,000 2. 7,283 3. 3,750 4. 3,000 5. 10,000 6. 4,500 7. 4,000 8. 25,000 9. 20,000 10. 13,000 11. 45,000 12. 36,000 13. 22,800 14. 33,972 15. 60,000 16. 60,000 17. 44,900 18. 9,000 19. 26,189 <p>Proj. Total - \$488,394</p>
10	Project Community Connections, Inc. d.b.a. The Rock	<ol style="list-style-type: none"> 1. Individual Volunteers 2. Donations (clothing, supplies) 3. Pacer Program co-facilitation 4. Job Readiness and Voicemail Program Facilitation 5. Travelers Services 6. Veteran's Services 	<ol style="list-style-type: none"> 1. Community Citizens 2. Community Citizens 3. Businesses & Organizations 4. Trinity Community Ministries 5. Samaritan House of Atlanta 6. Travelers Aid of Metropolitan Atlanta 7. Veterans Opportunity and Resource Center, Inc. 	<ol style="list-style-type: none"> 1. 57,000 2. 80,000 3. 32,860 4. 89,740 5. 20,000 6. 26,000 <p>Proj. Total – \$305,600</p>
11	Jefferson Place Transitional House	<ol style="list-style-type: none"> 1. Health Care 2. Job training, job placement assistance, and case management 3. Substance Abuse treatment and detoxification 4. Substance Abuse treatment and detoxification 5. Job assessment, employment readiness and job placement 6. Substance abuse, aftercare vocational counseling 7. Fatherhood responsibility counseling 8. Resettlement assistance and case management 9. Substance abuse treatment and detoxification 10. HIV and substance abuse education 11. Health care 12. Civil legal services and case management 13. Eye exam and glasses 	<ol style="list-style-type: none"> 1. Grady Health System 2. Fulton County Office of Workforce Development 3. Project Focus 4. Department of Veterans Affairs 5. The Moores Mill Community Stepping Ahead Program 6. Fulton County Superior Court Drug Court 7. Fathers' Resource Center 8. Jefferson Place Supportive Services 9. St. Jude's Recovery Center 10. Our Common Welfare 11. St. Joseph's Mercy Mobile 12. Georgia Law Center for the Homeless 13. LensCrafters 	<ol style="list-style-type: none"> 1. 200,000 2. 200,000 3. 187,000 4. 175,000 5. 70,000 6. 50,000 7. 50,000 8. 40,000 9. 26,000 10. 23,000 11. 15,000 12. 8,000 13. 5,000 <p>Proj. Total – \$1,049,000</p>

12	Reaching New Heights	<ol style="list-style-type: none"> Child Care Counseling & Training Job Readiness Educational Services Vocational & Housing Services HIV & AIDS Training 	<ol style="list-style-type: none"> Georgia CAPS WISE Program GE Capital Fulton County Prevention Volk Rehab Mercy Mobile Healthcare 	<ol style="list-style-type: none"> 10,000 20,000 10,000 5,000 10,000 5,000 <p>Proj. Total – \$60,000</p>
13	Supportive Mental Health Services for Women & Children	<ol style="list-style-type: none"> Cash Match for Direct Client Service Donated Space Volunteers Hours Supplies Computer Support Medications Clothing Christmas Toys Food 	<ol style="list-style-type: none"> Department of Community Affairs City of Atlanta Dr. Beverly Taylor Community Volunteers Berook Moges Dr. Daniel Caplan Community Volunteers Civic Groups Jewish Federation of Greater Atlanta 	<ol style="list-style-type: none"> 11,606 12,000 10,000 1,000 1,000 3,000 8,000 4,000 500 <p>Proj. Total – \$51,106</p>
14	Genesis Shelter, Inc.	<ol style="list-style-type: none"> Legal Services Health services Housing Assistance Mental Health Services Mental Health Services 	<ol style="list-style-type: none"> Georgia Law Center for the Homeless Community Advance Practice Nurses Jefferson Place Dr. Lynn Scott Argosy University 	<ol style="list-style-type: none"> 10,000 3,000 20,000 20,000 50,000 <p>Proj. Total – \$103,000</p>
15	Independent Living Skills Apartment Program	<ol style="list-style-type: none"> Cash match (supportive services & operational expenses) Cash match (supportive services & operational expenses) Cash match (supportive services & operational expenses) Cash match (supportive services & operational expenses) Cash match (supportive services & operational expenses) Cash match (supportive services & operational expenses) Education & Instruction (GED Instruction & Testing) Discount bulk food purchases Physical Examinations & Medical Treatment Health care information sessions Discount Child Care Referral & Voucher Services Post-Secondary Education & Training Sessions Life-Management & Health Related Sessions Supplies/ Clothing/ Personal Items FM Rental value of 185/187 Ormond Street Van-15 Passenger 	<ol style="list-style-type: none"> Georgia Department of Community Affairs Georgia Department of Human Services (Per Diem) City of Atlanta CDBG Fulton County CDBG Fulton County Human Services Foundations (Historical Supporters): Atlanta Foundation, Nordson Foundation, and Jordon Foundation Atlanta Public Schools, Cobb County Schools Atlanta Community Food Bank, Inc. Community Advance Practice Nurses, Inc., Southside Health Care, Inc. St. Joseph’s Mercy Mobile Health Care Quality Care for Children, Inc. Georgia State University – NSSFNS EOC Volunteers Children Restoration Network, Inc. Alternate Life Paths Program Alternate Life Paths Program 	<ol style="list-style-type: none"> 20,000 29,599 15,875 10,000 26,667 10,000 20,000 10,000 20,000 400 500 400 480 9,000 43,200 5,000 <p>Proj. Total – \$221,121</p>
16	Buckhead Christian Ministry Transitional Housing Program	<ol style="list-style-type: none"> Use of facility (in-kind) Child Care Service(in-kind) Furniture (in-kind) Food (in-kind) Clothing & Household Items (in-kind) Use of facility (in-kind) Credit Counseling (in-kind) Christmas Adopt-a-Family (in- 	<ol style="list-style-type: none"> Wieuca Road Baptist Church Wieuca Road Baptist Church Metro Atlanta Furniture Bank Buckhead Christian Ministry (BCM) Food pantry BCM Thrift Store Peachtree Presbyterian Church Consumer Credit Counseling Services 	<ol style="list-style-type: none"> 5,000 2,500 7,000 5,000 1,000 5,000 6,000 2,000 1,500

		<ul style="list-style-type: none"> kind) 9. Volunteers (in-kind) 10. Program fees 11. Cash 12. Cash 13. Cash 14. Cash 15. Cash 16. Cash 17. Cash 18. Cash 	<ul style="list-style-type: none"> 8. BCM group & individual volunteers 9. BCM Volunteers 10. BCM Transitional Housing Clients 11. Waterfall Foundation 12. Georgia Dept. of Community Affairs 13. BCM Thrift Store fees 14. Northside United Methodist Church 15. Peachtree Road United Methodist Church 16. Cathedral of St. Philip 17. Wieuca Road Baptist Church 18. Peachtree Presbyterian Church 	<ul style="list-style-type: none"> 10. 25,000 11. 30,000 12. 15,000 13. 10,000 14. 5,000 15. 5,000 16. 5,000 17. 2,500 18. 12,000 <p>Proj. Total – \$144,500</p>
17	Project Link	<ul style="list-style-type: none"> 1. Drug Treatment/ Client Tracking, Drug Detox./ Treatment Slots/ Support Groups/ Transportation/ Food/ Emergency Assistance/ Communications/ Supplies (program office)/ Insurance/ Activity space/ Admin Expenses 2. Drug Treatment/ Physicals/ Communications/ Supplies (program office)/ Insurance/ Activity Space/ Admin Expenses 3. HIV Testing/ Outreach Activities/ Insurance/ Supplies (office/program)/ Activity space/ Admin Expenses 4. Partner Notification/ Communications/ Supplies (program office)/ Insurance/ Activity Space/ Admin Expenses 5. Legal Services/ Intakes & Workshops 6. Transportation/ Communications/ Insurance/ Supplies (program office)/ Activity Space/ Admin Expenses 7. Outreach Activities/ HIV/STD education Risk reduction sessions STD/Physical health screens Assessments/referrals/ Follow-up/case tracking 8. Mental Health/ Counseling & Assessment 	<ul style="list-style-type: none"> 1. Ryan White, Title I 2. SAMHSA-CSAT 3. CDC 4. CDC 5. Georgia Law Center 6. City of Atlanta-HOPWA 7. St. Joseph’s Mercy Care Services 8. Positive Impact 	<ul style="list-style-type: none"> 1. 447,903 2. 87,013 3. 58,811 4. 144,828 5. 25,000 6. 51,347 7. 63,862 8. 28,500 <p>Proj. Total – \$907,264</p>
18	Health Care Access for Homeless Children	<ul style="list-style-type: none"> 1. Cash 2. Donated Space 3. Immunizations (Vaccine) 4. Professional hours 5. Medication 	<ul style="list-style-type: none"> 1. City of Atlanta 2. Atlanta Children’s Shelter 3. Georgia Vaccine for Children 4. NP, WIC, Nutritionist 5. Dr. Daniel Caplan 	<ul style="list-style-type: none"> 1. 5,878 2. 2,000 3. 10,000 4. 10,000 5. 2,000 <p>Proj. Total – \$29,878</p>
19	Expanded Supportive Mental Health Services	<ul style="list-style-type: none"> 1. Cash 2. Donated Space 3. Volunteer Hours 4. Supplies 5. Clothing 	<ul style="list-style-type: none"> 1. Department of Community Affairs 2. Nicholas House/ Atlanta Day Shelter 3. Nurse Practitioners, Physicians 4. Community Volunteers 5. Community Volunteers 	<ul style="list-style-type: none"> 1. 9,760 2. 8,000 3. 10,000 4. 2,500 5. 20,000 <p>Proj. Total – \$50,260</p>
20	Furniture Bank	<ul style="list-style-type: none"> 1. Household furnishings 2. Volunteers-office and warehouse work-400 	<ul style="list-style-type: none"> 1. Individuals, hospitality industry, retailers and wholesalers 2. Volunteers 100@\$10 	<ul style="list-style-type: none"> 1. 700,000 2. 12,000 <p>Proj. Total – \$712,000</p>
21	Georgia Law Center for	<ul style="list-style-type: none"> 1. Volunteer Attorney Time 	<ul style="list-style-type: none"> 1. Robert Dow of Arnall/ Golden/ 	<ul style="list-style-type: none"> 1. 5,000

	the Homeless	<ol style="list-style-type: none"> Interns Shelter for clients 	<ol style="list-style-type: none"> Gregory Governor's Office 21 different shelters/ transitional programs 	<ol style="list-style-type: none"> 20,000 150,000 <p>Proj. Total - \$175,000</p>
22	Special Needs Employment Assistance Partnership	<ol style="list-style-type: none"> Supportive Services/Lunches Weekly Support Group Case Management/ Counseling Support Childcare Substance Abuse Treatment/Lodging Facility and Equipment Support 	<ol style="list-style-type: none"> Crossroads Community Ministries, Inc. St. Joseph's Mercy Care, Inc. St. Luke's Training & Counseling Center Atlanta Children's Shelter, Inc. Phoenix Alliance, Inc. Atlanta Enterprise Center, Inc. 	<ol style="list-style-type: none"> 20,000 10,000 25,000 10,000 50,000 40,000 <p>Proj. Total - \$155,000</p>
23	Angels Over Atlanta Expansion Project	<ol style="list-style-type: none"> Counseling, personal assistance Meal preparation Food Health Care Cash Cash Property Cash 	<ol style="list-style-type: none"> Community Friendship, Inc. Volunteers Crossroads Kitchen St. Joseph's Mercy Care John Wieland Homes St. Luke's Church St. Luke's Church St Patrick's Episcopal 	<ol style="list-style-type: none"> 2,500 28,000 4,500 16,800 2,500 7,000 28,000 1,800 <p>Proj. Total - \$91,100</p>
24	Transitional Housing for Young Homeless Mothers with Infants (Weaver Gardens)	<ol style="list-style-type: none"> Child Care Funding Funding Funding Funding 	<ol style="list-style-type: none"> Fulton County CDBG Georgia Department of Community Affairs United Way, GCAPP Families First, JPW Foundation 	<ol style="list-style-type: none"> 20,000 20,000 70,000 70,000 <p>Proj. Total - \$180,000</p>
25	Transitional Housing for Substance Abuse Treatment	<ol style="list-style-type: none"> Job Readiness and Development HIV Education and Testing Transportation (½ price MARTA cards/tokens) 	<ol style="list-style-type: none"> Atlanta Enterprise Center Our Common Welfare MARTA 	<ol style="list-style-type: none"> 12,000 10,000 5,200 <p>Proj. Total - \$27,200</p>
26	St. Jude's Assessment and Detoxification Program	<ol style="list-style-type: none"> Cash Food Peer Support Groups 	<ol style="list-style-type: none"> Metro MHDDAD Regional Board Atlanta Community Food Bank St. Jude's Alumni 	<ol style="list-style-type: none"> 1,045,180 4,320 3,074 <p>Proj. Total - \$1,052,574</p>
27	Jefferson Place Supportive Services	<ol style="list-style-type: none"> Ambulatory Detoxification, substance abuse treatment Health Care Job training, job placement assistance, and case management Substance Abuse Treatment, vocational counseling, educational opportunities Substance Abuse treatment and detoxification Job placement assistance, employment readiness Substance Abuse treatment, aftercare & vocational counseling Case Management, transportation assistance and resettlement assistance Rental Assistance, Utilities and telephone HIV and Substance abuse education Civil legal services and case management 	<ol style="list-style-type: none"> Project FOCUS Grady Health System Fulton County Workforce Development Department of Veteran Affairs St. Jude's Recovery Center The Moores Mill Community Stepping Ahead Program Fulton County Superior Court Drug Court Atlanta Children's Shelter Travelers AID Our Common Welfare Georgia Law Center for the Homeless 	<ol style="list-style-type: none"> 544,000 500,000 200,000 175,000 169,650 105,000 50,000 32,000 24,625 23,000 8,000 <p>Proj. Total - \$1,831,275</p>
28	Project Connect of	<ol style="list-style-type: none"> Social Work Interns 	<ol style="list-style-type: none"> Georgia State University 	<ol style="list-style-type: none"> 9,000

	Jewish Family & Career Services, Inc.	<ol style="list-style-type: none"> 2. Cash 3. Dental Services 4. Professional eye care services and glasses 5. Legal Services at Project Connect 6. Voicemail and Marta Cards 7. 	<ol style="list-style-type: none"> 2. Buckhead Christian Ministry 3. Ben Massell Dental Clinic 4. Prevent Blindness Georgia 5. Georgia Law Center for the Homeless 6. Samaritan House 	<ol style="list-style-type: none"> 2. 3,000 3. 5,000 4. 1,200 5. 5,000 6. 11,000 <p>Proj. Total – \$34,200</p>
29	Our House	<ol style="list-style-type: none"> 1. Rent 2. Professional Services 3. Professional Services 4. Cash 	<ol style="list-style-type: none"> 1. Columbia Presbyterian Church 2. Board Members 3. Optima, Inc. 4. Goizueta Foundation 	<ol style="list-style-type: none"> 1. 40,000 2. 21,600 3. 3,500 4. 144,217 <p>Proj. Total – \$209,317</p>
30	St. Jude's Long-Term Residential Treatment	<ol style="list-style-type: none"> 1. Cash 2. Cash 3. Cash 4. Cash 5. 12-Step Support Meetings 6. Peer Support Groups 7. Resettlement Program 8. Recreational Activities 9. Food 	<ol style="list-style-type: none"> 1. Metro MHDDAD Regional Board 2. Georgia Department of Community Affairs 3. Fulton County Human Services 4. United Way of Metro. Atlanta 5. Volunteers 6. St. Jude's Alumni 7. Jefferson Place 8. St. Jude's Alumni 9. Atlanta Community Food Bank 	<ol style="list-style-type: none"> 1. 516,830 2. 42,000 3. 65,000 4. 77,151 5. 4,160 6. 5,187 7. 20,000 8. 2,722 9. 18,360 <p>Proj. Total – \$751,410</p>
31	Mental Health Program at Saint Luke's	<ol style="list-style-type: none"> 1. Medical & Administrative Support 2. Administrative Support 	<ol style="list-style-type: none"> 1. Saint Joseph's Mercy Care Services, Inc. through HRSA's Bureau of Primary Health 2. PATH 	<ol style="list-style-type: none"> 1. 11,265 2. 17,635 <p>Proj. Total – \$28,900</p>
32	Achor Transitional Housing Program	<ol style="list-style-type: none"> 1. Pledges 2. Family Development Seminars 3. Volunteers 4. Volunteers 	<ol style="list-style-type: none"> 1. Board of Directors 2. Alpha Kappa Alpha 3. Georgia State University 4. AARP 	<ol style="list-style-type: none"> 1. \$25,000 2. \$3,000 3. \$12,000 4. \$26,000 <p>Proj. Total – \$66,000</p>
33	Young Adult Guidance Center	<ol style="list-style-type: none"> 1. Volunteer (undergraduate Psychology interns) 2. Volunteers (graduate level counseling & Psychology interns) 3. GED preparation and tutoring for participants Program 4. Health screenings and certain health care treatment 	<ol style="list-style-type: none"> 1. Clark Atlanta University – Department of Psychology 2. Georgia School of Professional Psychology at Argosy University 3. Alternate Life Paths 4. Community Advanced Practices Nurses 	<ol style="list-style-type: none"> 1. 10,000 2. 5,000 3. 6,000 4. 6,000 <p>Proj. Total – \$27,000</p>
34	Supportive Services, Project Care and Outpatient	<ol style="list-style-type: none"> 1. Cash 2. Cash 3. Cash 4. Cash 5. Cash 6. Cash 7. Infant testing and monitoring, parent training, and consultation 8. 12-Step Support Meetings 9. Peer Support Groups 10. Resettlement Program 11. Food 	<ol style="list-style-type: none"> 1. Metro MHDDAD Regional Board 2. Jesse Parker Williams Foundation 3. United Way of Metropolitan Atlanta 4. United Way of Metropolitan Atlanta 5. Georgia Dept. of Community Affairs 6. Church, Foundation and Individual Contributions 7. American SIDS Institute 8. Volunteers 9. St. Jude's Alumni 10. Jefferson Place 11. Atlanta Community Food Bank 	<ol style="list-style-type: none"> 1. 430,000 2. 100,000 3. 23,073 4. 39,786 5. 18,000 6. 20,165 7. 22,024 8. 4,160 9. 768 10. 20,000 11. 2,160 <p>Proj. Total – \$680,136</p>
35	Project Assist	<ol style="list-style-type: none"> 1. Cash 2. Cash 3. 12-Step Support Meetings 4. Peer Support Groups 5. Resettlement Program 6. Food 	<ol style="list-style-type: none"> 1. City of Atlanta HOPWA 2. Church, Foundation, and Individual Contributions 3. Volunteers 4. St. Jude's Alumni 5. Jefferson Place 6. Atlanta Community Food Bank 	<ol style="list-style-type: none"> 1. 150,000 2. 66,652 3. 4,160 4. 384 5. 20,000 6. 2,160 <p>Proj. Total – \$243,356</p>

36	Women of Significance Home	<ol style="list-style-type: none"> 1. Medical Services 2. Building Supplies 3. Food 4. Clothing 	<ol style="list-style-type: none"> 1. Graham Central Station Clinic 2. Metro Building Supplies 3. Atlanta Food Bank 4. Faith's Closet 	<ol style="list-style-type: none"> 1. 15,000 2. 30,000 3. 20,000 4. 5,000 <p>Proj. Total – \$70,000</p>
37	Residential & Non-Residential Recovery Program	<ol style="list-style-type: none"> 1. Volunteer Hours, 100 2. In-Kind support by ASUS as reflected in SHP budget proposal 3. Professional Services 	<ol style="list-style-type: none"> 1. Approximately 50 volunteers annually 2. Atlanta Step-Up Society, Inc. 3. Donated by physicians, dentists, psychiatrists, attorneys, other professionals 	<ol style="list-style-type: none"> 1. 10,000 2. 178,656 3. 10,000 <p>Proj. Total – \$198,656</p>
	Welcome House SRO			
			TOTAL:	11,224,133

8.b. *Enrollment and Participation in Mainstream Programs*

One of the strongest "Gateways" for the CoC regarding the enrollment and participation in mainstream programs is Crossroads Community Ministries, Inc.. Given the fact that the Tri-Jurisdiction covers almost 1,000 square miles, it has become imperative that this very successful program be reproduced in other areas of the Tri-J. This past year, Crossroads Ministry trained several other "gateways" to help provide this service. Because the nature of the Tri-J is both multi-cultural and multi-ethnic, the need for different providers serving our diverse population is imperative.

- (1) Identify Eligibility - In order to identify eligibility for mainstream programs, the different "gateways" use HUD's definition of homelessness. The first step is to determine whether a person is defined as homeless. In the initial orientation session, the HUD definition is read and each person is asked to agree and sign a declaration stating that they are indeed homeless.

After it is determined that a person is homeless, there is an intake interview that records the following:

- Current homeless status, Housing needs dictated by medical condition and family size
- Sources of income; eligibility for disability benefits
- Need for food or groceries and/or clothing
- Need for job training, assistance in locating work, other employment assistance
- Need for substance abuse treatment
- Medical diagnosis, chronic unmet health needs, medical problems
- Need for transportation assistance
- Need for ID document in order to get food stamps, medical assistance, SSI/Medicaid and to apply for housing

Data from this needs assessment form, along with demographic characteristics of clients, as well as all referrals that are made are entered into Pathways – the Continuum's HMIS.

- (2) Help Enroll - The major impediment to enrolling a person into the various programs is the lack of legitimate Georgia identification. These "Gateways" are instrumental in obtaining identification documents such as birth certificates, driver's licenses, and medical records documenting prior medical history. One or more of these documents are necessary to apply for employment, SSI/Medicaid benefits, food stamps, and to secure permanent housing.

Normally most homeless persons do not have a certified birth certificate, which is necessary for securing identification. All fees, stamps and paperwork are completely supplied by the agency. Once the agency has the birth certificate, they also assist in whatever is required to help obtain Georgia identification. Once the Georgia ID is acquired, the staff enrolls each person into the programs they are eligible for.

- (3) Ensure They Receive - Another barrier to securing benefits is the lack of a legitimate address. These "gateways" supply this requisite address for correspondences/checks to be sent to. In order for the "gateways" to ensure that each person receives the assistance for which they are enrolled, all benefits are actually sent to the agency. The mailroom is used as an address where clients can receive these records. Staff and volunteers are diligent in tracing and requesting the mailing of ID and medical records on behalf of the clients. Although there are many law firms that could submit the paperwork and receive the benefits on behalf of the client, they will also exact monthly payment for doing so. These "gateways" do not take any money from the beneficiaries for their help. Having the benefits sent to the "gateways" ensures 2 things: 1) that the client receives ALL the benefits to which they are entitled and 2) provides a critical, ongoing link to an agency that network with other agencies if additional services are needed.

There is often a lengthy period (typically 6 months) required to obtain SSI/Medicaid approval and to find housing. Many clients need ancillary services such as referrals for clothing, alcohol and substance abuse treatment, job training/placement, and transportation assistance. Through the Tri-J Continuum, these linkages between the "gateways" and the various service providers are critical in maintaining the continuous contact that helps ensure that mentally and physically disabled clients are served while they are waiting for disposition of applications for income assistance and housing.

Those clients not approved for disability benefits are assisted through the Georgia Law Center for the Homeless, Inc. to determine the feasibility of appealing the ruling by the Social Service Administration that they are ineligible for benefits.

8.c. *Participation in Mainstream Programs and Employment Chart*

What is the total number of projects represented in this chart? 31

1 Income Source	2 Adults Who Exited (All Renewals)	3 Source of Income at Entry	4 % w/ Income at Entry (Col 3÷Col 2)	5 Source of Income at Exit	6 % w/ Income at Exit (Col 5÷Col 2)	7 Entry/Exit Difference (Col 6 – Col 4)
a. SSI	4,531	135	3%	142	3.1%	.1
e. TANF	4,531	154	3.4%	154	3.4%	0
h. Employment Income	4,531	493	11%	1,032	23%	12
k. Medicaid	4,531	200	4.4%	217	5%	.6
l. Food Stamps	4,531	209	4.6%	232	5%	.4
n. No Financial Resources	4,531	2,281	50%	1,473	33%	-17

8.d. Mainstream Resources

Mainstream Resources	Use of Resource in CoC System (e.g., rehab of rental units, job training, etc.), for <u>homeless persons</u>	Specific Project Name	\$ Amt or # units/beds provided in last <u>2 yrs</u> for <u>homeless</u>
CDBG	Supportive Services	Atlanta Children's Shelter	\$13,950
CDBG	Supportive Services	Atlanta Legal Aid Society	\$207,000
CDBG	Supportive Services	Bell Hall	\$50,000
CDBG	Supportive Services	Cafe 458	\$25,866
CDBG	Emergency/Transitional Housing	Cascade House	\$15,000
CDBG	Transitional Housing	CHRIS Homes	\$25,000
CDBG	Supportive Services	Community Advanced Practice Nurses	\$43,110
CDBG	Supportive Services	Consumer Credit Counseling	\$35,000
CDBG	Transitional Housing	Covenant Community	\$18,818
CDBG	Supportive Services	Covenant House Georgia Vocational Services	\$29,393
CDBG	Supportive Services	DeKalb Housing Counseling Center	\$225,360
CDBG	Supportive Services	Family Resettlement	\$37,000
CDBG	Supportive Services	Furniture Bank	\$62,705
CDBG	Emergency/Transitional Housing	Genesis Shelter	\$25,474
CDBG	Supportive Services	Green Forest Community Development Corp.	\$35,000
CDBG	Transitional Housing	Interfaith Outreach Home	\$46,000
CDBG	Permanent Housing	Jerusalem House	\$45,680
CDBG	Supportive Services	L.A.A. Homeless Resource Program	\$86,067
CDBG	Supportive Services	Latin American Association	\$55,140
CDBG	Supportive Services	Legal Clinic for the Homeless	\$70,000
CDBG	Housing Assistance	Living Room	\$15,000
CDBG	Supportive Services	Marcus Jewish Community Center of Atlanta	\$50,640
CDBG	Emergency/Transitional Housing	Men's Winter Shelter	\$72,503
CDBG	Supportive Services	Metro Fair Housing Services	\$232,620
CDBG	Transitional Housing	Nicholas House	\$55,140
CDBG	Emergency/Transitional Housing	Night Hospitality at Clifton	\$35,272
CDBG	Supportive Services	Odyssey III Service Center	\$87,199
CDBG	Supportive Services	Office of Workforce Development	\$90,000
CDBG	Supportive Services	Our House	\$82,190
CDBG	Emergency/Transitional Housing	Partnership Against Domestic Violence	\$20,000
CDBG	Supportive Services	Pathways Community Network	\$30,000
CDBG	Supportive Services	Project Connect	\$75,442
CDBG	Supportive Services	Project Connect Employment Services	\$20,000
CDBG	Emergency/Transitional Housing	Shearith Israel Night Shelter for Women	\$12,000
CDBG	Transitional Housing	Shelter A Family Program	\$25,000
CDBG	Transitional Housing	St. Jude's Women's Treatment Facility	\$96,500
CDBG	Supportive Services	Tapestry Youth Ministries	\$60,000
CDBG	Supportive Services	Task Force for the Homeless Hotline	\$60,780
CDBG	Supportive Services	Task Force for the Homeless Outreach	\$29,393
CDBG	Supportive Services	Task Force for the Homeless Transportation	\$29,393
CDBG	Supportive Services	The Renewal Project	\$24,494
CDBG	Transitional Housing	Transition House	\$32,079
CDBG	Transitional Housing	Transitional Supportive Housing, Ex-Offenders	\$70,400
CDBG	Emergency/Transitional Housing	Travelers Aid Emergency Shelter	\$12,000
CDBG	Transitional Housing	Travelers Aid Transitional Housing	\$96,065
CDBG	Supportive Services	Trinity Community Ministries (PACER at ROC)	\$10,938
CDBG	Transitional Housing	Trinity House/Lodge	\$13,243
CDBG	Emergency/Transitional Housing	Women and Children's Emergency Shelter	\$129,511
CDBG	Emergency/Transitional Housing	Young Adult Guidance Center	\$218,000
HOME	Tent Based Rental Assistance	Fulton County Housing Division	\$193,920
HOME	Down Payment Assistance	Fulton County Housing Division	\$282,608
HOME	Housing Rehabilitation	Fulton County Housing Division	\$400,000
HOME	Community Housing Dev. Org.	Fulton County Housing Division	\$350,026

HOME	Rental Rehabilitation	Fulton County Housing Division	\$350,026
ESG	Transitional Housing	Atlanta Urban Ministry Transitional Housing	\$6,000
ESG	Supportive Services	Atlanta Children's Shelter Aftercare Services	\$25,000
ESG	Supportive Services	Atlanta Enterprise Center	\$58,000
ESG	Transitional Housing	Bell Hall	\$25,000
ESG	Transitional Housing	Boulevard House	\$27,609
ESG	Transitional Housing	Breakthru House	\$10,000
ESG	Supportive Services	Center for Pan Asian Community Services	\$10,000
ESG	Transitional Housing	Decatur Cooperative Ministry, Inc. Family Transitional Housing	\$37,000
ESG	Emergency Shelter	Decatur Cooperative Ministry, Inc. Hagar's House	\$32,000
ESG	Transitional Housing	Genesis Shelter	\$27,000
ESG	Emergency Shelter	Jefferson Place	\$200,000
ESG	Supportive Services	Jewish Family & Career Services	\$20,000
ESG	Transitional Housing	Lake Claire Community Apartments: Joe's Place	\$5,000
ESG	Housing Assistance	Living Room	\$7,300
ESG	Supportive Services	Furniture Bank	\$20,000
ESG	Supportive Services	Pathways Community Network	\$20,000
ESG	Transitional Housing	Pilgrim Church of Atlanta	\$8,400
ESG	Services, Transitional Housing	Samaritan House	\$41,300
ESG	Transitional Housing	Transition House	\$5,000
ESG	Emergency/Transitional Housing	Traveler's Aid Emergency Shelter	\$18,000
ESG	Emergency/Transitional Housing	Women and Children's Emergency Shelter	\$215,591
ESG	Emergency/Transitional Housing	Zaban Night Shelter	\$12,000
HOPWA	Transitional Housing	AESM House	\$218,303
HOPWA	Supportive Services	AID Atlanta: Housing Case Management	\$306,362
HOPWA	Transitional Housing	AID Atlanta-Moreland and Glendale Housing	\$10,829
HOPWA	Permanent Supportive Housing	AID Atlanta: Rental Assistance	\$318,777
HOPWA	Transitional Housing	CARP HIV Addiction Treatment Program	\$358,620
HOPWA	Supportive Services	Furniture Bank: HOPWA	\$96,200
HOPWA	Supportive Services	Hospice Atlanta/VNHS	\$115,407
HOPWA	Permanent Supportive Housing	Jerusalem House: Single Adults Program	\$357,500
HOPWA	Permanent Supportive Housing	Jerusalem House: Women and Children	\$357,500
HOPWA	Permanent Supportive Housing	Legacy House/Southside	\$277,097
HOPWA	Permanent Supportive Housing	Legacy Village/Southside	\$372,598
HOPWA	Transitional Housing	Matthew's Place	\$356,271
HOPWA	Transitional Housing	Our Common Welfare: Housing/DeKalb	\$346,187
HOPWA	Transitional Housing	Our Common Welfare: Housing/Fulton	\$114,331
HOPWA	Supportive Services	Positive Impact	\$95,635
HOPWA	Transitional Housing	Project Assist	\$300,000
HOPWA	Permanent Supportive Housing	The Edgewood: Facility Operations	\$295,700
HOPWA	Supportive Services	The Edgewood: Supportive Services	\$360,750
HOPWA	Transitional Housing	William Holmes Borders Aftercare	\$145,950
Metro Regional Office of MHDDAD	Mental Health Services	Community Concerns (d.b.a The Rock)	\$249,000
Metro Regional Office of MHDDAD	Mental Health Services	Community Friendship	\$5,273,579
Metro Regional Office of MHDDAD	Mental Health Services	Integrated Life Center	\$2,631,542
Metro Regional Office of MHDDAD	Mental Health Services	Jewish Family & Career Center	\$9,166
Metro Regional Office of MHDDAD	Substance Abuse Residential Treatment	Mary Hall Freedom House	\$1,483,081
Metro Regional Office of MHDDAD	Mental Health Services	Progressive Redevelopment	\$50,274
Metro Regional Office of MHDDAD	Mental Health Services	Saint Joseph's Mercy Care	\$674,488
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Africa Children's Fund	\$20,494
Georgia State Housing Trust Fund	Shelter/Transitional Housing	All Saints Covenant Community	\$6,150
Georgia State Housing Trust Fund	Children Services	Atlanta Children's Shelter	\$30,000

Georgia State Housing Trust Fund	Shelter/Transitional Housing	Atlanta City Mission Corporation	\$20,500
Georgia State Housing Trust Fund	Supportive Services	Atlanta Community Food Bank	\$30,500
Georgia State Housing Trust Fund	Supportive Services	Atlanta Enterprise Center	\$20,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Atlanta Union Mission Corporation	\$82,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Breakthru House	\$3,239
Georgia State Housing Trust Fund	Supportive Services	Central Presbyterian Church Outreach Center	\$20,000
Georgia State Housing Trust Fund	Supportive Services	Christian Council of Metropolitan Atlanta	\$30,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Clifton Presbyterian Church	\$40,496
Georgia State Housing Trust Fund	Supportive Services	Community Advanced Practice Nurses	\$30,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Community Concerns	\$52,662
Georgia State Housing Trust Fund	Supportive Services	Community Housing Resource Center	\$15,000
Georgia State Housing Trust Fund	Supportive Services	Crossroads Community Ministries	\$30,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Decatur Cooperative Ministry, Inc.	\$41,100
Georgia State Housing Trust Fund	Supportive Service	DeKalb Fulton Housing Counseling Center	\$20,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Druid Hills Presbyterian Church	\$2,378
Georgia State Housing Trust Fund	Supportive Services	Evangelical Lutheran Church of the Redeemer	\$8,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Fulton County Board of Commissioners	\$91,400
Georgia State Housing Trust Fund	Supportive Services	Furniture Bank of Metro Atlanta	\$60,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Genesis Shelter	\$18,450
Georgia State Housing Trust Fund	Supportive Services	Georgia Law Center on Homelessness and Poverty	\$60,800
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Interfaith Outreach Home	\$24,190
Georgia State Housing Trust Fund	Supportive Services	Jewish Family and Career Services	\$17,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Lake Claire Community Apartments	\$1,640
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Mary Hall Freedom House	\$4,100
Georgia State Housing Trust Fund	Supportive Services	Metro Atlanta Task Force for the Homeless	\$55,000
Georgia State Housing Trust Fund	Supportive Services	Midtown Assistance Center	\$20,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Nicholas House	\$51,600
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Oakhurst Recovery	\$6,519
Georgia State Housing Trust Fund	Supportive Services	Our House	\$30,000
Georgia State Housing Trust Fund	Supportive Services	Partnership Against Domestic Violence	\$24,600
Georgia State Housing Trust Fund	Supportive Services	Pathways Community Network, Inc	\$15,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Phoenix Alliance	\$3,075
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Project Community Connections	\$68,860
Georgia State Housing Trust Fund	Supportive Services	Saint Joseph's Mercy Care Services	\$60,000
Georgia State Housing Trust Fund	Supportive Services	Saint Vincent de Paul Society	\$20,000
Georgia State Housing Trust Fund	Homeless Operations	Salvation Army	\$20,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Stepping Stone Rehabilitation Center	\$8,200
Georgia State Housing Trust Fund	Supportive Services	Sullivan Center	\$60,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Transition House	\$130,945
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Trinity Community Ministries	\$28,338
Georgia State Housing Trust Fund	Supportive Service	United Way of Metro Atlanta	\$20,000
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Veterans Opportunity and Resource Center	\$12,300
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Williams Holmes Borders	\$6,027
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Women's Crisis Center	\$4,100

Georgia State Housing Trust Fund	Shelter/Transitional Housing	Women Moving On	\$8,610
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Young Adult Guidance Center	\$85,250
Georgia State Housing Trust Fund	Shelter/Transitional Housing	Young Women's Christian Association	\$112,054
DeKalb County General Funds	Supportive Services	Marcus Jewish Community Center of Atlanta	\$16,000
DeKalb County General Funds	Supportive Services	Metro Atlanta Task Force for the Homeless	\$60,000
DeKalb County General Funds	Transitional Housing	Women Moving On	\$230,000
Fulton County Human Services Grant	Transitional Housing	Achor Center	\$60,000
Fulton County Human Services Grant	Transitional Housing	Alternate Life Paths Program	\$50,000
Fulton County Human Services Grant	Supportive Services	Action Ministries	\$10,000
Fulton County Human Services Grant	Transitional Housing	Antioch Urban Ministries	\$25,000
Fulton County Human Services Grant	Supportive Services	Atlanta Children's Shelter	\$15,000
Fulton County Human Services Grant	Supportive Services	Atlanta Community Food Bank	\$10,000
Fulton County Human Services Grant	Transitional Housing	Atlanta Union Mission	\$25,000
Fulton County Human Services Grant	Transitional Housing	CHRIS Homes	\$32,000
Fulton County Human Services Grant	Supportive Services	Community Advanced Practice Nurses	\$40,000
Fulton County Human Services Grant	Supportive Services	Consumer Credit Counseling Service	\$50,000
Fulton County Human Services Grant	Supportive Services	Crossroads Community Ministries	\$12,500
Fulton County Human Services Grant	Transitional Housing	Furniture Bank - Fulton Collaborative Transitional Housing	\$95,000
Fulton County Human Services Grant	Supportive Services	Furniture Bank of Metro Atlanta	\$84,000
Fulton County Human Services Grant	Transitional Housing	Genesis Shelter	\$30,000
Fulton County Human Services Grant	Supportive Services	Housing Initiative of North Fulton	\$40,000
Fulton County Human Services Grant	Permanent Housing	Jerusalem House	\$50,000
Fulton County Human Services Grant	Supportive Services	Latin American Association	\$35,000
Fulton County Human Services Grant	Permanent Housing	Marcus Jewish Community Center of Atlanta	\$23,500
Fulton County Human Services Grant	Transitional Housing	Mary Hall Freedom House	\$50,000
Fulton County Human Services Grant	Supportive Services	Metro Atlanta Taskforce for the Homeless	\$12,000
Fulton County Human Services Grant	Supportive Services	Midtown Assistance Center	\$25,000
Fulton County Human Services Grant	Transitional Housing	Nicholas House, Inc. dba Boulevard House	\$50,000
Fulton County Human Services Grant	Assessment Service	Pathways Community Network, Inc	\$55,000
Fulton County Human Services Grant	Transitional Housing	PRI: Welcome House	\$20,000
Fulton County Human Services Grant	Outreach Services	Saint Joseph's Mercy Care Services	\$15,000
Fulton County Human Services Grant	Outreach Services	Saint Joseph's Mercy Care Services	\$16,000
Fulton County Human Services Grant	Transitional Housing	St. Jude's Recovery Center	\$25,000
Fulton County Human Services Grant	Transitional Housing	St. Jude's Recovery Center	\$40,000
Fulton County Human Services Grant	Transitional Housing	Tapestry Youth Ministries	\$30,000
Fulton County Human Services Grant	Supportive Services	The Partnership Against Domestic Violence	\$25,000
Fulton County Human Services Grant	Transitional Housing	The Partnership Against Domestic Violence	\$55,000
Fulton County Human Services Grant	Supportive Services	The Sullivan Center	\$35,000
Fulton County Human Services Grant	Transitional Housing	The Young Adult Guidance Center	\$45,000
Fulton County Human Services Grant	Transitional Housing	Transition House	\$25,000
Fulton County Human Services Grant	Transitional Housing	Trinity Community Ministries	\$12,948
Fulton County Human Services Grant	Supportive Services	Travelers Aid Battered Women and Children/Outreach Program	\$40,000
Fulton County Human Services Grant	Supportive Services	Women's Crisis Center	\$29,995

Fulton County Human Services Grant	Transitional Housing	YWCA of Greater Atlanta	\$65,000
United Way	Transitional Housing	Harmony Village	\$17,800
United Way	Transitional Housing	Nicholas House	\$124,600
United Way	Residential Treatment/Shelter	The Bridge	\$300,564
United Way	Outreach Services	Central Presbyterian Outreach	\$35,600
United Way	Permanent Housing	DeKalb Fulton Housing Counseling Center	\$76,700
United Way	Legal Services	Georgia Law Center	\$61,422
United Way	Job Training	Project Connect	\$49,051
United Way	Rental Asst./Emergency Asst.	North Fulton Community Charities	\$52,510
United Way	Child Daycare Services	Our House	19,650
United Way	Emergency Shelter	Partnership Against Domestic Violence	\$215,729
United Way	Job Training	Samaritan House	\$46,765
United Way	Child Daycare Services	Sheltering Arms	\$114,556
United Way	Emergency Assistance	Sullivan Center	\$176,586
United Way	Job Training	Sullivan Center	\$32,800
United Way	Transitional Housing	Tapestry Youth Ministries	\$32,665
United Way	Transitional Housing	Trinity House/Trinity Lodge	\$35,226
United Way	Permanent Housing	Tyler Place Community Development	\$54,900
United Way	Transitional Housing	Young Adult Guidance Center	\$148,070
The Community Foundation	Supportive Services	Atlanta Day Shelter for Women & Children	\$10,000
The Community Foundation	Supportive Services	Buckhead Christian Ministry, Inc	\$6,000
The Community Foundation	Supportive Services	Central Presbyterian Outreach Center	\$5,000
The Community Foundation	Supportive Services	Community Action Center, Inc.	\$9,000
The Community Foundation	Supportive Services	Crossroads Community Ministries	\$6,000
The Community Foundation	Supportive Services	Jewish Family and Career Services	\$15,000
The Community Foundation	Supportive Services	Midtown Assistance Center, Inc.	\$20,000
The Community Foundation	Supportive Services	The Sullivan Center, Inc.	\$20,200
The Community Foundation	Supportive Services	St. Vincent De Paul Society	\$15,000
The Community Foundation	Supportive Services	Travelers Aid of Metropolitan Atlanta, Inc.	\$20,000
The Community Foundation	Supportive Services	World Relief	\$9,000
The Community Foundation	Supportive Services	Women 's Resource Center	\$7,000
The Community Foundation	Capacity Building	Atlanta Women's Day Shelter	\$4,000
The Community Foundation	Capacity Building	Crossroads Community Ministries	\$4,000
The Community Foundation	Capacity Building	Travelers Aid of Metropolitan Atlanta, Inc	\$4,000
The Community Foundation	Supportive Services	Atlanta Children's Shelter, Inc	\$4,000
The Community Foundation	Supportive Services	Decatur Cooperative Ministry	\$9,000
The Community Foundation	Capacity Building	Decatur Cooperative Ministry	\$4,000
The Community Foundation	Supportive Services	International Rescue Committee	\$10,000
The Community Foundation	Supportive Services	North Fulton Community Charities	\$14,000
The Community Foundation	Supportive Services	The Partnership Against Domestic Violence	\$10,000

While prevention services are not a recognized activity within this SuperNOFA, it is noteworthy that the City of Atlanta allocated \$439,117 in 2002 for homeless prevention, including emergency financial aid, housing counseling, pre-eviction intervention, and services to at-risk residents to enable them to remain in their homes. The Collaborative supports homeless prevention services and recognizes prevention as a critical solution to ending homelessness.