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## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

### 2005 Application Summary

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Place this page in the front of your application. This page does not count towards the page limitation.

Continuum of Care (CoC) Name: Metro Atlanta Tri-Jurisdictional Collaborative on Homelessness

CoC Contact Person and Organization: Jocelyn Ross, Director, City of Atlanta Office of Grants Management

Address: 68 Mitchell Street, S. W., Suite 15100

Atlanta, Georgia 30303

Phone Number: 404-330-6113 E-mail Address: jross@atlantaga.gov

### Continuum of Care Geography

Geographic Area Name	6-digit Code
City of Atlanta, Georgia	366376
DeKalb County, Georgia	139089
Fulton County, Georgia	139121

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## **Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

### **Planning Process**

#### **a. Lead entity**

The Tri-Jurisdictional Collaborative on Homelessness (“Tri-J”) is the lead entity for the Continuum of Care planning process of the City of Atlanta, DeKalb County, and Fulton County, which are contiguous and overlapping jurisdictions. The Collaborative is responsible for planning, maintaining, and enhancing the Tri-J’s Continuum of Care. A broad range of stakeholders participate in the Tri-J, including local and state governmental agencies, non-profit and faith-based service providers, issue-oriented coalitions and working groups, and the Regional Commission on Homelessness. The Tri-Jurisdictional Collaborative has provided leadership for the CoC planning process since 1996.

#### **b. Description of the planning process**

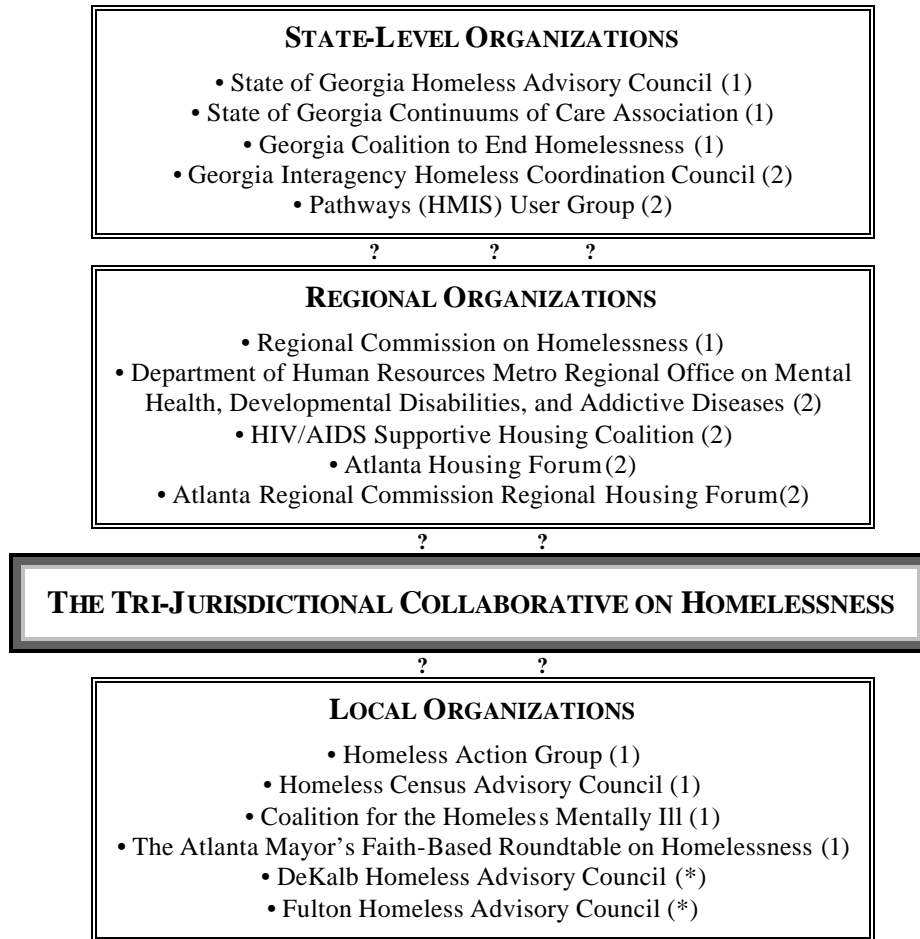
The Tri-Jurisdictional Collaborative encompasses a diverse geographical area that includes a major metropolitan city overlapping two large counties, each of which also has a substantial area outside of the city core. The City of Atlanta and its partner counties have been the focal point for homelessness, in the metro area and in Georgia, for many years. The majority of homeless persons, especially the severely challenged chronic homeless, and the majority of homeless services are found here. (For example, nearly 60% of the entire state’s emergency shelter beds are located in the City of Atlanta.)

The Tri-J implements the Continuum of Care planning process across these three jurisdictions, which control the critical CDBG, ESG, and HOPWA resources that form the base of support for homeless assistance and prevention in metro Atlanta. The Tri-J provides a consistent staff devoted to the work of the Continuum, collecting and analyzing data on homelessness, determining needs and establishing priorities, facilitating planning, and coordinating the local HUD SuperNOFA process. The Tri-J assists with local strategic planning, tracks special initiatives and efforts, attempts to assure a balance of services, and monitors allocation of public resources and policy development. The Tri-J conducts its CoC process throughout the year, with bi-monthly scheduled as well as called plenary meetings. Specialized committees form in response to ongoing projects, such as the Homeless Census Advisory Council, which guided the planning and implementation of the 2003 and the 2005 Tri-Jurisdictional Homeless Census and Survey. The Collaborative communicates through its own website and mailing list, to which over a hundred agencies and community stakeholders subscribe (far more than are funded through the SuperNOFA).

The Tri-J works with a complex, multi-tiered network of service providers, private and public sector participants, advocates, faith leaders, and foundations. Some of these entities operate at broader regional or statewide levels, including areas that are suburban or rural in nature, with more homeless families and far fewer chronic homeless than in the Tri-J. Some are largely single-jurisdictional entities, like the Homeless Action Group, a provider-driven open forum that focuses primarily on advocacy and lobbying within the City. Others, like the Coalition for the Homeless Mentally Ill, focus on a specific issue or need group. Additionally, the Tri-J coordinates with groups that do not directly or primarily focus on homelessness but impact on the issue in significant ways; an example is the Atlanta Housing Forum, which focuses on affordable housing. The critical role of the Tri-J is to provide a single, coordinated Continuum for its member jurisdictions across this diverse arena, working cooperatively with all the appropriate parties and interest groups.

The graphic below and the discussion that follows distinguish between organizations that (1) are directly related to the Tri-J’s CoC planning process and (2) are less directly related but contribute to the CoC process or to homeless services in important ways.

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**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

\* Currently in organizational phase; will be primary contributors during 2005-2006.

**State-Level Organizations, 1:** Georgia's Department of Community Affairs convenes its Homeless Advisory Council, on which representatives from all three jurisdictions sit, on a quarterly basis. A subsidiary body is the State Continuums of Care Association, which convenes direct-applicant CoC jurisdictions within Georgia to share strategies, information, and mutually helpful suggestions on Continuum issues and the SuperNOFA process. Topics that this group has discussed recently include statewide standards for acceptable HMIS participation and the approaches that our jurisdictions are using in reallocation of renewal funding to new permanent supportive housing.

The Georgia Coalition to End Homelessness is a statewide network committed to fostering strategic initiatives that build a collaborative response to the needs of homeless persons throughout Georgia. This organization contributes to the planning process by hosting networking retreats, such as the May Policy Academy meeting, where providers come together to work on mutual goals. The Georgia Coalition to End Homelessness has produced a quality-standards peer certification process for homeless services providers and is currently developing statewide policy goals.

**State-Level Organizations, 2:** The Georgia Interagency Homeless Coordination Council meets quarterly (subgroups meet more often), and has developed the State's *Plan to End Chronic Homelessness in Ten Years*. The Plan initiatives of particular interest to the Tri-J are: improvements in the State-administered Medicaid, TANF, SSI, CHIP, Workforce, Food Stamps and veteran's

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## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

programs; and the development of appropriate housing and community treatment for individuals with disabilities discharged from institutional settings.

The Pathways User Group is a forum for HMIS users to offer and receive peer support and give input to Pathways staff on usage issues. The monthly meetings bring together dozens of service providers who use HMIS to discuss technical assistance needs, reporting requirements, and system upgrades.

**Regional Organizations, 1:** The Regional Commission on Homelessness encompasses the provider, government, business, faith, and academic communities in the metropolitan region (it includes three jurisdictions in addition to the Tri-J), and represents an unprecedented partnership between the public and private sectors. Elected officials from DeKalb, Fulton, and the City of Atlanta sit on the Commission, which meets quarterly. The Commission has embarked on an aggressive private fundraising campaign to support the community projects outlined in its 2003 *Blueprint to End Homelessness in Atlanta in Ten Years*. Six Commission councils (Employment; Addiction/Mental Health; Prevention Services; Community Education; Supportive Housing; and Women and Children's Council) have developed or are in the process of developing detailed strategic plans.

Two councils have produced plans, on addiction/mental health and supportive housing. The Supportive Housing Council has become a significant contributor to the development of supportive housing targeted to long-term homeless; its five-year plan commits to 1,300 units of new permanent supportive housing, emphasizing "housing first" models. The Council meets quarterly, bringing together the service providers and developers to encourage partnerships, to match affordable rents with service provision, and to address neighborhood and zoning issues.

**Regional Organizations, 2:** The Department of Human Resource's Metro Regional Office on Mental Health, Developmental Disabilities, and Addictive Diseases plans for, funds, and evaluates related services in the six-county metro area, which fully encompasses the Tri-J. The Regional Office funds approximately 200 public and private providers (six of which serve exclusively homeless consumers), and allocates federal PATH funds.

The Atlanta Housing Forum, meeting monthly, provides a roundtable for discussion of affordable housing development and resources in the metro area. Quarterly, a larger Regional Housing Forum is convened by the Atlanta Regional Commission, supplanting the monthly smaller group. The HIV/AIDS Supportive Housing Coalition meets monthly to discuss housing and service needs of low-income and homeless persons living with HIV/AIDS in the metro region, coordinating with the Ryan White and HOPWA programs

**Local Organizations, 1:** The Homeless Action Group is a provider-driven discussion forum that meets monthly to share news of provider changes and new initiatives, to brief members on pending legislation at the federal, state, and local level, and to discuss funding and regulatory issues of concern to the service network. Its attendees focus largely on City and Fulton County issues.

The Homeless Census Advisory Council was first formed by the Tri-J and Pathways Community Network to guide the 2003 Homeless Census and Survey project. It has been in almost continuous existence since its inception, meeting monthly or as often as weekly when a census is nearing. It managed the 2003 and 2005 Tri-J censuses, as well as the 2004 focus-area count of selected inner-city areas, and is expected to expand its census efforts to include Clayton County, a contiguous jurisdiction, in 2006.

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## **Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

The Coalition for the Homeless Mentally Ill meets monthly on strategies to improve services to this population. It advocates for policy changes, encourages improved responsiveness of the mainstream systems to the needs of the homeless mentally ill, provides peer support for frontline staff, and works on enhancements within the service arena.

The Atlanta Mayor's Faith-Based Roundtable on Homelessness meets monthly, with faith-based service providers who are already active in homeless assistance and members of churches, synagogues, and mosques who are interested in learning about the issue of homelessness and the ways they might be able to contribute to solutions. The DeKalb Homeless Advisory Council, which grew out of meetings with DeKalb-based mainstream providers, has held an orientation tour for its members and has had two meetings. The Fulton Homeless Advisory Council is in the organizational stages. These local councils convene county-based community stakeholders to address homeless issues, including those of particular interest to these respective counties: the challenges presented by a large immigrant population; high foreclosure rates in low-income neighborhoods; and the problems of precariously housed families in extended-stay motels.

**Other Special Initiative:** The Community Foundation of Greater Atlanta has completed a significant plan on healthcare for the homeless and is currently conducting its RFP process to fund new services. The Tri-J has been integrally involved throughout this initiative.

### **c. CoC planning meetings**

*See next page.*

### **d. Involvement of elected officials**

At the jurisdictional level, each local government is responsible for development of its Consolidated Plan, in which elected officials establish the jurisdiction's priorities and objectives for homeless assistance and its assessment of the size, characteristics, and needs of its homeless population. In DeKalb and Fulton counties, the Boards of Commissioners and their leaders, the Chief Executive Officer and the Chairperson respectively, are responsible for adoption of the Consolidated Plan. In the City of Atlanta, the Mayor works together with the City Council in the same process. Grants administration staff within each jurisdiction who manage the Consolidated Plan programs also serve as Tri-Jurisdictional staff in CoC planning.

Elected officials are represented in numerous public-private homeless collaborations; following are instances of their involvement. Atlanta Mayor Shirley Franklin, Fulton County Commission Chairperson Karen Handel, and DeKalb County CEO Vernon Jones all hold seats on the Regional Commission on Homelessness. Fulton Commissioner Nancy Boxhill is also a member of the Regional Commission on Homelessness and chairs its Council on Women and Children. City Councilmember Debi Starnes serves on the Regional Commission and is a founding member and Co-Facilitator of the Homeless Action Group. Both Atlanta Mayor Shirley Franklin and DeKalb County Commissioner Larry Johnson offered hands-on support to the Tri-J by serving as street enumerators for the 2005 Homeless Census.

### **e. Organizations involved in CoC planning process**

*Follows the chart of CoC planning meetings.*

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

### c. CoC planning meetings

<i>Date</i>	<i>Meeting</i>	<i>Main Topic</i>
<b>Direct Planning Process Meetings</b>		
Monthly/weekly 11/04 thru 2/05	Homeless Census Advisory Council	Planning, staging, and implementation of 2005 Homeless Census and Survey
June 8, 2004	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network
June 16, 2004	Mayor's Faith-Based Roundtable on Homelessness	Homelessness, services provided to homeless individuals, opportunities for engagement of faith community
June 18, 2004	Coalition for the Homeless Mentally Ill	Provider forum on issues relevant to homeless mentally ill
July 13, 2004	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network
July 21, 2004	Coalition for the Homeless Mentally Ill	Provider forum on issues relevant to homeless mentally ill
July 28, 2004	Regional Commission on Homelessness	Organization review; council reports; 24/7 Gateway; public facilities projects; Interagency Homeless Coordination Council
August 10, 2004	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network
August 18, 2004	Coalition for the Homeless Mentally Ill	Provider forum on issues relevant to homeless mentally ill
August 31, 2004	Supportive Housing Council	Council goals; defining needs; service / system components
September 14, 2004	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network
September 22, 2004	Coalition for the Homeless Mentally Ill	Provider forum on issues relevant to homeless mentally ill
September 22, 2004	Tri-Jurisdictional Collaborative on Homelessness	Discussion of mainstream programs in the Tri-Jurisdiction: local workforce development programs
September 29, 2004	Mayor's Faith-Based Roundtable on Homelessness	Homelessness, services provided to homeless individuals, opportunities for engagement of faith community
October 12, 2004	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network
October 12, 2004	Georgia Department of Community Affairs Homeless Advisory Council	CoC information sharing; Interagency Council update; HMIS issues
October 20, 2004	Coalition for the Homeless Mentally Ill	Provider forum on issues relevant to homeless mentally ill
October 26, 2004	Mayor's Faith-Based Roundtable on Homelessness	Homelessness, services provided to homeless individuals, opportunities for engagement of faith community
November 9, 2004	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network
November 17, 2004	State of Georgia Continuums of Care Association	Homeless census methodologies and counts; peer technical assistance
November 17, 2004	Coalition for the Homeless Mentally Ill	Provider forum on issues relevant to homeless mentally ill
November 17, 2004	Supportive Housing Council	Supportive Housing Plan
November 30, 2004	Tri-Jurisdictional Collaborative on Homelessness	Discussion of mainstream programs: local departments of family and children's services (DFCS); homeless census
December 1, 2004	Regional Commission on Homelessness	Regional planning; 24/7 Gateway Center, supportive housing plan; addiction/mental health task force plan; council reports
December 14, 2004	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network
December 16, 2004	Mayor's Faith-Based Roundtable on Homelessness	Homelessness, services provided to homeless individuals, opportunities for engagement of faith community
January 11, 2005	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

January 18, 2005	Tri-Jurisdictional Collaborative on Homelessness	Discussion of mainstream programs in the Tri-Jurisdiction: Veterans' Administration; homeless census
January 19, 2005	Coalition for the Homeless Mentally Ill	Provider forum on issues relevant to homeless mentally ill
February 8, 2005	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network
February 17, 2005	Supportive Housing Council	Creation of housing search organization; implementation of Supportive Housing Plan
February 23, 2005	Regional Commission on Homelessness	Interagency Homeless Coordination Council; council reports; regional planning process; 24/7 Gateway Center
February 25, 2005	Mayor's Faith-Based Roundtable on Homelessness	Homelessness, services provided to homeless individuals, opportunities for engagement of faith community
February 26, 2005	Coalition for the Homeless Mentally Ill	Provider forum on issues relevant to homeless mentally ill
March 8, 2005	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network
March 16, 2005	Coalition for the Homeless Mentally Ill	Provider forum on issues relevant to homeless mentally ill
March 24, 2005	Tri-Jurisdictional Collaborative on Homelessness	2004 SuperNOFA recap
March 29, 2005	Mayor's Faith-Based Roundtable on Homelessness	Homelessness, services provided to homeless individuals, opportunities for engagement of faith community
April 7, 2005	Tri-Jurisdictional Collaborative on Homelessness	SuperNOFA planning process and local application guidelines; focus on permanent supportive housing
April 12, 2005	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network
April 20, 2005	Coalition for the Homeless Mentally Ill	Discuss newly written <i>Layman's Guide To Practical Ways To Help Homeless People Who Have a Severe Mental Illness</i>
April 25, 2005	Tri-Jurisdictional Collaborative on Homelessness and Regional Commission on Homelessness	SuperNOFA planning
April 26, 2005	Mayor's Faith-Based Roundtable on Homelessness	Homelessness, services provided to homeless individuals, opportunities for engagement of faith community
April 26, 2005	State of Georgia Continuums of Care Association	Review of the CoCs' 2004 SuperNOFA submissions and scoring; peer technical assistance
April 27, 2005	Supportive Housing Council	Donation to Supportive Housing Fund; RFP for Section 8 vouchers
April 28, 2005	Tri-Jurisdictional Collaborative on Homelessness	SuperNOFA Review Committee Training Session
May 10, 2005	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network
May 12, 2005	Tri-Jurisdictional Collaborative on Homelessness	SuperNOFA Review Committee Work Session: feedback to agencies
May 16-17, 2005	Georgia Coalition to End Homelessness Policy Academy	Development of regional action planning steps for Georgia's Homeless Action Plan strategy
May 18, 2005	Georgia Department of Community Affairs Homeless Advisory Council	CoC information sharing; Interagency Council update; HMIS issues; ESG priorities
May 18, 2005	Coalition for the Homeless Mentally Ill	Provider forum on issues relevant to homeless mentally ill
May 19, 2005	Tri-Jurisdictional Collaborative on Homelessness	SuperNOFA Review Committee Work Session: rating and ranking of final applications
May 26, 2005	Mayor's Faith-Based Roundtable on Homelessness	Homelessness, services provided to homeless individuals, opportunities for engagement of faith community
June 14, 2005	Homeless Action Group	News of the Continuum, provider changes and updates, and discussion of issues of concern to the service network

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

Contributory Planning Process Meetings		
Monthly (first Wednesdays)	Atlanta Housing Forum	Varying topics related to affordable housing provision, development, and funding in the metro Atlanta area
Monthly (third Wednesdays)	HIV-AIDS Supportive Housing Coalition	Housing-related support needs and resources for persons with HIV/AIDS in metro Atlanta
Monthly (first Tuesdays)	Pathways (HMIS) User Group	Forum for HMIS users to offer and receive peer support, and to offer input to Pathways support staff on usage issues
Quarterly	Regional Housing Forum	Political realities of housing in Atlanta region; changes in HUD policies for funding Section 8 vouchers; inclusionary zoning policies; housing trust funds; myths and realities of multi-family housing
Quarterly	Georgia Interagency Homeless Coordination Council	Implementation of State <i>Plan to End Chronic Homelessness in 10 Years</i> ; coordination with mainstream programs

### e. Organizations involved in CoC planning process

<b>Geographic Area Key:</b> City of Atlanta (A), DeKalb County (D), Fulton County (F)
<b>Subpop. Key:</b> Seriously Mentally Ill (SMI), Substance Abuse (SA), Veteran (VETS), HIV/AIDS, Domestic Violence (DV), Youth (Y)
<b>Participation Key:</b> High=attends 80% or more of subject-area meetings; medium=attends 40-80%; low=attends <40%

Specific Names of CoC Organizations/ Persons	Geography Represented	Subpopulations Represented	Level of Participation in Planning Process
<b>State Agencies:</b>			
Georgia Department of Community Affairs	State		High participation level
Georgia DHR: Metro Regional Office on MHDDAD	Region	SMI, SA	High participation level
<b>Local Government Agencies:</b>			
City of Atlanta Community Court	A	SA/SMI	High participation level
City of Atlanta Office of Grants Management	A		High participation level
City of Atlanta Office of Human Services	A		High participation level
DeKalb County Drug Court	D	SA/SMI	Medium participation level
DeKalb County Department of Human and Community Development	D		High participation level
Fulton County Human Services Department	F		High participation level
Fulton County Drug Court	A/F	SA/SMI	Medium participation level
<b>Public Housing Authorities (PHAs):</b>			
Atlanta Housing Authority	A		Medium participation level
<b>Nonprofit Organizations:</b>			
Achor Center, Inc.	A/F		Medium participation level
Aftercare Residential Rehabilitative Services	A/F	SMI/SA	High participation level
Alternate Life Paths, Inc.	A/F	Y	Medium participation level
Another Chance, Inc.	A/F		High participation level
Atlanta Children's Shelter, Inc.	A/F	Y	High participation level
Atlanta Community Food Bank	A/D/F		High participation level
Atlanta Enterprise Center, Inc.	A/F	SA	High participation level
Breakthrough House, Inc.	D	SA	Low participation level
Center for Pan Asian Community Services, Inc.	D		Low participation level
Chris Homes, Inc.	D	Y	Low participation level
Community Advanced Practice Nurses, Inc.	A/F		High participation level
Community Concerns, Inc. - Odyssey III	A/F		High participation level
Covenant House Georgia, Inc.	A/F	Y	High participation level
Families First, Inc.	A/F		Medium participation level
Fulton County - Jefferson Place	A/F		High participation level
Genesis Shelter, Inc.	A/F	Y	High participation level
Georgia Law Center for the Homeless, Inc.	A/D/F		High participation level
Georgia Rehabilitative Outreach, Inc.	A/F	SMI	High participation level
Hope Through Divine Intervention, Inc.	A/F	SA	High participation level
Hosea Williams Feed the Hungry and Homeless	A/F		High participation level
Housing Initiatives of North Fulton, Inc.	F		High participation level
Initiative for Affordable Housing, Inc	D		High participation level

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

Specific Names of CoC Organizations/ Persons	Geography Represented	Subpopulations Represented	Level of Participation in Planning Process
International Women's House	D	DV	Low participation level
Intown Community Assistance Center, Inc.	A/F		Low participation level
Jerusalem House, Inc.	A/D	HIV/ AIDS	High participation level
Jewish Family and Career Services, Inc.	A/D/F		High participation level
Latin American Association, Inc.	A/D		Medium participation level
LaGender, Inc.	A/F		Low participation level
Mary Hall Freedom House, Inc.	A/F	SA	High participation level
Metro Atlanta Furniture Bank, Inc.	A/D/F		High participation level
Metro Atlanta Task Force for the Homeless, Inc.	A/D/F		High participation level
Midtown Assistance Center, Inc.	A/F		High participation level
National Mental Health Association of Georgia	A/F/D	SMI	High participation level
Our Common Welfare, Inc.	A/D	HIV/ AIDS/ SA	High participation level
Our House, Inc.	D	Y	High participation level
Partnership Against Domestic Violence, Inc.	A/D/F	DV	Low participation level
Pathways Community Network, Inc.	A/D/F		High participation level
Phoenix Alliance, Inc.	D	SA	High participation level
Progressive Redevelopment, Inc. (The Welcome House)	A/F		High participation level
Project Community Connections, Inc. (The ROCK)	A/F		High participation level
Safe Haven Transitional, Inc.	D		Medium participation level
Saint Jude's Recovery Center, Inc.	A/F/D	SA	High participation level
Samaritan House of Atlanta, Inc.	A/F		High participation level
Santa Fe Villas, Inc.	A/F		Low participation level
Stand up For Kids	A/F	Y	High participation level
The Living Room, Inc.	A/F/D	HIV/ AIDS	High participation level
The Sullivan Center, Inc.	A/F		High participation level
Transition House, Inc.	A/D/F	SA	High participation level
Travelers Aid of Metropolitan Atlanta, Inc	A/D/F		High participation level
Women's Resource Center to End Domestic Violence	D	DV	Low participation level
Young Adult Guidance Center, Inc.	A/F	Y	High participation level
YWCA, Inc. - Cascade House	A/F		Medium participation level
Zion Keepers	A/F	SA	Medium participation level
<b>Faith-Based Organizations:</b>			
Action Ministries, Inc.	A/F/D		High participation level
Agape Restoration Project, Inc.	A/F		Low participation level
Buckhead Christian Ministry, Inc.	A/F		High participation level
Central Presbyterian Church Outreach Center	A/F		High participation level
Clifton Sanctuary Ministries, Inc.	A/D		High participation level
Congregation Shearith Israel Night Shelter for Women	A/D		Low participation level
Crossroad Community Ministries, Inc	A/F		High participation level
Decatur Cooperative Ministry, Inc.	D		High participation level
Episcopal Charities Foundation	A/F		Medium participation level
Interfaith Outreach Home, Inc.	D		Low participation level
Nicholas House, Inc.	A/D/F		High participation level
North Avenue Presbyterian Church	A/F		High participation level
Saint Joseph's Mercy Care d.b.a. Mercy Mobile Health Care	A/F/D		High participation level
The Atlanta Union Mission Corporation, Inc.	A/F		High participation level
The Salvation Army	A/D/F	SA	Low participation level
Trinity Community Ministries, Inc	A/F	SA	High participation level
<b>Other:</b>			
Atlanta Women's Foundation	A/F/D		Medium participation level
Georgia Coalition to End Homelessness	A/F/D		High participation level
Grady Health System	A/D/F		High participation level
Regional Commission on Homelessness	A/F/D		High participation level
The Community Foundation	A/D/F		High participation level
United Way of Metropolitan Atlanta	A/D/F		High participation level
Veterans Affairs: Atlanta Medical Center	Region	VETS	High participation level

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## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

### Continuum of Care Goals and Strategies

#### 1. Chronic Homelessness Goals, Strategy and Progress

##### a. (1) Past Performance (a) Actions Taken

**Outreach:** A Homeless Outreach Collaboration Group was formed in July 2004 by the seven primary agencies that provide street outreach to unsheltered homeless. The group has developed its Action Plan and will be coordinating its outreach efforts with the Gateway Center (*see below*). The Outreach Group is also coordinating with five Atlanta police officers, recruited to work with the street homeless, to develop protocols around safety, transportation, and available services.

Georgia Rehabilitation Outreach, specializing in services to the chronically homeless mentally ill, received Georgia Department of Human Resources funding which, when combined with Medicaid reimbursements under the community rehab option, will create a six-person community treatment team. The program will have 60 dually diagnosed clients by July 2005, giving special attention to frequent users of the criminal justice system.

**Access to Services:** From mid-2004 to mid-2005 the Tri-J focused on mainstream services for homeless clients, through a series of topic-specific bi-monthly presentations for providers. Presenters included staff from the three Workforce Development agencies, the Atlanta VA Medical Center, and the counties' Departments of Family and Children's Services (covering both TANF and food stamps). The series culminated in the first of several planned two-day workshops staged by the Social Security Administration on applying for SSI benefits. The Tri-J targeted the first training to primary providers working with difficult-to-serve and mentally ill homeless.

The Tri-J assisted the regional Interagency Council in planning and staging the October 2004 "Stand Down." This newly piloted site-specific approach matched the appropriate mainstream providers to the subpopulations served at each of the four participating day service sites: two serving primarily men, one serving women and women with children, and one serving Hispanics.

The new 24/7 Gateway Center, opening in summer 2005, is one of the seven top priorities of the Regional Commission on Homelessness, under its 2003 *Blueprint to End Homelessness in Atlanta in Ten Years*. With over 45 collaborating service organizations, the Gateway Center will be a single point of entry to a broad continuum of services that homeless people may access 24 hours a day, 365 days a year. The Center will offer the chronically homeless an opportunity to disconnect from the issues that contributed to their homelessness and move toward self-sufficiency.

A Regional Treatment Court Collaboration has been established between the Drug and Mental Health Courts in the City of Atlanta, Fulton County and DeKalb County to coordinate resource development, training, and services. These courts serve arrestees who have a high incidence of homelessness, a history of poor treatment outcomes in conventional community-based programs due to the scope and severity of addiction, limited social support, and poor employment stability.

ECSEL (Education and Community Services Engagement Linkage) is an intensive case management pilot project for 30 frequently institutionalized chronically homeless persons with serious mental illnesses who are frequent users of psychiatric emergency and hospital services and City jail holding facilities. Central Fulton Community Mental Health Center at Grady Health System (GHS) will provide mental health and substance abuse coordination, case management and resource connection, including access to supportive housing.

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

**Supportive housing:** HOPWA is funding rental assistance for 20 dually-diagnosed chronic homeless persons with HIV/AIDS, including trans-gendered persons, through The Living Room.

The Gateway Center will provide 270 beds for homeless men including respite beds, workforce development housing, pre-addiction-treatment housing, homeless veterans housing, drug court placements, a safe-haven unit, and housing for special-needs populations. (An additional 30 emergency beds will provide short-term shelter for women and children.)

The new 70-bed Hope House facility provides supportive housing for homeless men in recovery treatment for substance addiction. The expanded 30-bed Trinity House will continue the long-standing mission of Trinity Community Ministries to provide African-American men in recovery with the support needed to return to productive functioning in their communities. Both projects were supported by City CDBG funding and by the Regional Commission on Homelessness.

Under an innovative funding collaboration between the City of Atlanta, Women’s Legacy of United Way, and the Atlanta Women’s Foundation, Another Chance of Atlanta has been funded for 20 new beds for homeless mentally ill single women coming from the streets. (Another 40 beds of apartment-based housing have been funded for women with children.)

The Regional Commission on Homelessness has committed \$1.5 million in 2-year service grants to providers seeking to house chronically homeless persons. This program has received a private contribution of \$6 million to create a supportive housing fund that will be spent on permanent supportive housing over three years.

**(1)(b) Remaining Obstacles to Ending Chronic Homelessness**

Supportive housing remains in short supply, particularly for persons with multiple challenges such as dual-diagnoses and criminal histories. In developing new programs, we must support both suitable housing settings and qualified providers who can work effectively with this population.

The SSI application process in Atlanta is too lengthy. Homeless providers, surveyed last year on the responsiveness of mainstream systems, estimated the average approval period for an eligible homeless disabled person at two years. The local Coalition for the Homeless Mentally Ill is working with the National Mental Health Association of Georgia and homeless providers to find ways to shorten this period significantly. Providers attending the first SSI workshop praised the quality and value of the training, and additional workshops will be scheduled during the summer.

To develop appropriate services and measure progress, better data are needed on the number and characteristics of our chronic homeless. The homeless survey provides good estimating parameters but is based on self-reports by interviewees, who may underestimate the length/episodes of their homelessness. Possible added data sources are HMIS, the courts, and the outreach collaboration.

**(1)(c) Changes in Chronic Homeless from 2004 to 2005**

**Individuals Chart**

# Chronic Homeless Individuals*	
	Point in time count
2004	606
2005	636

**Beds Chart**

# Permanent beds to house the chronically homeless**			
	Permanent beds as of Jan	Permanent beds Net Change	End of Year TOTAL
2004	689	+ 4	693
2005	693		

\* Not currently in any form of permanent housing

\*\* These beds are not reserved for or dedicated to chronic homeless persons but are available to this population.

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## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

### a. (2) Current Chronic Homelessness Strategy

Our current strategy to address chronic homelessness is grounded in the *Blueprint to End Homelessness* and in the continuing evolution of these priorities:

- Increase the effectiveness of street outreach efforts through the collaborative efforts of existing outreach staff, police officers, and the downtown Street Ambassadors; provide training in Crisis Intervention Techniques for police officers; and link outreach to the 24/7 Gateway Center to improve service connections for the chronic street homeless.
- Expand the supply of supportive housing units, both transitional and permanent, for the long-term, disabled homeless population.
- Expand the community court (Atlanta) and drug courts (DeKalb and Fulton) and support programs that provide housing and services for chronically homeless persons who are under the supervision of these courts.
- Strengthen the linkages between mainstream services and homeless services, with particular focus on 1) Grady Regional Hospital, which is the primary physical and mental health resource for the chronic homeless population; 2) homeless veterans served by the Atlanta Veterans Affairs Medical Center; 3) improved services for the homeless mentally ill; and 4) expedited SSI disability determinations.

### a. (3) Coordination

The governmental units of the Tri-Jurisdictional Collaborative are members of the Regional Commission on Homelessness, sit on its board, and have endorsed the *Blueprint*. Under the initiatives sponsored by the Commission, member jurisdictions will participate more actively in those that best meet their local needs. The major initiatives of the Commission and the major priorities of the Tri-Jurisdiction are well-coordinated, since both of these reflect the prevalent concentration and severity of homelessness within the core urban jurisdictions.

The Commission covers a six-county area, and the outlying counties have some significant differences from the Tri-Jurisdiction in the nature and needs of their homeless populations. For example, outlying areas tend to have more families who became homeless due to economic crisis, fewer newly arrived families or individuals, far fewer chronic homeless individuals with severe disabilities, not as wide a range of homeless-assistance services, and very few emergency shelter beds.

### a. (4) Chronic Homelessness Goals Chart: *see next page*

### b. Other Homeless Goals: *see next page*

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

### a. (4) Chronic Homelessness Goals Chart

Goal: End Chronic Homelessness	Action Steps	Responsible Person/Organization	Target Dates
Goal 1: Develop 18 new S+C beds for chronically mentally ill individuals who are typically also repeat offenders in Tri-J courts.	1. Upon grant approval, secure units, begin identifying eligible participants. 2. Enroll participants immediately following grant contract.	Georgia Rehabilitation Outreach, Inc.	1. January 2006 2. Summer 2006
Goal 2: Develop 20 new PSH beds for MI chronic homeless with frequent hospitalizations.	1. Upon HUD funding approval, secure site control of facility. 2. Complete specs, bid out renovation. 3. Complete renovations and occupy facility.	Aftercare Residential Rehabilitative Services, Inc.	1. By January 2006 2. Spring 2006 3. Late summer 2006
Goal 3: Develop 250-260 additional units of supportive housing.	Identify participant service providers. Establish type and cost of units. Develop budget(s) and allocate donor funding for housing/services.	Regional Commission on Homelessness	March 2007
Goal 4: Train 20% of Atlanta police officers in Crisis Intervention Techniques.	Identify officers who work in precincts with homeless concentration. Conduct training.	National Mental Health Association of Georgia	December 2005
Goal 5: Develop Care Coordination Councils in DeKalb and Fulton counties to focus on services for mentally ill/addicted.	Identify provider organizations. Form councils.	Regional Commission on Homelessness	June 2006
Goal 6: Improve the SSI application process.	1. Continue provider training workshops. 2. Conduct follow-up training at the local level. 3. Place 4 DHR staff members in field to assist providers with SSI for clients.	Social Security Administration Coalition for Homeless Mentally Ill State DHR	July–Sept. 2005 August–Sept. 2005 December 2005
Goal 7: Build a streamlined system to assess and track candidates for supportive housing to ensure housing is being developed that meets the needs of consumers.	Outreach staff and providers identify consumers with highest need for supportive housing, and coordinate with housing providers to keep an updated list of chronically homeless waiting for supportive housing.	Outreach and Engagement Staff	September 2005

### b. Other Homeless Goals Chart

Goal: Other Homelessness	Action Steps	Responsible Person/Organization	Target Dates
Goal 1: Allocate 100 project-based vouchers for supportive housing in PHA units.	Identify units/sites to be included. Establish protocol for selection of homeless individuals and families.	Atlanta Housing Authority	By September 2006, 100 units in service
Goal 2: Implement “Housing First” for homeless families using HOME rental assistance.	Finalize operational procedures and client selection guidelines. Secure units and place families.	Nicholas House, Inc.	September 2005
Goal 3: Create 40-60 shelter beds for women and children in varied models using City CDBG and United Way Women’s Legacy funding.	1. Coordinate RFP process to select providers/sites. 2. Satisfy minor capital needs. 3. Execute grant agreements (City). 4. Execute grant agreements (UW).	Atlanta Women’s Foundation Private foundations City of Atlanta Women’s Legacy	All units in service by January 2006
Goal 4: Add case management at 120-bed “shelter of last resort” for women and children.	1. Allocate funding. 2. Hire 2 case managers.	Regional Commission on Homelessness Community Concerns	August 2005

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

Goal 5: Expand health care options/approaches for the homeless.	Following completion of plan (done), conduct RFP process. Select and fund 3 projects.	Community Foundation of Metropolitan Atlanta	November 2005
Goal 6: With State, develop HMIS eligibility-assessment tool for mainstream benefits.	Document benefits-eligibility standards, develop screening questions, support software modification.	State of Georgia	July 2006
Goal 7: Assist 75-100 HH monthly in homeless prevention/reunification.	Provide prevention aid to at-risk HH, reunification support to newly arrived homeless wishing to return home	Regional Commission on Homelessness	Mid-2005 to mid-2006

### Discharge Planning Policy Chart

Publicly Funded System(s) of Care/ Institution(s) in CoC Geographic Area	Initial Discussion	Protocol in Development	Formal Protocol Finalized	Protocol Implemented
Foster Care	Yes			
Health Care		Yes		
Mental Health		Yes		
Correctional		Yes		

### Unexecuted Grants Chart

Project Number	Applicant Name	Project Name	Grant Amount
GA01B300001	Traveler's Aid of Metropolitan Atlanta, Inc.*	Traveler's Aid-DeKalb CSB Permanent Housing Program	\$714,361
<b>Total</b>			<b>\$714,361</b>

\* Technical submission for this grant is under review in the Field Office; grant agreement is pending.

### Service Activity Chart

<b>Fundamental Components in CoC System -- Service Activity Chart</b>
<p><b>Component: <u>Prevention</u></b></p> <p><b>Services in Place:</b> Information and referral hotlines, rent/mortgage/utility assistance, Eviction Protection Program (a special program providing storage space for furniture and household goods for those being evicted), eviction and predatory lending legal assistance, Stepping Ahead Program (a special collaborative providing holistic services to families considered to be at high risk for being homeless)</p> <p><b>Service Providers:</b> United Way of Metropolitan Atlanta First Call for Help (2-1-1), Metro Atlanta Task Force for the Homeless Emergency Hotline, Consumer Credit Counseling Service, Georgia Law Center on Homelessness and Poverty, AID Atlanta Hotline, Partnership Against Domestic Violence 24-Hour Crisis Hotline, Georgia Legal Services Landlord/Tenant Hotline, DeKalb County Women's Resource Center Hotline for victims of domestic violence, National Runaway Switchboard's 24-Hour Crisis Hotline, Salvation Army, Traveler's Aid of Metropolitan Atlanta, Decatur Cooperative Ministry, St. Vincent de Paul Society, Sullivan Center, Department of Family and Children Services, FEMA grant recipients under the Emergency Food and Shelter Program, Living Room, Decatur Area Emergency Assistance Ministry, DeKalb Metro Housing Counseling Center, DeKalb Partnership for Community Action, Fulton-Atlanta Community Action Authority, Toco Hills Community Alliance, DeKalb Board of Health, Atlanta Volunteer Lawyers Foundation, Fulton County Marshall's Office, Metro Atlanta Furniture Bank, St. Joseph's Mercy Care Services, Atlanta Community Food Bank, Atlanta Legal Aid Society, numerous local churches and other faith-based organizations</p>

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**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care****Component: *Outreach***

Outreach in place: Street outreach programs seeking out chronic homeless who are not connected to available services, day shelters, initiatives for homeless and at-risk youth, special outreach through the schools, 24/7 Gateway Center (to open summer 2005), Stand Down, AID Atlanta's StreetHome (counseling and supportive services to those with HIV/AIDS)

Service Providers: Georgia Rehabilitation Outreach, Saint Joseph's Mercy Care Services, City of Atlanta Outreach Coordinator, Task Force for the Homeless, The ROCK, Atlanta City Street Ambassadors, Atlanta Day Shelter for Women, Covenant House, Atlanta Police Department Crisis Intervention Teams, StandUp for Kids, Region IV Interagency Council, AID Atlanta, Crossroads Community Ministries, Central Presbyterian Church, South DeKalb Community Ministry, Atlanta, Fulton County, and DeKalb County Public Schools, Atlanta Union Mission

**Component: *Supportive Services***

Services in place: Case management, life skills, alcohol and drug abuse treatment, mental health treatment, AIDS-related treatment, education, employment assistance, child care, transportation, provision of furniture and household goods, and legal assistance

Service Providers: Georgia Rehabilitation Outreach, Aftercare Residential Rehabilitation Services, Another Chance of Atlanta, Our Common Welfare, AID Atlanta, Atlanta Legal Aid Society, Project Open Hand, Buckhead Christian Ministry, Mary Hall Freedom House, Decatur Cooperative Ministry, Phoenix Alliance, St. Jude's Recovery Center, Nicholas House, Saint Joseph's Mercy Care Services, The ROCK, Samaritan House, Housing Initiative of North Fulton, Traveler's Aid of Metropolitan Atlanta, Metro Atlanta Task Force for the Homeless, Atlanta Enterprise Center, Midtown Assistance Center, Initiative for Affordable Housing, Action Ministries, Jerusalem House, Georgia Law Center on Homelessness and Poverty, Genesis Shelter, Young Adult Guidance Center, Alternate Life Paths Program, Community Advanced Practice Nurses, Jefferson Place, Our House, Jewish Family and Career Services, Furniture Bank of Metro Atlanta, Families First, Achor Center, Breakthru House, Safe Haven, International Women's House, Center for Pan-Asian Community Services, Asian-American Center, Latin American Association, Atlanta Union Mission, Congregation Shearith Israel Night Shelter, Zaban Night Shelter, Clifton Sanctuary Ministries, DeKalb Community Service Board, DeKalb and Fulton Boards of Health, DeKalb and Fulton Departments of Family and Children Services, Interfaith Outreach Home, Transition House, Women's Resource Center, Greenforest Social Ministry, Peace Baptist Church Recovery Program, Oakhurst Recovery Program, United Methodist Children's Home, Chris Homes, Atlanta Baptist Rescue Mission, Central Presbyterian Church, Community Concerns, Druid Hills Presbyterian Church, First Presbyterian Church, North Avenue Presbyterian Church, Partnership Against Domestic Violence, Salvation Army, Sanctuary Family Night Shelter, Blind Faith Ministries, Ellis Street Shelter, Covenant House, Agape House, 24/7 Gateway Center (to open summer 2005), Antioch Urban Ministries, Atlanta Recovery Center, Atlanta Step-Up Society, Blood 'N Fire, Bright Beginnings, Covenant Community, Georgia Vietnam Veteran's Alliance, Cascade House, HOPE Thru Divine Intervention, Making A Way, Odyssey III, St. Mark's, St. Therese House, New Beginnings Restoration, Saint Mark's, SisterLove, Legacy House, The Open Door Community, Trinity Community Ministries, YWCA Cascade House, Hope House, Project Interconnections, Community Friendship, Gift of Grace House, Imperial Hotel, Santa Fe Villas, The Edgewood, Welcome House

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

**Housing Inventory Charts**

<b>Component: Emergency Shelter</b>													
Provider Name	Facility Name	HMIS			Geo ID	Target Pop.		2005 Year-Round Units/Beds				2005 Other Beds	
		Part. Code	Yr-Rd. Ind.	Beds Family		A	B	Fam. Units	Fam. Beds	Indiv Beds	Total Yr-Rd	Seas'l	Overflow/Voucher
<b>Current Inventory</b>													
Alternate Life Paths	ALPP Emergency Shelter	A	5	0	130174	SF		0	0	5	5	0	0
Another Chance of Atlanta	Another Chance Shelter	N	0	0	130174	SF		0	0	8	8	0	0
Atlanta Baptist Rescue Mission	Atl Baptist Rescue Mission	Z	0	0	130174	SM		0	0	75	75	0	0
Atlanta City Mission	Milton Ave. Shelter	A	18	106	130174	FC		0	106	18	124	0	0
Atlanta Union Mission	My Sister's House	A	78	52	130174	FC		0	52	78	180	0	0
Atlanta Union Mission	Shepherd's Inn	A	306	0	130174	SM		0	0	306	306	0	0
Atlanta Union Mission	City Mission Winter	A	100	0	130174	SM		0	0	0	0	100	0
Blood N Fire	Shelter Program	Z	0	0	130174	SMF		0	40	250	290	0	0
Center , Pan Asian Comm. Serv.	Emergency Shelter	A	0	0	139089	SMF		0	0	0	0	0	40
Central Presbyterian Church	Central Night Shelter	Z	0	0	130174	SM		0	0	130	0	130	0
Clifton Sanctuary Ministries	Clifton Night Shelter	N	0	0	130174	SM		0	0	30	30	0	0
Community Concerns	Ellis Street Shelter	N	0	0	130174	FC		0	55	65	120	0	0
Congregation Shearith Israel	Shearith Israel Shelter	N	0	0	130174	SW		0	0	13	0	13	0
Decatur Cooperative Ministries	Hagar House	A	0	30	139089	FC		0	30	0	30	0	0
Druid Hills Presbyterian	Druid Hills Shelter	Z	0	0	130174	SM		0	0	30	0	30	0
First Presbyterian Church	First Presbyterian Shelter	Z	0	0	130174	SF		0	0	12	12	0	0
Fulton County	Jefferson Place	A	150	0	130174	SM		0	0	150	150	0	0
Georgia Vietnam Vets Alliance	Emergency Shelter	Z	0	0	130174	SMF	VET	0	0	0	0	0	18
International Women's House	IWH	Z	0	0	139089	FC	DV	0	9	3	12	0	0
Partnership Against Domestic Violence	Partnership Against Domestic Violence	Z	0	0	130174	FC	DV	0	36	5	41	0	0
Salvation Army	Red Shield Cold Weather	A	50	20	130174	SMF		0	20	50	0	70	0
Salvation Army	Red Shield Emergency	A	36	12	130174	SMF		0	12	36	48	0	0
Set Free Sanctuary	Set Free Sanctuary Shelter	Z	0	0	130174	FC		0	10	33	43	0	0
St. Jude's Recovery Center	St. Jude's Detox	A	20	0	130174	SMF		0	0	20	20	0	0
Task Force for the Homeless	Peachtree Pine Shelter	A	620	0	130174	SMF		0	0	620	620	0	0
The Temple Hebrew Benevolent	Zaban Night Shelter	N	0	0	130174	SMF		0	0	44	0	44	0
Traveler's Aid	Emergency Shelter Fulton	A	0	0	139121	FC		0	0	0	0	0	20
Traveler's Aid	Emergency Shelter DeKalb	A	0	0	139089	FC		0	0	0	0	0	20
Traveler's Aid	Emergency Shelter Atlanta	A	0	0	130174	FC		0	0	0	15	0	35
United Methodist Childrens Home	UMCH Temporary Hous'g	Z	0	0	139089	FC		0	22	0	22	0	0
		<b>TOTALS</b>					<b>TOTALS</b>	<b>0</b>	<b>392</b>	<b>1,981</b>	<b>2,151</b>	<b>387</b>	<b>133</b>

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

Shelter Under Development		Antic. Occupancy Date									
International Women's House	IWH Expansion	Summer 2005	139089	FC	DV	0	8	0	8	0	0
Covenant House	Youth Center	2006	130174	YMF		0	0	40	40	0	0
24/7 Gateway Center	Women w/ Children Hous'g	Summer 2005	130174	FC		0	30	0	30	0	0
24/7 Gateway Center	Community Court Housing	Summer 2005	130174	SM		0	0	23	23	0	0
24/7 Gateway Center	Respite Center	Summer 2005	130174	SM		0	0	23	23	0	0
24/7 Gateway Center	Men's Emergency Housing	Summer 2005	130174	SM		0	0	45	45	0	0
24/7 Gateway Center	PACER Housing	Summer 2005	130174	SM		0	0	22	22	0	0
24/7 Gateway Center	Safe Haven	Summer 2005	130174	SM		0	0	22	22	0	0
Women's Shelter Initiative	Replacement Beds	By winter 2005/2006	130174	FC		0	80	0	80	0	0
<b>TOTALS</b>						<b>0</b>	<b>118</b>	<b>175</b>	<b>213</b>	<b>0</b>	<b>0</b>

<b>Unmet Need</b>	<b>TOTALS</b>	<b>0</b>	<b>95</b>	<b>400</b>	<b>495</b>
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1. Total Year-Round Individual ES Beds	1,981
2. Year-Round Individual ES Beds in HMIS	1,383
3. HMIS Coverage Individual ES Beds	70%

4. Total Year-Round Family ES Beds	392
5. Family ES Beds in HMIS	220
6. HMIS Coverage Family ES Beds	56%

Component: Transitional Housing												
Provider Name	Facility Name	Part. Code	HMIS Yr-Rd. Ind.	HMIS Beds Family	Geo ID	Target Pop.		2005 Year-Round Units/Beds				
						A	B	Fam. Units	Fam. Beds	Indiv Beds	Total Yr-Rd.	
<b>Current Inventory</b>												
Achor	Achor	A	8	62	130174	FC		20	62	8	70	
Action Ministries	Transitional Housing	A	0	4	130174	FC	AIDS	1	4	0	4	
Aftercare Residential Rehabilitation Serv.	Saint Therese House	A	12	0	130174	SM		0	0	12	12	
Aftercare Residential Rehabilitation Serv.	Spaulding House	A	6	0	139121	SMF		0	0	6	6	
Agape House	Agape House (3 sites)	Z	0	0	130174	SM		0	0	25	25	
Alternate Life Paths	ALPP Group Home	A	6	0	130174	SF		0	0	6	6	
Alternate Life Paths	Independent Living	A	0	32	130174	FC		8	32	0	32	
Another Chance of Atlanta	Another Chance Transition Housing	N	0	0	130174	SF		0	0	18	18	
Antioch Urban Ministries	Breath Program	Z	0	0	130174	SMF		0	0	20	20	
Antioch Urban Ministries	Luke's Place	Z	0	0	130174	SM		0	0	6	6	
Antioch Urban Ministries	Billips House	Z	0	0	130174	SM		0	0	7	7	
Antioch Urban Ministries	Job's House	Z	0	0	130174	SM		0	0	5	5	
Antioch Urban Ministries	Luke's House	Z	0	0	130174	SM		0	0	30	30	
Antioch Urban Ministries	Lydia's House	Z	0	0	130174	SF		0	0	7	7	
Antioch Urban Ministries	Matthew's Place	Z	0	0	130174	SMW	AIDS	0	0	18	18	
Antioch Urban Ministries	Ruth's Place	Z	0	0	130174	SW		0	0	7	7	
Atlanta City Mission	Milton Avenue Transitional	A	0	30	130174	FC		12	30	0	30	
Atlanta Recovery Center	Atlanta Recovery Center	Z	0	0	130174	SM		0	0	166	166	
Atlanta Step-Up Society	Serenity House Atlanta	Z	0	0	130174	SM		0	0	6	6	
Atlanta Step-Up Society	Serenity House College Park	Z	0	0	139121	SM		0	0	4	4	

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

Atlanta Step-Up Society	Serenity House East Point	Z	0	0	139121	SM		0	0	5	5
Atlanta Union Mission	Carpenter's House Personal Development	A	62	0	130174	SM		0	0	62	62
Atlanta Union Mission	Carpenter's House New Start	A	100	0	130174	SM		0	0	100	100
Atlanta Union Mission	Fuqua Hall	A	90	0	130174	SM		0	0	90	90
Atlanta Union Mission	My Sister's House Personal Development	A	52	70	130174	SF		0	70	52	132
Atlanta Union Mission	Village Atlanta	A	10	50	139121	FC		23	50	10	60
Atlanta Urban Ministry	Transitional Housing	A	0	40	139089	FC		8	40	0	40
Blood N Fire	Blood N Fire Transitional	Z	0	0	130174	FC		0	0	40	40
Breakthru House	Breakthru House	Z	0	0	139089	SF		0	0	18	18
Bright Beginnings	Behavioral Health Housing	Z	0	0	130174	SMF		80	24	60	84
Buckhead Christian Ministry	Transition Housing	A	0	36	130174	FC		12	36	0	36
Chris Homes	Rainbow House	Z	0	0	139089	YMF		0	0	4	4
Clifton Sanctuary Ministries	Joe's Place	A	10	0	130174	SM		0	0	10	10
Community Concerns	Odyssey III Safe Haven	A	16	0	130174	SM		0	0	16	16
Community Concerns	Odyssey III Transitional	A	20	0	130174	SM		0	0	20	20
Covenant Community	Covenant Community	N	0	0	130174	SM		0	0	18	18
Covenant Community	Transitional Housing	N	0	0	130174	SM		0	0	10	10
Decatur Cooperative Ministries	Transitional Housing	A	0	35	139089	FC		7	35	0	35
Families First	Weaver Gardens	A	0	28	130174	YF		12	28	0	28
Families First	Weaver Gardens	A	0	25	139121	FC		14	25	0	25
Fulton County	Jefferson Place Transitional Housing	A	50	0	130174	SM		0	0	50	50
Genesis	Genesis	A	0	78	130174	FC		0	78	0	78
Hope Home	Hope Home	Z	0	0	139121	FC		0	20	12	32
HOPE Thru Divine Intervention	HOPE Thru Divine Intervention	N	0	0	130174	SM		0	0	19	19
Housing Initiatives of North Fulton	Transitional Housing	A	0	56	139121	FC		13	56	0	56
Initiative for Affordable Housing	IAH Transitional Housing	A	0	26	130174	FC		4	26	0	26
Initiative for Affordable Housing	IAH Transitional Housing	A	0	92	139089	FC		28	92	0	92
Interfaith Outreach Home	Interfaith Outreach Home	A	0	50	139089	FC		11	50	0	50
Making A Way	Making A Way Transitional Housing	Z	0	0	130174	SMF		0	0	53	53
Mary Hall Freedom House	Mary Hall Freedom House	A	20	36	139121	SW		0	36	20	56
Metro Atlanta Task Force for Homeless	Peachtree Pine Transition Housing	A	28	0	130174	SM		0	0	28	28
New Beginnings Restoration	Men's Program	Z	0	0	130174	SM		0	0	6	6
New Beginnings Restoration	Women's Program	Z	0	0	130174	SF		0	0	6	6
Nicholas House	Boulevard House	A	0	55	130174	FC		0	55	0	55
Nicholas House	Nicholas House	A	0	45	139089	FC		0	45	0	45
Oakhurst Recovery Program	Oakhurst Recovery Program	N	0	0	139089	SM		0	0	10	10
Our Common Welfare	Project Link	A	8	0	130174	SM	AIDS	0	0	8	8
Our Common Welfare	Fulton Transitional Housing	A	5	0	139121	FC	AIDS	0	0	5	5
Our Common Welfare, Inc.	Our Common Welfare in DeKalb	A	16	0	139089	SMF	AIDS	0	0	16	16
Phoenix Alliance	Phoenix Alliance	A	72	0	139089	SMF		0	0	72	72
Quest 35	881 Rock Street	A	6	20	130174	SMF		0	20	6	26
Quest 35	Leonard House Men's Program	A	6	0	130174	SM		0	0	6	6
Quest 35	Leonard House Women's Program	A	6	0	130174	SF		0	0	6	6

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

Safe Haven	Safe Haven Transitional	Z	0	0	139089	FC		15	34	0	34
Saint Mark's	Women and Children's Transitional	Z	0	0	130174	FC		4	8	0	8
Salvation Army	Transitional Housing	A	60	24	130174	SMF		12	24	60	84
Salvation Army	Special Needs Housing	A	32	0	130174	SM	AIDS	0	0	32	32
Salvation Army	Veterans Housing	A	64	0	130174	SMF		0	0	64	64
Salvation Army	Harbor Light Recovery	A	20	0	130174	SMF		0	0	20	20
SisterLove	LoveHouse	Z	0	0	130174	SF	AIDS	0	6	7	13
Southside Healthcare	Legacy House	N	0	0	130174	SMF	AIDS	0	0	6	6
St. Jude's Recovery Center	95 Renaissance Pkwy	A	48	0	130174	SM		0	0	48	48
St. Jude's Recovery Center	Family Care Center	A	0	19	130174	FC		9	19	0	19
St. Jude's Recovery Center	Men's Program at 250 14 <sup>th</sup> Street	A	13	0	130174	SM		0	0	13	13
St. Jude's Recovery Center	Men's Program at 1170 14 <sup>th</sup> Place	A	4	0	130174	SM		0	0	4	4
St. Jude's Recovery Center	Women's Program at 500 Piedmont.	A	20	0	130174	SF		0	0	20	20
St. Jude's Recovery Center	Project Care	A	2	16	130174	SF		0	16	2	18
Transition House	Transition House in Atlanta	A	11	0	130174	SMF		0	0	11	11
Transition House	Transition House in DeKalb	A	48	0	139089	SMF		0	0	48	48
Traveler's Aid of Metro Atlanta	Transitional Housing in Atlanta	A	0	32	130174	FC		8	32	0	32
Traveler's Aid of Metro Atlanta	HOPWA Housing in Atlanta	A	8	0	130174	FC	AIDS	0	0	8	8
Traveler's Aid of Metro Atlanta	Transitional Housing in Fulton	A	0	16	139121	FC		4	16	0	16
Traveler's Aid of Metro Atlanta	HOPWA Housing in Fulton	A	8	0	139121	SMF	AIDS	0	0	8	8
Traveler's Aid of Metro Atlanta	Transitional Housing in DeKalb	A	0	8	139089	FC		2	8	0	8
Traveler's Aid of Metro Atlanta	HOPWA Housing in DeKalb	A	10	0	139089	SMF	AIDS	0	0	10	10
Trinity Community Ministries	Trinity House	A	12	0	130174	SM		0	0	12	12
Trinity Community Ministries	Trinity Lodge	A	4	0	130174	SM		0	0	4	4
VA Multicultural Rehab Institute	Transition Housing	N	0	0	139089	SMF	VET	2	6	14	20
Victory Outreach	Victory Housing at 3 sites	Z	0	0	130174	SMF		0	0	55	55
Women's Resource Center	Women's Resource Center	Z	0	0	139089	DV		0	20	12	32
Young Adult Guidance Center	1230 Hightower	A	20	0	130174	YM		0	0	20	20
Young Adult Guidance Center	Abner Place	A	3	0	130174	YM		0	0	3	3
YWCA	Cascade House	N	0	0	130174	FC		0	16	4	20
ZionKeepers	Working House of Hope	Z	0	0	130174	SM		0	0	16	16
			<b>TOTALS</b>	<b>996</b>	<b>985</b>		<b>TOTALS</b>	<b>237</b>	<b>1,119</b>	<b>1,690</b>	<b>2,709</b>

<b>Transition Under Development</b>	<b>Antic. Occupancy Date</b>	
24/7 Gateway Center	Workforce Development Housing	Summer 2005
24/7 Gateway Center	Special Needs Housing	Summer 2005
24/7 Gateway Center	Veterans Pre-Treatment Housing	Summer 2005
		<b>Totals</b>
		<b>0</b>
		<b>0</b>
		<b>135</b>
		<b>135</b>

<b>Unmet Need</b>	<b>TOTALS</b>	<b>25</b>	<b>100</b>	<b>195</b>	<b>295</b>
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1. Total Year Round Individual TH Beds	1,690
2. Individual TH Beds in HMIS	996
3. HMIS Coverage Individual TH Beds	59%

4. Total Year Round Family TH Beds	1,119
5. Family TH Beds in HMIS	985
6. HMIS Coverage Family TH Beds	88%

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

<b>Fundamental Components in CoC System -- Housing Activity Chart</b>											
<b>Component: Permanent Supportive Housing</b>											
Provider Name	Facility Name	Part. Code	HMIS Yr-Rd. Ind.	HMIS Beds Family	Geo ID	Target Pop.		2005 Year-Round Units/Beds			
						A	B	Fam. Units	Fam. Beds	Ind /CH Beds*	Total Yr-Rd.
<b>Current Inventory</b>											
Another Chance of Atlanta	Another Chance Permanent Housing	N	0	0	130174	SF		0	0	4	4
Bright Beginnings	Bright Beginnings Lodge	Z	0	0	130174	SMF		0	0	16/0	16
Community Concerns	Odyssey III Safe Haven	A	16	0	130174	SMF		0	0	16/0	16
Community Friendship	O'Hern House	Z	0	0	130174	SMF		0	0	76/0	76
Community Friendship	Phoenix House	Z	0	0	130174	SMF		0	0	69/0	69
Community Friendship	Presley Woods	Z	0	0	130174	SMF		0	0	20/0	20
Community Friendship	Scattered sites	Z	0	0	130174	SMF		0	0	56/0	56
Gift of Grace House	Gift of Grace House	Z	0	0	130174	SM	AIDS	0	0	10/0	10
Imperial Hotel	Imperial Hotel	N	0	0	130174	SMF		0	0	35/0	35
Jerusalem House	Shelter Plus Care	A	11	0	130174	SMF	AIDS	0	0	11/0	11
Jerusalem House	Jerusalem House	A	23	0	130174	SMF	AIDS	0	0	23/0	23
Santa Fe Villas	SRO, HOPWA, S+C	A	116	0	130174	SMF		0	0	116/0	116
St. Jude's Recovery Center	Project Assist	A	8	0	130174	SF	AIDS	0	0	8/0	8
The Edgewood	The Edgewood	N	0	0	130174	SMF	AIDS	0	0	46/0	46
Welcome House	Shelter Plus Care	A	50	0	130174	SMF	AIDS	0	0	50/0	50
Young Adult Guidance Center	1212 Hightower	A	6	0	130174	YM		0	0	6/0	6
Housing Initiatives of North Fulton	Permanent Supportive Housing	A	0	12	139121	FC		4	12	0/0	12
Jerusalem House	Shelter Plus Care Housing	A	0	36	139121	FC	AIDS	6	36	0/0	36
DeKalb Community Services Board	Shelter Plus Care Adult Housing	A	61	0	139089	SMW		0	0	61/0	61
DeKalb Community Services Board	Shelter Plus Care Family Housing	A	0	12	139089	FC		2	12	0/0	12
Jerusalem House	S+C Program	A	0	12	139089	FC	AIDS	6	12	14/0	26
Project Interconnections	Rosalyn Apartments	N	0	0	139089	SMW		0	0	56/0	56
<b>TOTALS</b>			<b>291</b>	<b>72</b>		<b>TOTALS</b>		<b>12</b>	<b>72</b>	<b>693/0</b>	<b>765</b>

\* Although many of these beds are occupied by chronic homeless persons, no beds have been reserved just for this population.

<b>PSH Under Development</b>		<b>Antic. Occupancy Date</b>									
Aftercare Residential Rehabilitation Serv.	St. Therese House – Flat Shoals	Winter 2006		130174	SM		0	0	20/20	20	
Georgia Rehabilitation Outreach	Special Needs Housing	Summer 2006		139121	SM		0	0	18/18	18	
<b>Totals</b>							<b>0</b>	<b>0</b>	<b>38/38</b>	<b>38</b>	

<b>Unmet Need</b>	<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>600</b>
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1. Total Year Round Individual PSH Beds	693
2. Individual PSH Beds in HMIS	291
3. HMIS Coverage Individual PSH Beds	42%

4. Total Year Round Family PSH Beds	72
5. Family PSH Beds in HMIS	72
6. HMIS Coverage Family PSH Beds	100%

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**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

### Participation in Energy Star

Are you aware of the Energy Star Initiative?  Yes  No

Have you notified CoC members of this initiative?  Yes  No

Percentage of CoC projects on Priority Chart to use Energy Star appliances: 53.3%

### Homeless Population and Subpopulations Chart

Part 1: Home less Population	Sheltered		Unsheltered	Total
	Emergency	Transition		
1. Homeless Individuals	2,038 (N)	1,550 (N)	2,085 (N)	5,673
2. Homeless Families with Children	81 (N)	230 (N)	56 (N)	367
2a. Persons in Homeless Families with Children	255 (N)	727 (N)	177 (N)	1,159
<b>Total (lines 1 + 2a only)</b>	<b>2,293</b>	<b>2,277</b>	<b>2,262</b>	<b>6,832</b>
Part 2: Homeless Subpopulations	Sheltered		Unsheltered	Total
1. Chronically Homeless	216		420	636
2. Severely Mentally Ill	440		411	851
3. Chronic Substance Abuse	783		1,438	2,221
4. Veterans	624		349	973
5. Persons with HIV/AIDS	280-350		Unk.	Unk
6. Victims of Domestic Violence	224		111	335
7. Youth (Under 18), <i>not in families*</i>	138		Unk.	Unk.

\*Homeless children in families: 653 sheltered; 117 unsheltered

#### Methodology notes:

- Chronic homeless from 2003 homeless survey: 11.5% of overall homeless single adults (5,534 single adults x 11.5% = 636). Sheltered vs. unsheltered chronic homeless from 2003 homeless survey: For chronic homeless respondents, we calculated an unduplicated count of persons who named, as their usual sleeping place, just unsheltered settings, persons who named just sheltered settings, persons who named a combination of unsheltered and sheltered settings, and persons who did not answer. The chronic homeless who gave DK/NA responses and those who named both unsheltered and sheltered settings were then excluded, to get to mutually exclusive breakdown between unsheltered vs. sheltered settings. 66% of these chronic homeless respondents said they were usually unsheltered, and 34% were usually sheltered. Applied %s to estimated 636 total chronic homeless above.
- Mentally ill, substance-addicted, AIDS: Because the self-reported causes of homelessness on 2003 survey were thought to be an under-report of actual incidence of addiction, mental illness, and HIV/AIDS, estimates developed for 2003 gaps analysis were used instead of survey results for these special-needs:
  - Mentally ill make up at least 12% of sheltered adult population, singles and parents (3,668 x 12% = 440); at least 20% of unsheltered adult population (2,055 x 20% = 411).
  - Chronic substance abuse found in 20% of sheltered single adults, single youth, parents (3,917 x 20% = 783). Chronic substance abuse found in at least 70% of unsheltered adults (2,055 x 70% = 1,439).
  - Persons with HIV/AIDS make up roughly 8-10% of sheltered adult population.
- Veterans from 2003 homeless survey: Estimated at 17% of 5,883 homeless adults, both singles and in families. (Sheltered 3,668 x 17% = 624; Unsheltered 2,055 x 17% = 349.)
- Domestic violence from 2003 homeless survey: Estimated at 4.9% of sheltered and unsheltered.

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## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

### Information Collection Methods

#### 1. Housing Activity Chart

Data source and method: The Housing Inventory charts were updated during the February 9, 2005 Tri-Jurisdictional Homeless Census, which was coordinated by Pathways Community Network, Inc., our HMIS agency. Roughly two weeks prior to the census, site-specific tally forms and instructions were mailed to all known homeless shelter and transitional housing programs, using the database of homeless programs maintained for the Tri-J by the City. The programs were instructed to report occupancy figures for the night of February 8/9, 2005. Staff also contacted non-homeless programs that sometimes have short-term homeless residents, to request their participation in the census.

Response rate: The initial response rate was very high, but not 100%. After census night, the census coordinator made follow-up phone calls to agencies that had not reported to complete the site reporting. Phone calls were also made to verify reports in those instances where the database inventory and reported tallies were inconsistent; for example when a site listed as sheltering only families reported some single adults. In some cases these calls resulted in corrected tallies, and in other cases in database corrections, e.g., programs that had changed locations, site capacity, and/or demographic groups served in the past year. Phone follow-ups also obtained information on new beds under development. At the completion of this effort, 92% of the current dedicated shelter and transitional beds for singles and 100% of the dedicated homeless beds for families had reported their occupancy figures to the census. Additional reports came from more than a dozen non-homeless sites that had homeless person in occupancy that night. These impressive response rates are due to the broad community support for the census and the hard work put into making this a success.

#### Definition used for Emergency Shelter

- Short-term stays of up to six months or less; 90 days or less is typical.
- May be winter-only or year-round programs. Usually night-only, but some are 24-hour.
- Usually have restricted access, with check-in time and morning check-out time.
- Typically no assignment of beds; slots may be filled on a first-come, first-served basis.
- Commonly do not allow for any storage of personal belongings.
- Often congregate sleeping accommodations. Some overflow shelter *via* hotel/motel voucher.
- Usually housed in facilities that are not normally used for residential purposes.
- Minimal admission criteria. Often few or no supportive social services on site.
- May include showers, laundry facilities, and meals – usually supper and perhaps a sack lunch.
- Shelter is either free or charges a small nightly flat rate.
- Usually do not have transportation, but some provide transit tokens and some have van pick-up.

#### Definition used for Transitional Housing

- Typically have extended stays of up to two years.
- May be traditional residential setting, converted non-residential facility, or newly built for this use. Congregate housing usually has private or semi-private sleeping quarters, and shared common areas. Private rental units may be shared by singles.
- Specific sleeping quarters assigned to specific residents.
- 24-hour programs; residents usually have unrestricted access rather than check-in/out times.
- Rent is charged, as on % of income (usually 30%). Programs may have mandatory savings plan.
- Admission may be restricted by special-need (e.g., in SA recovery, battered women.).
- Facility includes full bathroom facilities that may be private or shared, assigned storage space for personal belongings, kitchen/dining facilities, and usually laundry facilities.

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## **Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

### **2. Unmet housing needs**

Unmet need was calculated using the actual count of beds in our inventory, classified by type, subpopulation, and special need served, and the actual 2005 census count of homeless persons. Survey data from 2003 and estimating parameters were used for some special-needs population estimates, as noted in Methodology footnotes to the homeless population chart above.

On census night, 177 persons in families were unsheltered. Additionally, a large shelter facility has recently closed, increasing the family housing need. The 24/7 Gateway will have 30 beds for women with children, and many of lost beds from the closed facility will be replaced under the Women's Shelter Initiative, but we estimate that the Tri-J is still 95 family shelter beds short. The remaining unsheltered persons in families, roughly 100 persons, are assigned to transitional housing need.

On census night 2,085 single persons were unsheltered. We estimate that 636 of these were chronic homeless, all of whom need PSH beds. With only 38 new beds for the chronic homeless under development, the Tri-J still needs 600 PSH beds for this population. For the remaining ~1,450 unsheltered singles, there were roughly 500 vacant beds for singles on census night, but many of the unsheltered singles on census night are service-resistant or actively abusing drugs, and thus would not be accepted into most of the programs that had vacant beds. The 350 new transition and shelter housing beds under development for singles will also be targeted largely to persons who are on track to recovery and service-ready. We estimate that, in addition to the beds under development, another 200 singles transitional housing beds are needed, for persons who are service-ready, and that an additional 400 shelter beds for singles are needed, with the provision that most of these shelter beds should be connected to services such as harm-reduction medical support, addiction treatment, or respite care. The need for shelter beds can be significantly reduced as we provide intensive prevention, outreach, and intervention.

### **3. Data collection method for homeless census**

Note: The 2005 street and shelter census was originally planned for late January. However, many of our volunteer enumerators were graduate students who could not be contacted to arrange for training until their universities re-opened for winter semester in late January, forcing us to postpone the census by 1½ weeks. This problem needs to be resolved for future census counts. For 2006, a street and shelter census count will not be conducted for the entire Tri-J, but a street and shelter census will be done in the City of Atlanta, where over 84% of the 6,832 Tri-J homeless persons were enumerated in 2005. The next full Tri-J census is planned for 2007; this census will follow the same successful methodology used in our 2003 and 2005 counts, as described in sections **a.** and **b.** below.

#### **a. Data collection method for sheltered count**

The Tri-J point-in-time count of the homeless was conducted in a street and shelter homeless census on February 9, 2005. The census was implemented under the direction of Pathways Community Network, Georgia's HMIS agency, using the methodology developed for our 2003 census. The Homeless Census Advisory Council provided guidance and oversight to this effort.

For residential programs (including homeless persons in *short-term* stays at non-homeless facilities), a tally from was used to report occupancy numbers on census night, with reporting by gender, adult/ youth, and single/ family status. Advance information, site-specific mailed tally forms, and prompt phone follow-up helped produce high response rates: 92% of the current singles beds and 100% of the family beds reported their occupancy figures. The Advisory Council developed a statistical

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**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

model to estimate occupancy levels for the few non-reporting singles programs, based on a covariant analysis that included housing type, demographic group(s) served, and special need(s) served.

The overall occupancy rate for the dedicated homeless beds was 84%, with higher rates in beds for individuals and in shelters. The adjusted tally for sheltered homeless was 4,241, of which 3,884 were in shelters and transition housing and 357 were in short-term stays in non-homeless programs.

**b. Data collection method for unsheltered count**

To count the unsheltered homeless, approximately 600 persons were sent out in the very early morning hours from 12 deployment centers, to cover almost 1,000 square miles. These persons were deployed in teams of trained community volunteers matched with paid homeless enumerators. Dangerous areas and known encampments were covered by police officers and/or homeless clients and staff of the Veterans Administration (VA) Compensated Work Therapy program. Like the shelter tallies, the street-count tally forms also asked enumerators to determine gender, family or single, and adult or youth. This street count produced a preliminary unsheltered count of 2,044.

The 2005 street count was adjusted following the census in two ways. First, in the 2003 survey, when asked their usual sleeping place, 49% of the homeless who were short-term jail inmates said they were usually unsheltered; therefore, 49% of the 2005 short-term homeless inmates were assigned to the unsheltered count. Second, 15% of the homeless parents surveyed in 2003 said that they and their children usually slept in unsheltered locations; we used this percentage to estimate the persons in unsheltered homeless families that were missed by our street enumerators. (Unsheltered families are particularly difficult to find in a street count, as they tend to seek out very isolated locations well-hidden from view.) These adjustments produced a final unsheltered count of 2,262.

**Homeless Management Information System****1. HMIS implementation****a. Phases of HMIS Implementation**

Planning Start Date: 1985  
Data Collection Start Date: 9/1986

Date the CoC achieved or anticipates achieving 75% bed coverage in:

	Date Achieved	Date Anticipated
Emergency Shelter	--	See c. Challenges
Transitional Housing	--	June 2006
Permanent Supportive Housing (McKinney-Vento)	--	September 2005
	# of Programs	% of Total Programs
Street outreach programs participating in HMIS	3	75%
Other non-housing programs participating in HMIS	27	84%

**b. Progress of the HMIS implementation since July 2004, including special populations**

Since July 2004, 13 additional agencies have joined Pathways Community Network. Seven of these operate housing programs and the remaining six offer supportive services. One of the new members provides services and housing for chronically mentally ill, one serves Asian immigrants, and a third serves homeless adolescents. As of the March 2005 homeless census, 64% of emergency shelter beds and 73% of transitional housing beds were in HMIS-member agencies.

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

c. Challenges/barriers in implementing the HMIS since July 2004

The Tri-J is challenged by the large number of homeless shelter beds operated by independent faith-based groups that neither receive nor desire government funding from any source, federal, state, or local. Roughly one-fourth of our shelter-bed inventory falls into this category. We have not found any inducement that could persuade these programs to participate in the HMIS. The combination of fee-based membership and technological sophistication of the system discourage the participation of these faith-based organizations, which are run largely by volunteers and are wary in some cases of government-sponsored data collection systems.

2. Strategies to implement HMIS Data & Technical Standards, to monitor and enforce compliance

Pathways has updated the HMIS to include all data elements required by the HMIS Data and Technical Standards, and has implemented all privacy and security standards that apply to system administrators and developers. HMIS users have had access since November 2004 to data standards compliant system modules for collection of universal data elements and program level data elements that are required for completion of the Annual Progress Report (APR). This summer, the final two program level data element modules, Veterans Information and Children's Education Information, will be released to users. The Tri-J is working with the State of Georgia Department of Community Affairs to develop standards for active participation in Pathways. We receive regular reports from DCA's HMIS Coordinator and Pathways staff from on agency usage of the system. Two of the Tri-J jurisdictions have made HMIS participation a criterion for local grant funding.

3. Counting procedures

a. The Pathways system generates an unduplicated count of persons served by agencies that participate in the HMIS. A query first identifies all service transactions at all participating agencies during a stated period of time, for example during a calendar year; then the query counts the unduplicated number of people who benefited from these transactions.

b. Duplicated and unduplicated client records entered during 2004 by all providers within CoC

Total Duplicated Client Records Entered in 2004: 69,837  
 Total Unduplicated Client Records Entered in 2004: 13,542

4. HMIS Lead Organization Information:

Organization Name: State of Georgia Department of Community Affairs  
 Contact Person: Stephanie Lotti  
 Phone: 404-679-4945  
 Email: slotti@dca.state.ga.us

5. HUD-defined CoC name and number for each CoC in the HMIS implementation:

HUD-Defined CoC Name	CoC #	HUD-Defined CoC Name	CoC #
City of Atlanta CoC	GA-500	Marietta/Cobb County CoC	GA-506
Georgia Balance of State CoC	GA-501	Savannah/Chatham County CoC	GA-507
Athens/Clarke County CoC	GA-503	DeKalb County CoC	GA-508
Augusta CoC	GA-504	Fulton County CoC	GA-509
Columbus-Muscogee/Russell County CoC	GA-505		

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

### Project Priorities Chart

(1) Applicant	(2) Project Sponsor	(3) Project Name	(4) Numeric Priority	(5) **Requested Project Amount	(6) Project Term	(7) Program and Component Type*				
						SHP new	SHP renew	S+C new SRA	S+C renew	SRO new
Georgia Housing and Finance Authority	Georgia Rehabilitation Outreach, Inc.	Forensic Assertive Community Treatment	1	870,480	5 (yrs.)					
Aftercare Residential Rehabilitative Services, Inc	Aftercare Residential Rehabilitative Services, Inc.	St. Therese – Flat Shoals	2	385,094	3 (yrs.)	PH				
Our Common Welfare, Inc.	Our Common Welfare, Inc.	Project Link	3	158,033	1 (yr.)		TH			
Buckhead Christian Ministry, Inc.	Buckhead Christian Ministry, Inc.	Transitional Housing Program	4	80,000	1 (yr.)		TH			
Mary Hall Freedom House, Inc.	Mary Hall Freedom House, Inc.	Reaching New Heights	5	285,341	1 (yr.)		TH			
Decatur Cooperative Ministry, Inc.	Decatur Cooperative Ministry, Inc.	Family Transitional Housing Program Expansion	6	44,244	1 (yr.)		TH			
Phoenix Alliance, Inc.	Phoenix Alliance, Inc.	Transitional Housing for Substance Abuse Treatment	7	58,371	1 (yr.)		TH			
St. Jude's Recovery Center, Inc.	Saint Jude's Recovery Center, Inc.	Supportive Services, Project Care and Outpatient Program	8	715,311	1 (yr.)		TH			
Nicholas House, Inc.	Nicholas House, Inc.	Nicholas House/ LaVista	9	36,141	1 (yr.)		TH			
Saint Joseph's Mercy Care Services, Inc	Saint Joseph's Mercy Care Services, Inc.	Mental Health Program at St. Luke's	10	36,823	1 (yr.)		SSO			
St. Jude's Recovery Center, Inc.	Saint Jude's Recovery Center, Inc.	Long-Term Residential Treatment Program	11	278,342	1 (yr.)		TH			
Progressive Redevelopment, Inc.	Project Community Connections, Inc.	The ROCK	12	563,246	1 (yr.)		SH-TH			
Housing Initiative of North Fulton, Inc.	Housing Initiative of North Fulton, Inc.	Homestretch	13	23,646	1 (yr.)		TH			
St. Jude's Recovery Center, Inc.	Saint Jude's Recovery Center, Inc.	Project Assist	14	70,445	1 (yr.)		PH			
Travelers Aid of Metropolitan Atlanta, Inc.	Travelers Aid of Metropolitan Atlanta, Inc.	Transitional Housing Program	15	154,298	1 (yr.)		TH			
Metro Atlanta Task Force for the Homeless, Inc.	Metro Atlanta Task Force for the Homeless, Inc.	Peachtree/Pine	16	338,100	1 (yr.)		TH			
Atlanta Enterprise Center, Inc.	Atlanta Enterprise Center, Inc.	Special Needs Employment Assistance Partnership	17	190,955	1 (yr.)		SSO			
Initiative for Affordable Housing, Inc.	Initiative for Affordable Housing, Inc.	Initiative for Affordable Housing	18	320,938	1 (yr.)		TH			
Action Ministries, Inc.	Action Ministries, Inc.	Action Ministries Transitional Housing (f.k.a. Atlanta Urban Ministries Transitional Housing)	19	70,000	1 (yr.)		TH			
Jerusalem House, Inc.	Jerusalem House, Inc.	Jerusalem House-The Family Program	20	193,704	1 (yr.)		PH			
Georgia Law Center on Homelessness and Poverty, Inc.	Georgia Law Center on Homelessness and Poverty, Inc.	Georgia Law Center for the Homeless	21	294,000	1 (yr.)		SSO			
Genesis Shelter, Inc.	Genesis Shelter, Inc.	Genesis Shelter Supportive Housing Program	22	136,500	1 (yr.)		TH			

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

The Young Adult Guidance Center, Inc.	The Young Adult Guidance Center, Inc.	The Young Adult Guidance Center Permanent Housing Program	23	154,396	1 (yr.)		PH			
Alternate Life Paths Program, Inc.	Alternate Life Paths Program, Inc.	Independent Living Skills Apartment Program	24	48,572	1 (yr.)		TH			
Community Advanced Practice Nurses, Inc.	Community Advanced Practice Nurses, Inc.	Expanded Supportive Mental Health Services	25	39,039	1 (yr.)		SSO			
Community Advanced Practice Nurses, Inc.	Community Advanced Practice Nurses, Inc.	Supportive Mental Health Services for Women & Children	26	46,423	1 (yr.)		SSO			
Fulton County Board of Commissioners	Fulton County Board of Commissioners	Jefferson Place Supportive Services Program	27	686,487	1 (yr.)		TH			
Fulton County Board of Commissioners	Fulton County Board of Commissioners	Jefferson Place Transitional House	28	373,951	1 (yr.)		SSO			
Samaritan House of Atlanta, Inc.	Samaritan House of Atlanta, Inc.	Employment Readiness Program (f.k.a. Employment Readiness Program/ Transitional Housing Program)	29	73,255	1 (yr.)		SSO			
Our House, Inc.	Our House, Inc.	Our House	30	47,348	1 (yr.)		SSO			
Community Advanced Practice Nurses, Inc.	Community Advanced Practice Nurses, Inc.	Health Care Access for Homeless Children	31	18,517	1 (yr.)		SSO			
Jewish Family & Career Services, Inc.	Jewish Family & Career Services, Inc.	Project Connect	32	157,729	1 (yr.)		SSO			
Furniture Bank of Metro Atlanta, Inc.	Furniture Bank of Metro Atlanta, Inc.	Furniture Bank	33	70,010	1 (yr.)		SSO			
Families First, Inc.	Families First, Inc.	Transitional Housing for Young Homeless Mothers with Infants (Weaver Gardens)	34	172,493	1 (yr.)		TH			
Achor Center, Inc.	Achor Center, Inc.	Transitional Housing Program	35	373,809	1 (yr.)		TH			
Georgia Housing and Finance Authority	Project Interconnections, Inc.	Presley Woods	36	165,840	1 (yr.)			PRA	PRA	
Georgia Housing and Finance Authority	Progressive Redevelopment, Inc.	Welcome House SRO	37	310,800	1 (yr.)			PRA	PRA	
<b>Total Requested Amount:</b>				<b>\$8,042,681</b>						

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

**Pro Rata Need (PRN) Reallocation Chart**

**Reduced or Eliminated Grant in the 2005 Competition**

A	B	C	D	E	F
Expiring Grants	Prog. Code	Component	Annual Renewal Amount	Reduced Amount	Retained Amount from Existing Grant
GA01B400020	SHP	SSO	\$702,814	\$16,327	\$686,487
GA01B40009	SHP	TH	\$378,311	\$4,502	\$373,809
GA01B400002	SHP	TH	\$328,898	\$328,898	\$0
GA1B409003	SHP	TH	\$184,013	\$11,520	\$172,493
GA01B400014	SHP	TH	\$169,441	\$15,143	\$154,298
GA01B400013	SHP	SSO	\$78,820	\$5,565	\$73,255
GA01B400004	SHP	TH	\$73,768	\$3,323	\$70,445
<b>TOTAL:</b>			<b>\$1,916,065</b>	<b>\$385,278*</b>	<b>\$1,530,787</b>

**Newly Created Permanent Housing Projects in the 2005 Competition**

G	H	I	J
2005 Project Priority Number	Prog. Code	Component	Transferred Amounts
#2	SHP	PH	\$385,094*
<b>TOTAL:</b>			<b>\$385,094*</b>

\*Due to a calculation error at Reallocation, the administrative budget request was not adequately reduced for this agency. This accounts for the \$184 discrepancy between Reduced and Transferred Amounts.

**Priorities Narrative**

a. Sources used to determine whether projects up for renewal are performing satisfactorily and effectively addressing the need(s) for which they were designed

Audit    APR    Site Visit    Monitoring Visit    Client Satisfaction

b. Description of how each new project will fill a gap in our CoC system.

Georgia Rehabilitation Outreach, Inc. – GRO proposes to develop 18 new units of Shelter Plus Care housing to serve chronically homeless adults with serious mental illness and an established pattern of recidivism revolving between the jail systems and the streets. Roughly 90% of the program participants will come from the 24/7 Gateway Center and the remaining 10% from emergency shelters such as Atlanta Union Mission and The Salvation Army. GRO provides a comprehensive psychiatric system of care, with flexible clinic and outreach services and housing arrangements with licensed personal care homes and apartments in metro Atlanta.

GRO has been very successful in reaching and treating resistant individuals with complex psychiatric needs, through its Assertive Community Treatment teams. This agency’s track record of performance, and the effective service and housing partnerships it has established, offer one of our best prospects for reducing the large number of unsheltered, chronically mentally ill homeless individuals on our streets and in our jails. All of GRO’s programs are accredited by the Commission on Accreditation of Rehabilitative Facilities (CARF).

Aftercare Residential Rehabilitation Services – ARRS will provide much-needed new permanent supportive housing for chronically mentally ill homeless adults who have a history of frequent hospitalizations and who typically cycle repeatedly between emergency shelters and the streets. The 20-bed facility proposed for SHP funding will serve homeless persons with major mental

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## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

disabilities and those with co-occurring mental disorders and substance addictions who are unable to live independently and need ongoing services in a supportive community setting in order to stabilize. Services to clients will include psychiatric supervision, medication monitoring, and development of needed social skills to live successfully within this supportive community.

We estimate that 11.5% of the homeless adult population is chronic homeless, or an estimated 652 persons based on our 2005 homeless census. The small number of existing PSH programs that serve this population remain full at all times. Few service providers are willing to take on the challenge of additional housing, given the high cost of operating effective, quality programs and the difficulties inherent in serving the chronically mentally ill. AARS is a welcome exception.

AARS was established in 2002 specifically to serve this population and has successfully operated two supportive residential programs for the past three years with funding from the Metro Regional Board. Although the organization is relatively new, most of its staff members have a decade or more of experience in serving person with severe and persistent mental illness, and its highly respected director has over twenty-three years in this field, including extensive experience in managing supportive housing. AARS is accredited by the Commission on Accreditation of Rehabilitative Facilities (CARF).

### c. Project Selection and Priority Placement Process

(1) Solicitation: Project solicitation announcement was made throughout our Continuum of Care in Tri-J meetings and other community forums including the Regional Commission on Homelessness and the Homeless Action Group, through our comprehensive mailing list of service providers, during the HUD SuperNOFA workshop for applicants, and on the Tri-J website, [www.tri-j.net](http://www.tri-j.net).

(2) Objective project rating measures: The new hold-harmless approach of the 2005 SuperNOFA gave us a needed opportunity to change our project mix, in order to align more closely with the growing national consensus on the primacy of housing in solving homelessness. This opportunity also challenged us to examine the areas in which our renewal projects were not supporting HUD's priorities or were less well-suited for this funding source.

To meet the challenge, a two-part evaluation process was used this year. First, all projects were rated and ranked, as in past years. Second, in a separate process, renewal projects were assessed for possible reallocation of funds to top-ranked new permanent supportive housing projects. (The reallocation process is explained further under #5 below.)

We revised our Project Rating Form to better reflect HUD priorities, giving more weight to factors of greater importance at the national level. Each application had a maximum 100-point potential rating. Housing projects could garner 15 points for "emphasis on housing," not available to supportive-services projects. Rating factors and points were:

- assessment of project's services and target population; emphasis on housing; level of service to chronic homeless; and linkages to mainstream and other resources (48 pts.)
- program performance on key APR indicators and organizational capacity (25 pts.)
- financial management and cost-benefit assessment (21 pts.)
- level of HMIS participation; agency support to our 2005 homeless census (6 pts.)

(3) Review Committee: An independent outside Review Committee is constituted annually, with members recruited from diverse backgrounds. While most are selected based on their expertise

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## **Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

and experience in addressing homelessness in various arenas, several come from the broader community. For 2005 each of the member jurisdictions nominated candidates. The nominee listing was reviewed for its balance of experienced vs. new members, geographic representation, demographic representation, and desired participation by appropriate regional, state, and federal governmental units. The initial listing of nominees was modified slightly to achieve this balance.

The eight final members represented: a local foundation that supports homeless programs, a non-applying homeless provider, the Statewide HMIS, the Metro Regional Office on addiction and mental health services, the Department of Human Resources, a major corporation, a local church, and the Department of Veterans Affairs. All members were questioned for potential conflicts of interest regarding the competing projects; each member provided verbal affirmation of unbiased opinion and disclosure of any conflict. No Committee member had a conflict of interest. Tri-J government representatives served as non-voting staff to the Committee, providing clarification on the projects, guidance on regulatory issues, and overall direction to the process. HUD Field Office staff attended the final decision-making session to answer regulatory questions as needed.

(4) Decision-making process: Committee members received the draft applications and training materials in orientation. AT this session the Committee set procedural guidelines for application reviews, rating and ranking, and assessment of reallocation possibilities, and discussed preliminary funding targets for new PSH projects. Members were given the Project Rating Form and Guidelines, Project Reallocation Worksheet and guidelines, and spreadsheet analyses on key items, to ensure that their project reviews would be conducted in a consistent manner.

Two weeks after the training, the first day-long review session was conducted by the Committee. Draft applications were reviewed in a public forum with the applying agencies present to answer questions from Committee members about their projects. At this session the Committee was able to request the submission of supplemental materials from applicants, if these were needed to provide an accurate understanding of the project. Members used the original submissions and supplemental materials to complete their rating and reallocations forms prior to the final session.

The final, decision-making session was held the following week; this session was also a full day and open to the public. In the early part of this session, the Review Committee members presented their ratings of the project applications, with half the Committee presenting and half critiquing on each project. Whenever a discrepancy of ten points or more occurred in a project's set of ratings the by individual members, the Review Committee discussed that project's rating in detail, item by item. During these discussions, rating changes could be made by an individual member based on the information presented, or the member could affirm his or her original rating. Project ratings were then accepted by the Committee, and the final project ranking order for renewal projects was established. At this point the most competitive new PSH projects were given a preliminary ranking, pending the outcome of the reallocation process.

(5) Reallocation Decision Making Process: In the last part of its final session the Committee examined the proposed new projects and possible reallocation of renewal funds. The Project Reallocation Worksheet covered key items as indicators for potential reallocation. A renewal project was considered for reallocation if it had low performance relative to the other projects and was negatively affecting the CoC aggregate performance; if it was not emphasizing housing or chronic homeless; and if it had unspent funds at the end of its last grant term. The probable impact of funding loss was taken into account, and the project's contribution to the broader CoC.

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## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

(Note that because the reallocation assessment was conducted separately from the rating process, a project could do relatively well in rating/ranking, yet still be a candidate for reallocation, for example if it had unexpended funds at the close of its most recent grant term.)

Reallocation worksheets were completed by all Committee members and were submitted to the Tri-Jurisdiction staff for compilation. The worksheets produced suggested amounts, if any, to be considered for reallocation and scoring on the key indicators. The staff compiled these scores to produce an averaged score and rank order for each renewal project, for possible reallocation, which provided a starting point for the Committee's next deliberations.

The Review Committee first determined, based on its earlier project ratings and discussions, which new project would go forward for the Samaritan Initiative. The service level and funding level for the selected project, an S+C project, was then reduced from its requested level in order to fall within the Tri-J's permissible bonus amount. The Committee next determined which of the remaining new projects would be supported by reallocated funding. After deliberation it was decided that only one of the remaining projects would serve homeless persons with disabilities of an *indefinite* duration. This PSH project was placed second on the rank-order project list and its funding request was reduced to cover only its housing costs from SHP. Service costs for the new permanent supportive housing projects are being provided in part from the Regional Board and the Regional Commission, which has committed to allocate some of its recently raised supportive-housing funding to support new projects under the Tri-J SuperNOFA.

The reallocation discussion was simplified by a significant, positive decision that demonstrated the willingness of major funding sources to work together for the good of the broader community. The Tri-J's spreadsheet analyses of key APR indicators had revealed that the CoC's overall performance on exiting to housing and exiting with income was being notably damaged by the inclusion of a single project, the Detoxification project. This critical project serves a large number of homeless clients and is highly valued by the community, but it is a poor fit under the current SuperNOFA because its exiting "graduates" typically go next to long-term recovery treatment, and not yet to permanent housing or stable income. In recognition that the continuing inclusion of the Detox project in the SuperNOFA could potentially put the CoC's funding at risk, both the Regional Board and United Way have committed to find alternative funding from more appropriate sources to maintain this important service.

With this development, most of the needed funding for the new SHP project was already in place. The modest remaining funding, less than \$60,000, was identified from six projects placed at the top of the possible reallocation list. Four of these had returned funding in their last grant term, one was at risk of returning funding, and one was the lowest-ranked renewal.

The Review Committee conducted a fair and open process that promoted the best interests of our Continuum, balancing the needs and service contributions of the renewal projects against the potential for improved services and positive impact on chronic homelessness offered by the proposed new PSH projects.

(6) Written complaints: During the past twelve months the Tri-Jurisdictional Collaborative received no written complaints regarding the SuperNOFA decision-making process.

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## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

### Enrollment and Participation in Mainstream Programs

#### Supplemental Resources

(1) Mainstream programs for which the COC systematically helps homeless persons identify, apply for and follow-up to receive benefit under:

- SSI       SSDI       TANF       Medicaid       Food Stamps  
 SCHIP       WIA       Veterans Health Care

(2) Policies currently in place to help clients secure mainstream benefits for which they are eligible:

- A majority of homeless assistance providers have case managers systematically assist clients in completing applications for mainstream benefit programs.
- The CoC systematically analyzes its projects' APRs to assess and improve access to mainstream programs.<sup>1</sup>
- CoC contains a specific planning committee to improve CoC-wide participation in mainstream programs.<sup>1</sup>
- A majority of homeless assistance providers use a single application form for four or more of the above mainstream programs.<sup>4</sup>
- The COC systematically provides outreach and intake staff specific, ongoing training on how to identify eligibility and program changes for mainstream programs.
- CoC has specialized staff whose only responsibility is to identify, enroll, and follow-up with homeless persons on participation in mainstream programs.<sup>2</sup>
- A majority of homeless assistance providers supply transportation assistance to clients to attend mainstream benefit appointments.<sup>3</sup>
- A majority of homeless assistance providers have staff systematically follow-up to ensure that mainstream benefits are received.
- Other (Please describe in 1-2 sentences.)<sup>4</sup>

<sup>1</sup> A Quality Assurance and Capacity Building Committee, including both government and provider members, was formed in the spring of 2004 to work on the following areas: improvements in APR performance indicators; better understanding and use of outcome measures and logic models; and effective approaches to improve access to, and use of, mainstream resources.

<sup>2</sup> Specialized staff in a number of provider agencies work on securing SSI/SSDI benefits for their chronically mentally ill clients. This is not usually the staff members' only responsibility, as they may also be conducting assessments, providing counseling, and seeking housing options for these clients, but it is a primary part of their job duties.

<sup>3</sup> The Georgia Law Center administers a program through which discounted public transportation tokens are supplied to provider agencies to assist their homeless clients in getting to appointments.

<sup>4</sup> The Tri-J is working with the State of Georgia and the Statewide Continuums of Care Association to implement an HMIS modification that will add to the system a standard eligibility-assessments screen for mainstream resources. This enhancement is a State goal under its Ten Year Plan.

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

**Housing and Services**

**A. Housing**

**1. Permanent Housing**

Check here  if there are no applicable permanent housing renewal projects.  
 Check here  to indicate that all permanent housing renewal projects on the Priority Chart which submitted an APR are included in calculating the below responses.

- a. What is the # of participants who **exited** permanent housing projects during operating year? **101**
- b. What is the # of participants who did **not leave** project(s) during operating year? **90**
- c. Of those who **exited**, how many stayed longer than **6 months** in the permanent housing? **38**
- d. Of those who did **not leave**, how many stayed longer than **6 months** in permanent housing? **61**
- e. Of total # of participants in permanent housing projects (both those who left and those who stayed), what % stayed longer than 6 months (both those who left and those who stayed)? **51.8%**

**2. Transitional Housing**

Check here  if there are no applicable transitional housing renewal projects.  
 Check here  to indicate that all transitional housing renewal projects on the Priority Chart which submitted an APR are included in calculating the below responses.

- a. What is total # of participants who left transitional housing projects during operating year? **1,328**
- b. What is # of participants who left transitional housing and **moved to permanent housing**? **396**
- c. Of # of participants who left transitional housing, what % moved to permanent housing? **29.8%**

**B. Supportive Services**

Mainstream Programs and Employment Chart.

Check here  if there are no applicable renewal projects.  
 Check here  to indicate that all non-HMIS renewal projects on the Priority Chart which submitted an APR are included in calculating the below responses.

1 Number of Adults Who Left	2 Income Source	3 Number of Exiting Adults with Each Source of Income	4 % with Income at Exit
2,291	a. SSI	93	4.1
2,291	b. SSDI	30	1.3
2,291	c. Social Security	11	0.5
2,291	d. General Public Assistance	32	1.4
2,291	e. TANF	79	3.4
2,291	f. SCHIP	2	0.1
2,291	g. Veterans Benefits	12	0.5
2,291	h. Employment Income	974	42.5
2,291	i. Unemployment Benefits	4	0.2
2,291	j. Veterans Health Care	1	0.0
2,291	k. Medicaid	146	6.4
2,291	l. Food Stamps	327	14.3
2,291	m. Other (please specify)	27	1.2
2,291	n. No Financial Resources	1004	43.8

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

### Project Leveraging Chart

Project Priority Number	Name of Project	Type of Contribution	Source or Provider	Value of Written Commitment
1	<b>Forensic Assertive Community Treatment</b>	1. Psychiatric Services	1. Georgia Rehabilitation Outreach	1. \$690,000.00 <b>Total: \$ 690,000.00</b>
2	<b>St. Therese – Flat Shoals</b>	1. Cash for match funding 2. Building 3. Furniture 4. Staff/Training	1. St. Therese House, Inc 2. St. Therese House, Inc 3. St. Therese House, Inc 4. ARRS, Inc	1. \$35,000.00 2. \$550,000.00 3. \$21,133.00 4. \$43,500.00 <b>Total: \$ 649,633.00</b>
3	<b>Project Link</b>	1. Client food, residential utilities, household & personal supplies, emergency utility assistance, client transportation 2. Substance abuse treatment, after care services, client tracking, activity space, detoxification, support groups, treatment bed slots, communications, supplies (office/program) insurance, food, transportation, administrative expenses 3. HIV testing, HIV client Education and prevention case management, partner counseling, outreach activities, insurance, activity space, administration expenses, supplies (program & office). 4. Communications (telephone) insurance, supplies (program, office) activity space, admin. expenses, HMIS (Pathways) 5. Mental Health assessments and counseling 6. Legal services, intakes, workshops 7. Health care, physical screening, short term residential support, health education 8. Case Management 9. Client Support 10. Client Education 11. Client Education 12. Resettlement Assistance 13. Volunteers: HIV testing, peer counseling, reception, office help 14. Custodial Services	1. Atlanta AID Partnership Fund 2. Ryan White Title –I 3. CDC 4. City of Atlanta – HOWPA 5. Positive Impact 6. Georgia Law Center 7. St. Joseph’s Mercy Care 8. AID Atlanta 9. AIDS Walk 10. Abbott Laboratories 11. Pfizer Laboratories 12. Jefferson Place 13. 581Hours (\$10hr.) 14. Hollywood Cleaning Services	1. \$29,000.00 2. \$518,194.88 3. \$361,746.00 4. \$511,648.00 5. \$46,500.00 6. \$25,000 7. 64,696.00 8. \$25,000.00 9. \$1,400.00 10. \$10,000.00 11. \$2,500.00 12. \$50,000.00 13. \$5,810 14. \$10,200 <b>Total: \$1,405,870.88</b>
4	<b>Transitional Housing Program</b>	1. Child Care Services (in-kind) 2. 500 Bags of Groceries (in-kind) 3. Clothing (in-kind) 4. Christmas Adopt A Family (in-kind) 5. Furniture & Household Items (in-kind) 6. Volunteers (in-kind) 7. Program Fees 8. Cash Grant 9. Cash Grant 10. Cash Grant 11. Cash Grant 12. Cash Grant 13. Cash Grant 14. Cash Grant 15. Cash Grant 16. Cash Grant	1. Wieuca Road Baptist Church 2. BCM Food Pantry 3. BCM Thrift Store 4. BCM group & individual volunteers 5. BCM group & individual volunteers 6. BCM Volunteers 7. BCM Transitional Housing Clients 8. Georgia DCA 9. Church of the Apostles 10. Northside United Methodist Church 11. Peachtree Presbyterian Church 12. Peachtree Road United Methodist Church 13. Trinity Presbyterian Church 14. Godfrey Charitable Trust 15. Petty Foundation 16. Waterfall Foundation	1. \$3,500 2. \$10,000 3. \$2,500 4. \$3,000 5. \$9,000 6. \$1,500 7. \$8,000 8. \$10,000 9. \$3,500 10. \$16,000 11. \$15,000 12. \$40,000 13. \$19,500 14. \$50,000 15. \$4,000 16. \$50,000 <b>Total: \$245,500.00</b>

## Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care

5	<b>Reaching New Heights</b>	<ol style="list-style-type: none"> <li>1. Volunteers</li> <li>2. HIV/AIDS Education &amp; Screening</li> <li>3. Domestic Violence Counseling &amp; Prevention</li> <li>4. Legal Counseling &amp; Advice</li> <li>5. Family &amp; Employment Services</li> <li>6. Chemical Dependency Aftercare &amp; Mental Disorders Treatment</li> </ol>	<ol style="list-style-type: none"> <li>1. Junior League of Metro Atlanta</li> <li>2. St. Joseph's Mercy Care</li> <li>3. Partnership Against Domestic Violence</li> <li>4. Georgia Law Center for the Homeless</li> <li>5. Jewish Families &amp; Career Services</li> <li>6. Mary Hall Freedom House, Inc</li> </ol>	<ol style="list-style-type: none"> <li>1. \$5,000</li> <li>2. 9,160</li> <li>3. \$10,000</li> <li>4. \$10,000</li> <li>5. \$16,000</li> <li>6. \$41,434</li> </ol> <p><b>Total: \$91,594.00</b></p>
6	<b>Family Transitional Housing Program Expansion</b>	<ol style="list-style-type: none"> <li>1. Cash</li> <li>2. Cash</li> <li>3. Cash</li> <li>4. Cash</li> <li>5. Cash</li> <li>6. Cash</li> <li>7. Cash</li> <li>8. Cash</li> <li>9. Cash</li> <li>10. Cash</li> <li>11. Cash</li> <li>12. Cash</li> <li>13. In-Kind – Rent for Thomas Terrace House</li> <li>14. In-Kind – Rent for Glenhill House</li> <li>15. In-Kind – Rent for San Gabriel House</li> <li>16. In-Kind – Rent for Winn House</li> <li>17. In-Kind – Discount on Rent from Shallowford Gardens Apartment C5</li> <li>18. In-Kind – Holiday Gifts</li> <li>19. In-Kind/Volunteer – Childcare</li> <li>20. In-Kind/Volunteer – Client Interview Teams</li> <li>21. In-Kind/Volunteer – Meals for Support Groups</li> </ol>	<ol style="list-style-type: none"> <li>1. FEMA EFSP Funds – 2005</li> <li>2. DeKalb ESGP 2005 – 2006</li> <li>3. Georgia DCA 2004 – 2005</li> <li>4. DeKalb General Fund</li> <li>5. Covenant Fund – Central Presbyterian Church</li> <li>6. Episcopal Charities</li> <li>7. Decatur Presbyterian Church</li> <li>8. Episcopal Church of the Epiphany</li> <li>9. Other Congregational Support - Transitional Housing Portion</li> <li>10. Individual Donations Transitional Housing Portion</li> <li>11. Civic and Educational Groups Transitional Housing Portion</li> <li>12. Businesses and Corporations Transitional Housing Portion</li> <li>13. DeKalb Housing Authority</li> <li>14. DeKalb Housing Authority</li> <li>15. Central Presbyterian Church</li> <li>16. N. Decatur Presbyterian Church</li> <li>17. Shallowford Gardens Apartment</li> <li>18. A Season of Giving/Christmas Decatur</li> <li>19. Transitional Housing</li> <li>20. Work Group Volunteers</li> <li>21. Volunteers</li> </ol>	<ol style="list-style-type: none"> <li>1. \$15,882</li> <li>2. \$22,000</li> <li>3. \$20,000</li> <li>4. \$1,000</li> <li>5. \$1,600</li> <li>6. \$1,000</li> <li>7. \$2,000</li> <li>8. \$1,800</li> <li>9. \$4,950</li> <li>10. \$1,434</li> <li>11. \$1,799</li> <li>12. \$619</li> <li>13. \$17,940</li> <li>14. \$14,832</li> <li>15. \$10,800</li> <li>16. \$14,400</li> <li>17. \$1,380</li> <li>18. \$2,300</li> <li>19. \$800</li> <li>20. \$1,200</li> <li>21. \$800</li> </ol> <p><b>Total: \$138,536.00</b></p>
7	<b>Transitional Housing for Substance Abuse Treatment</b>	<ol style="list-style-type: none"> <li>1. Job Readiness Training Employment</li> <li>2. HIV Education/Testing</li> </ol>	<ol style="list-style-type: none"> <li>1. Atlanta Enterprise Center</li> <li>2. Our Common Welfare</li> </ol>	<ol style="list-style-type: none"> <li>1. \$10,000</li> <li>2. \$10,000</li> </ol> <p><b>Total: \$20,000.00</b></p>
8	<b>Supportive Services, Project Care and Outpatient Program</b>	<ol style="list-style-type: none"> <li>1. Cash</li> <li>2. Cash</li> <li>3. Cash</li> <li>4. Cash</li> <li>5. AA Meetings</li> <li>6. NA Meetings</li> <li>7. Peer Support Groups</li> <li>8. Resettlement Program</li> <li>9. Food</li> </ol>	<ol style="list-style-type: none"> <li>1. Metro MHDDAD Regional Board</li> <li>2. United Way of Metropolitan Atlanta</li> <li>3. United Way of Metropolitan Atlanta</li> <li>4. Church, Foundation, and Individual Contributions</li> <li>5. Volunteers</li> <li>6. Volunteers</li> <li>7. St. Jude's Alumni</li> <li>8. Jefferson Place</li> <li>9. Atlanta Community Food Bank</li> </ol>	<ol style="list-style-type: none"> <li>1. \$430,000</li> <li>2. \$24,000</li> <li>3. \$37,500</li> <li>4. \$20,500</li> <li>5. \$1,389</li> <li>6. \$2,080</li> <li>7. \$1,170</li> <li>8. \$20,000</li> <li>9. \$3,465</li> </ol> <p><b>Total: \$ 540,104.00</b></p>
9	<b>Nicholas House/ LaVista</b>	<ol style="list-style-type: none"> <li>1. Youth Scholarships</li> <li>2. Practical physical needs</li> <li>3. Child care</li> <li>4. Mental Health Counseling</li> <li>5. Home Furnishings</li> <li>6. Food</li> <li>7. Food</li> <li>8. Food</li> <li>9. Food &amp; seasonal donations</li> <li>10. Food &amp; seasonal donations</li> <li>11. Food</li> <li>12. Food</li> <li>13. Rental Contribution &amp; food</li> <li>14. Food &amp; Donation</li> <li>15. Support Services</li> <li>16. Food</li> </ol>	<ol style="list-style-type: none"> <li>1. Boys and Girls Clubs of Metro Atlanta</li> <li>2. Children's Restoration Network</li> <li>3. Atlanta Children's Shelter</li> <li>4. Community Advanced Practice Nurses, Inc</li> <li>5. Furniture Bank of Metro Atlanta</li> <li>6. Rock of Ages Church</li> <li>7. Intown Community Church</li> <li>8. St Thomas More Catholic Church</li> <li>9. North DeKalb Rotary Club</li> <li>10. St Benedict Catholic Church</li> <li>11. Greek Orthodox Cathedral of the Annunciation</li> </ol>	<ol style="list-style-type: none"> <li>1. \$2,205</li> <li>2. \$15,000</li> <li>3. \$49,140</li> <li>4. \$35,568</li> <li>5. \$27,000</li> <li>6. \$2,250</li> <li>7. \$2,700</li> <li>8. \$2,250</li> <li>9. \$1,500</li> <li>10. \$7,100</li> <li>11. \$2,925</li> <li>12. \$1,200</li> <li>13. \$90,000</li> <li>14. \$1,525</li> <li>15. \$25,000</li> <li>16. \$7,296</li> </ol>

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

		17. Management Services	12. St Matthew's Episcopal Church 13. St Bartholomew's Episcopal Church 14. St Michael and All Angels Episcopal Church 15. Jefferson Place 16. Atlanta Community Food Bank 17. Jewish Family & Career Services	17. \$1,500 <b>Total: \$274,159.00</b>
10	<b>Mental Health Program at St. Luke's</b>	1. Administration Support 2. Case Management & Health Services 3. Clinical Services at St.Luke's 4. Vision Screening Program	1. PATH 2. GA Dept of Community Affairs 3. State of GA Dept of Community Health 4. Haverly Foundation	1. \$9,206 2. \$50,000 3. \$167,695 4. \$3,250 <b>Total: \$230,151.00</b>
11	<b>Long-Term Residential Treatment Program</b>	1. Cash 2. Cash 3. Cash 4. Cash 5. AA Meetings 6. NA Meetings 7. Peer Support Groups 8. Resettlement Program 9. Food	1. Metro MHDDAD Regional Board 2. GA Department of Community Affairs 3. Fulton County Department of Human Services 4. United Way of Metropolitan Atlanta 5. Volunteers 6. Volunteers 7. St. Jude's Alumni Association 8. Jefferson Place 9. Atlanta Community Food Bank	1. \$530,830 2. \$45,000 3. \$65,000 4. \$104,439 5. \$1,389 6. \$2,080 7. \$4,888 8. \$20,000 9. \$25,989 <b>Total: \$799,615.00</b>
12	<b>The ROCK</b>	1. Cash 2. Cash 3. Cash 4. Volunteerism 5. Cash	1. United Way/Gateway LLC 2. Samaritan House-Building rental fees 3. Dept. of Community Affairs 4. Community Citizens 5. Community Concerns, Inc.	1. \$111,000 2. \$27,000 3. \$42,000 4. \$80,000 5. \$30,000 <b>Total: \$290,000.00</b>
13	<b>Homestretch</b>	1. Family Sponsor Team 2. Family Sponsor Team 3. Family Sponsor Team 4. Family Sponsor Team 5. Family Sponsor Team 6. Family Sponsor Team 7. Family Support 8. Family Support 9. Operational Expenses 10. Resettlement Funding 11. Operational Expenses 12. Operational Expenses 13. Transitional Housing Policy, Guidance and Strategic Direction	1. Roswell Presbyterian Church 2. Northminster Presbyterian Church 3. St. David's Episcopal Church 4. St. Andrew's Catholic Church 5. Roswell Woman's Club 6. Roswell United Methodist Church 7. Alpharetta 1 <sup>st</sup> United Methodist Church 8. Zion Baptist Missionary Church 9. Department of Human Services, Fulton County 10. Federal Emergency Management Agency 11. Housing Division, Department of Community Affairs, Georgia 12. United Way 13. HINF Board of Directors	1. \$9,000 in -kind 2. \$7,200 cash 3. \$9,000 in -kind 4. \$3,600 cash 5. \$12,480 in-kind 6. \$7,200 cash 7. \$24,000 in-kind 8. \$3,600 cash 9. \$9,000 in -kind 10. \$7,200 cash 11. \$18,000 in-kind 12. \$7,200 cash 13. \$3,000 cash 14. \$2,400 cash 15. \$40,000 cash 16. \$2,500 cash 17. \$10,100 cash 18. \$7,500 cash 19. \$9,700 in -kind 20. \$61,400 cash <b>Total: \$ 254,080.00</b>
14	<b>Project Assist</b>	1. Cash 2. Cash 3. AA Meetings 4. NA Meetings 5. Peer Support Meetings 6. Resettlement Program 7. Food	1. City of Atlanta HOPWA 2. Church, Foundation, and Individual Contributions 3. Volunteers 4. Volunteers 5. St. Jude's Alumni Association 6. Jefferson Place 7. Atlanta Community Food Bank	1. \$150,000 2. \$25,113 3. \$1,389 4. \$2,080 5. \$650 6. \$20,000 7. \$3,465 <b>Total: 202,697.00</b>
15	<b>Transitional Housing Program</b>	1. Legal services 2. Furniture 3. Domestic Violence Support Services 4. Domestic violence support	1. Georgia Law Center 2. Furniture Bank of Metro Atlanta 3. Partnership Against Domestic Violence	1. \$3,500 2. \$3,000 3. \$5,000 4. \$2,500 5. \$1,350

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

		<ul style="list-style-type: none"> <li>services</li> <li>5. Budgeting classes &amp; employment counseling</li> <li>6. Childcare</li> <li>7. Credit and budget counseling</li> <li>8. Permanent housing resettlement assistance</li> <li>9. Cash</li> <li>10. Cash</li> </ul>	<ul style="list-style-type: none"> <li>4. Women's Resource Center</li> <li>5. Sullivan Center</li> <li>6. Atlanta Children's Shelter</li> <li>7. Consumer Credit Counseling Service</li> <li>8. Fulton County Human Services Resettlement Assistance Prog.</li> <li>9. United Way</li> <li>10. DCA</li> </ul>	<ul style="list-style-type: none"> <li>6. \$9,300</li> <li>7. \$5,500</li> <li>8. \$12,000</li> <li>9. \$25,000</li> <li>10. \$17,000</li> <li><b>Total : \$84,150.00</b></li> </ul>
16	<b>Peachtree/Pine</b>	1. Unrestricted	1. Wardlaw Foundation	<b>Total: \$90,000.00</b>
17	<b>Special Needs Employment Assistance Partnership</b>	<ul style="list-style-type: none"> <li>1. Facility/Equipment support</li> <li>2. Emergency Support</li> <li>3. Case Management</li> <li>4. Client Lunches</li> <li>5. Childcare</li> <li>6. Substance Abuse Recovery</li> <li>7. Mental Health Screening</li> </ul>	<ul style="list-style-type: none"> <li>1. Atlanta Enterprise Center</li> <li>2. Crossroads Community Ministries</li> <li>3. St. Luke's Training &amp; Counseling</li> <li>4. Crossroads Community Ministries</li> <li>5. Atlanta Children's Shelter</li> <li>6. Phoenix Alliance, Inc.</li> <li>7. St. Joseph's Mercy Care Services</li> </ul>	<ul style="list-style-type: none"> <li>1. \$40,000</li> <li>2. \$15,000</li> <li>3. \$25,000</li> <li>4. \$5,000</li> <li>5. \$10,000</li> <li>6. \$50,000</li> <li>7. \$10,000</li> <li><b>Total: \$155,000.00</b></li> </ul>
18	<b>Initiative for Affordable Housing</b>	1. Cash	1. Bank of America	<b>Total: \$ 86,670.00</b>
19	<b>Action Ministries Transitional Housing</b>	<ul style="list-style-type: none"> <li>1. Operations and Supportive Services</li> <li>2. Child Care</li> <li>3. Child Care</li> <li>4. Child Care</li> <li>5. Home Repair</li> <li>6. Cash</li> <li>7. Cash</li> <li>8. Cash</li> <li>9. Free rent for training locations</li> <li>10. Volunteers for home repairs and maintenance</li> <li>11. Cash</li> </ul>	<ul style="list-style-type: none"> <li>1. DCA – applied for 2005-6 Grant</li> <li>2. Our House</li> <li>3. Drew Nietzer – President Leaf Guard</li> <li>4. Peachtree Road UMC</li> <li>5. Northside UMC</li> <li>6. DeKalb County</li> <li>7. Eastland UMC</li> <li>8. Methodist churches and others</li> <li>9. North Georgia Conference of the United Methodist Church (see attached letter)</li> <li>10. Atlanta Children's Shelter</li> <li>11. Children's Restoration Network</li> </ul>	<ul style="list-style-type: none"> <li>1. \$20,000.00</li> <li>2. \$500.00</li> <li>3. \$500.00</li> <li>4. \$500.00</li> <li>5. \$5,000.00</li> <li>6. \$6,000.00</li> <li>7. \$2,500.00</li> <li>8. \$6,000.00</li> <li>9. \$3,000.00</li> <li>10. \$2,400.00</li> <li>11. \$20,150.00</li> <li><b>Total: \$66,550.00</b></li> </ul>
20	<b>Jerusalem House-The Family Program</b>	<ul style="list-style-type: none"> <li>1. Cash</li> <li>2. Cash</li> <li>3. Tutoring, Social Activities, Maintenance</li> <li>4. Case Management</li> <li>5. Background Checks, Credit Counseling</li> <li>6. Health Care</li> <li>7. Legal Services</li> <li>8. Treatment &amp; Service Delivery</li> <li>9. Intake Services</li> <li>10. Clinical Pastoral Care</li> <li>11. Education and supportive services</li> <li>12. Day Care for Children</li> <li>13. Counseling, Bereavement Services</li> <li>14. Meals</li> <li>15. AIDS education, intervention services, and workshop facilitation</li> <li>16. Legal Services</li> <li>17. Furniture</li> <li>18. Substance abuse treatment</li> </ul>	<ul style="list-style-type: none"> <li>1. HOPWA (7/1/05 - 6/30/06)</li> <li>2. Resident fees (7/1/05 - 6/30/06)</li> <li>3. Volunteers (\$10 per hour) (FY 2004)</li> <li>4. AID Atlanta</li> <li>5. ChoicePoint</li> <li>6. Community Advanced Practice Nurses</li> <li>7. Georgia Law Center on Homelessness and Poverty</li> <li>8. Grady Infectious Disease Program</li> <li>9. Living Room</li> <li>10. North Atlanta Tri-Hospital CPE Center</li> <li>11. Our Common Welfare</li> <li>12. Our House</li> <li>13. Positive Impact</li> <li>14. Project Open Hand</li> <li>15. Someone Cares</li> <li>16. AIDS Legal Project</li> <li>17. Furniture Bank of Metro</li> <li>18. Integrated Life Center</li> </ul>	<ul style="list-style-type: none"> <li>1. \$220,500</li> <li>2. \$20,400</li> <li>3. \$29,390</li> <li>4. \$3,000</li> <li>5. \$3,500</li> <li>6. \$20,000</li> <li>7. \$10,000</li> <li>8. \$113,100</li> <li>9. \$20,000</li> <li>10. \$6,094</li> <li>11. \$94,950</li> <li>12. \$5,200</li> <li>13. \$5,000</li> <li>14. \$85,442</li> <li>15. \$23,000</li> <li>16. \$ Cannot be determined</li> <li>17. \$Cannot be determined</li> <li>18. \$ Cannot be determined</li> <li><b>Total: \$659,576.00</b></li> </ul>
21	<b>Georgia Law Center for the Homeless</b>	<ul style="list-style-type: none"> <li>1. Transitional Housing</li> <li>2. Child Care &amp; Social Services</li> <li>3. Emergency Shelter</li> <li>4. Transitional Shelter and Social Services</li> <li>5. Emergency Shelter</li> <li>6. Emergency Shelter Emergency Shelter</li> <li>7. Emergency Shelter</li> </ul>	<ul style="list-style-type: none"> <li>1. Achor Center</li> <li>2. Atlanta Children's Shelter</li> <li>3. Atlanta Women's Day Shelter</li> <li>4. Boulevard House</li> <li>5. Calvary Refuge</li> <li>6. Central Presbyterian Night Shelter</li> <li>7. Clifton Night Shelter</li> <li>8. State</li> </ul>	<ul style="list-style-type: none"> <li>1. \$2,000</li> <li>2. \$6,500</li> <li>3. \$2,500</li> <li>4. \$15,000</li> <li>5. \$2,400</li> <li>6. \$1,200</li> <li>7. \$250</li> <li>8. \$40,000</li> <li>9. \$300</li> </ul>

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

		<ul style="list-style-type: none"> <li>8. Cash</li> <li>9. Emergency Shelter</li> <li>10. Cash</li> <li>11. Transitional Shelter for mothers and newborns</li> <li>12. Emergency Shelter &amp; Transitional Housing</li> <li>13. Transitional Housing</li> <li>14. Transitional Housing</li> <li>15. Transitional Housing &amp; Recovery for HIV</li> <li>16. Emergency Shelter for DV</li> <li>17. Emergency Shelter</li> <li>18. Emergency Shelter for DV</li> </ul>	<ul style="list-style-type: none"> <li>9. Ellis Street Shelter</li> <li>10. County</li> <li>11. Genesis Shelter</li> <li>12. Jefferson Place</li> <li>13. Matthew's Place</li> <li>14. Nicholas House</li> <li>15. Our Common Welfare</li> <li>16. Partnership Against Domestic Violence</li> <li>17. Shearith Israel</li> <li>18. Women's Resource Center – DeKalb</li> </ul>	<ul style="list-style-type: none"> <li>10. \$47,000</li> <li>11. \$10,000</li> <li>12. \$20,000</li> <li>13. \$10,500</li> <li>14. \$15,000</li> <li>15. \$25,000</li> <li>16. \$5,000</li> <li>17. \$12,000</li> <li>18. \$5,000</li> <li><b>Total: \$219,650.00</b></li> </ul>
22	<b>Genesis Shelter Supportive Housing Program</b>	<ul style="list-style-type: none"> <li>1. Legal Services</li> <li>2. Health Service</li> <li>3. Health Services</li> <li>4. Life Skills</li> <li>5. Housing Assistance</li> <li>6. Employment Service</li> <li>7. Housing Assistance</li> <li>8. Mental Health Services</li> <li>9. Mental Health Services</li> <li>10. Cash</li> </ul>	<ul style="list-style-type: none"> <li>1. GA Law Center for the Homeless</li> <li>2. Community Advanced Practice Nurses</li> <li>3. Fulton County Health &amp; Wellness</li> <li>4. Fulton County Health &amp; Wellness</li> <li>5. Jefferson Place</li> <li>6. Dress for Success</li> <li>7. Furniture Bank</li> <li>8. Dr. Lynn Scott</li> <li>9. Argosy University</li> <li>10. City of Atlanta</li> </ul>	<ul style="list-style-type: none"> <li>1. \$10,000</li> <li>2. \$3,000</li> <li>3. In-Kind</li> <li>4. In-Kind</li> <li>5. \$20,000</li> <li>6. In-Kind</li> <li>7. In-Kind</li> <li>8. \$20,000</li> <li>9. \$50,000</li> <li>10. \$27,000</li> <li><b>Total: \$ 130,000.00</b></li> </ul>
23	<b>The Young Adult Guidance Center Permanent Housing Program</b>	<ul style="list-style-type: none"> <li>1. Cash</li> <li>2. Cash</li> </ul>	<ul style="list-style-type: none"> <li>1. City of Atlanta Community Development Block Grant</li> <li>2. Fulton County Community Development Block Grant</li> </ul>	<ul style="list-style-type: none"> <li>1. \$55,000</li> <li>2. \$25,000</li> <li><b>Total: \$80,000.00</b></li> </ul>
24	<b>Independent Living Skills Apartment Program</b>	<ul style="list-style-type: none"> <li>1. Cash</li> <li>2. Cash</li> <li>3. Cash</li> <li>4. Cash</li> <li>5. Cash</li> <li>6. Cash</li> <li>7. Educational Supplies</li> <li>8. Discount Bulk Food</li> <li>9. Physical Examinations &amp; Medical Treatment</li> <li>10. Health Care Info Sessions</li> <li>11. Child Care Referral &amp; Voucher Services Discount</li> <li>12. Life-Management &amp; Health Related Sessions</li> <li>13. Supplies</li> </ul>	<ul style="list-style-type: none"> <li>1. Fulton County-CDBG</li> <li>2. City of Atlanta-CDBG</li> <li>3. GA DCA</li> <li>4. Fulton County H.S.</li> <li>5. GA DFCS/DJJ-per diem</li> <li>6. Jordan Foundation</li> <li>7. Atlanta Public Schools</li> <li>8. Atlanta Community Food Bank</li> <li>9. Community Advanced Practice Nursing, Inc.</li> <li>10. St. Joseph's Mercy Mobile Health Care</li> <li>11. Quality Care For Children, Inc. Volunteers</li> <li>12. Children Restoration Network, Inc.</li> </ul>	<ul style="list-style-type: none"> <li>1. \$10,000</li> <li>2. \$20,000</li> <li>3. \$18,000</li> <li>4. \$16,667</li> <li>5. \$35,000</li> <li>6. \$5,000</li> <li>7. \$2,000</li> <li>8. \$2,400</li> <li>9. \$1,200</li> <li>10. \$400</li> <li>11. \$500</li> <li>12. \$450</li> <li>13. \$400</li> <li><b>Total: \$ 112,017.00</b></li> </ul>
25	<b>Expanded Supportive Mental Health Services</b>	<ul style="list-style-type: none"> <li>1. Donated Space</li> <li>2. Volunteer Hours</li> <li>3. Supplies, Clothing</li> <li>4. Food</li> <li>5. Program Development</li> <li>6. Computer Support</li> <li>7. Cash Match</li> <li>8. Cash Match</li> </ul>	<ul style="list-style-type: none"> <li>1. Nicholas House; Atlanta Day Shelter for Women &amp; Children</li> <li>2. Nurse Practitioners, Physicians, Mr. Alan Harris, Dr. Beverly Taylor</li> <li>3. Community Volunteers</li> <li>4. Starbucks, Inc.</li> <li>5. Ms. Jennifer Pelham</li> <li>6. Mr. Natneal Moges</li> <li>7. State of Georgia – DCA</li> <li>8. Fulton County</li> </ul>	<ul style="list-style-type: none"> <li>1. \$18,000</li> <li>2. \$20,000</li> <li>3. \$8,500</li> <li>4. \$1,500</li> <li>5. \$1,000</li> <li>6. \$2,000</li> <li>7. \$9,295</li> <li>8. \$465</li> <li><b>Total: \$60,760.00</b></li> </ul>
26	<b>Supportive Mental Health Services for Women &amp; Children</b>	<ul style="list-style-type: none"> <li>1. Donated Space</li> <li>2. Volunteer Hours</li> <li>3. Supplies</li> <li>4. Computer Support</li> <li>5. Medications</li> <li>6. Clothing/therapy supplies</li> <li>7. Xmas Toys</li> <li>8. Food</li> <li>9. Program Development</li> <li>10. Cash Match</li> </ul>	<ul style="list-style-type: none"> <li>1. Genesis; Atlanta Urban Ministries</li> <li>2. Dr. Beverly Taylor; Starbucks; Mr. Alan Harris</li> <li>3. Community Volunteers</li> <li>4. Mr. Natneal Moges</li> <li>5. Dr. Daniel Caplan</li> <li>6. Community Volunteers</li> <li>7. Civic Groups</li> <li>8. Ms. P at Smith; Ms. Sue Danneman</li> </ul>	<ul style="list-style-type: none"> <li>1. \$12,000;</li> <li>2. \$12,000</li> <li>2. \$8,500</li> <li>3. \$1000</li> <li>4. \$2,000</li> <li>5. \$3,000</li> <li>6. \$2,000</li> <li>7. \$2500</li> <li>8. \$2,000</li> <li>9. \$4,000</li> <li>10. \$11,606</li> </ul>

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

			9. Ms. Jennifer Pelham 10. State of Georgia – DCA Fulton County	<b>Total: \$60,606.00</b>
27	<b>Jefferson Place Supportive Services Program</b>	<ol style="list-style-type: none"> <li>1. Case management, resettlement assistance &amp; transportation</li> <li>2. Financial literacy, education and credit and financial counseling</li> <li>3. Household furnishing</li> <li>4. Legal counseling and education</li> <li>5. Job training and job placement</li> <li>6. Comprehensive healthcare</li> <li>7. Residential treatment</li> <li>8. Substance abuse treatment and HIV services</li> <li>9. Shelter and support services</li> <li>10. Primary and preventive healthcare</li> <li>11. Job assessment, job placement and employment readiness</li> <li>12. Financial assistance, clothing and financial aid</li> <li>13. Substance abuse treatment</li> <li>14. Financial assistance and referrals</li> <li>15. Cash Match</li> </ol>	<ol style="list-style-type: none"> <li>1. Atlanta Children’s Shelter</li> <li>2. Consumer Credit Counseling</li> <li>3. Metro Atlanta Furniture Bank</li> <li>4. Georgia Law Center for the Homeless</li> <li>5. Goodwill</li> <li>6. Grady Health System</li> <li>7. HUGS</li> <li>8. Our Common Welfare</li> <li>9. Partnership Against Domestic Violence</li> <li>10. St. Joseph’s Mercy Mobile</li> <li>11. The Stepping Ahead Program</li> <li>12. The Sullivan Center</li> <li>13. TANGU</li> <li>14. Travelers AID</li> <li>15. Board of Commissioners of Fulton County</li> </ol>	<ol style="list-style-type: none"> <li>1. \$34,000</li> <li>2. \$25,000</li> <li>3. \$5,000</li> <li>4. \$25,000</li> <li>5. \$75,000</li> <li>6. \$200,000</li> <li>7. \$59,180</li> <li>8. \$100,989</li> <li>9. \$25,000</li> <li>10. \$24,000</li> <li>11. \$52,000</li> <li>12. \$50,000</li> <li>13. \$80,696</li> <li>14. \$24,985</li> <li>15. \$287,571</li> </ol> <p><b>Total: \$1,068,421.00</b></p>
28	<b>Jefferson Place Transitional House</b>	<ol style="list-style-type: none"> <li>1. Health Care</li> <li>2. substance abuse tx and detoxification</li> <li>3. Job assessment, employment readiness and job placement</li> <li>4. Job training &amp; job placement</li> <li>5. Civil legal services and case management</li> <li>6. Eye exam and eye glasses</li> <li>7. Substance abuse tx, HIV/AIDS services</li> <li>8. Financial literacy education and credit/finance counseling</li> <li>9. Primary and Preventive Healthcare</li> <li>10. Residential Treatment (ASAM Level III.i)</li> <li>11. Outpatient Counseling</li> <li>12. Food, clothing financial assistance</li> <li>13. Cash Match</li> </ol>	<ol style="list-style-type: none"> <li>1. Grady Health System</li> <li>2. Department of Veterans Affairs</li> <li>3. The Moores Mill Stepping Ahead! Program</li> <li>4. Goodwill</li> <li>5. Georgia Law Center on Homelessness</li> <li>6. Len Crafters</li> <li>7. Our Common Welfare</li> <li>8. Consumers Credit Counseling</li> <li>9. St. Joseph’s Mercy Care Services</li> <li>10. Hugs Humanity United with God for Society, Inc.</li> <li>11. Tangu</li> <li>12. Sullivan Center</li> <li>13. Board of Commissioners of Fulton County Consumers Credit Counseling</li> </ol>	<ol style="list-style-type: none"> <li>1. \$200,000</li> <li>2. \$175,000</li> <li>3. \$52,000</li> <li>4. \$75,000</li> <li>5. \$25,000</li> <li>6. \$12,000</li> <li>7. \$100,989</li> <li>8. \$25,000</li> <li>9. \$24,000</li> <li>10. \$59,180</li> <li>11. \$80,696</li> <li>12. \$50,000</li> <li>13. \$513,228</li> </ol> <p><b>Total: \$1,392,093.00</b></p>
29	<b>Employment Readiness Program</b>	<ol style="list-style-type: none"> <li>1. Grant Award</li> <li>2. Earned Income</li> </ol>	<ol style="list-style-type: none"> <li>1. City of Atlanta CDBG</li> <li>2. Samaritan House earned-income program</li> </ol>	<ol style="list-style-type: none"> <li>1. \$43,082</li> <li>2. \$100,000</li> </ol> <p><b>Total: \$143,082.00</b></p>
30	<b>Our House</b>	<ol style="list-style-type: none"> <li>1. Cash</li> <li>2. Professional Services</li> </ol>	<ol style="list-style-type: none"> <li>1. Brassfield &amp; Gorrie</li> <li>2. Board of Directors</li> </ol>	<ol style="list-style-type: none"> <li>1. \$98,000</li> <li>2. \$22,000</li> </ol> <p><b>Total: \$120,000.00</b></p>
31	<b>Health Care Access for Homeless Children</b>	<ol style="list-style-type: none"> <li>1. Cash</li> <li>2. Cash</li> <li>3. Vaccines for immunization</li> <li>4. Donated Space</li> <li>5. Medication</li> <li>6. Professional Hours</li> <li>7. Toys for immunization</li> <li>8. Clothing, diapers etc</li> <li>9. Food, Formula, water</li> </ol>	<ol style="list-style-type: none"> <li>1. City of Atlanta Grant</li> <li>2. Fulton County Human Services</li> <li>3. Georgia Vaccines for Children</li> <li>4. Atlanta Children’s Day Shelter</li> <li>5. Daniel Caplan, MD</li> <li>6. NP, WIC Nutritionist, Health Ed</li> <li>7. Camp Sunshine- Sally Hale</li> <li>8. Children’s Health Care of Atlanta</li> <li>9. Ginger Cashin</li> </ol>	<ol style="list-style-type: none"> <li>1. 5,878</li> <li>2. 882</li> <li>3. 12,000</li> <li>4. 6,000</li> <li>5. 2,000</li> <li>6. 19,000</li> <li>7. 1,000</li> <li>8. 2,000</li> <li>9. 2,000</li> </ol> <p><b>Total: \$50,760.00</b></p>
32	<b>Project Connect</b>	<ol style="list-style-type: none"> <li>1. Cash (pending)</li> <li>2. Cash (pending)</li> <li>3. Cash</li> </ol>	<ol style="list-style-type: none"> <li>1. City of Atlanta</li> <li>2. Georgia Department of Community Affairs</li> </ol>	<ol style="list-style-type: none"> <li>1. \$70,000</li> <li>2. \$22,000</li> <li>3. \$22,500</li> </ol>

**Exhibit 1: 2005 Tri-Jurisdictional Collaborative Continuum of Care**

		<ol style="list-style-type: none"> <li>4. Cash</li> <li>5. Cash</li> <li>6. Cash</li> <li>7. Dental Care</li> <li>8. Food</li> <li>9. Holiday gifts/party for homeless families &amp; their children</li> <li>10. Volunteer Hours for holiday party 250 Hours @\$10/hour</li> <li>11. Social Work intern/Volunteer 200 Hours @ \$10/hour</li> <li>12. Knitting hats &amp; scarves, sorting emergency items 1,500 Volunteer hours @ \$10/hour</li> <li>13. MARTA transportation assistance</li> </ol>	<ol style="list-style-type: none"> <li>3. United Way</li> <li>4. Fulton County</li> <li>5. FEMA</li> <li>6. Empty Bowl Fundraiser</li> <li>7. Ben Massell Dental Clinic</li> <li>8. Bagel Palace</li> <li>9. Jewish Atlanta Teen Community Outreach (JATCO)</li> <li>10. Jewish Atlanta Teen Community Outreach (JATCO)</li> <li>11. Georgia State University School of Social Work</li> <li>12. Jewish Family &amp; Career Services</li> <li>13. Samaritan House</li> </ol>	<ol style="list-style-type: none"> <li>4. \$24,000</li> <li>5. \$16,000</li> <li>6. \$15,000</li> <li>7. \$ 5,000</li> <li>8. \$ 2,800</li> <li>9. \$12,000</li> <li>10. \$ 2,500</li> <li>11. \$ 2,000</li> <li>12. \$15,000</li> <li>13. \$ 8,000</li> </ol> <p><b>Total: \$192,800.00</b></p>	
33	<b>Furniture Bank</b>	<ol style="list-style-type: none"> <li>1. cash</li> <li>2. cash</li> <li>3. cash</li> <li>4. cash</li> </ol>	<ol style="list-style-type: none"> <li>1. FCHS</li> <li>2. Atlanta CDBG</li> <li>3. Atlanta HOPWA</li> <li>4. DeKalb County ESG</li> </ol>	<ol style="list-style-type: none"> <li>1. 84,000</li> <li>2. 57,571</li> <li>3. 50,400</li> <li>4. 20,000</li> </ol> <p><b>Total: \$211,571.00</b></p>	
34	<b>Transitional Housing for Young Homeless Mothers with Infants (Weaver Gardens)</b>	<ol style="list-style-type: none"> <li>1. Child Care</li> <li>2. Job Training</li> <li>3. Child Care</li> <li>4. Child Care</li> <li>5. Operating Funds</li> <li>6. Supportive Service Funds</li> </ol>	<ol style="list-style-type: none"> <li>1. Fulton DFCS</li> <li>2. Fulton County Workforce Center</li> <li>3. Fulton County CDBG</li> <li>4. GA Department of Community Affairs</li> <li>5. United Way</li> <li>6. Families First, Inc.</li> </ol>	<ol style="list-style-type: none"> <li>1. \$44,000</li> <li>2. \$24,000</li> <li>3. \$20,000</li> <li>4. \$20,000</li> <li>5. \$70,000</li> <li>6. \$70,000</li> </ol> <p><b>Total: \$248,000.00</b></p>	
35	<b>Transitional Housing Program</b>	<ol style="list-style-type: none"> <li>1. After School Program/Summer Camp</li> <li>2. Job Development Program</li> <li>3. Medical Training Program</li> <li>4. Operating</li> <li>5. Operating/Supportive Svcs.</li> <li>6. General Operating</li> <li>7. Legal Service</li> <li>8. Job Development</li> <li>9. Strengthening the Family Workshops</li> </ol>	<ol style="list-style-type: none"> <li>1. Atlanta Public Schools</li> <li>2. City of Atlanta</li> <li>3. Atlanta Women's Found.</li> <li>4. FEMA</li> <li>5. Department of Community Affairs</li> <li>6. Achor Center Board of Directors</li> <li>7. Georgia Law Center</li> <li>8. TJX Corporation</li> <li>9. Alpha Kappa Alpha Sorority</li> </ol>	<ol style="list-style-type: none"> <li>1. 8,000</li> <li>2. 25,000</li> <li>3. 10,000</li> <li>4. 11,922</li> <li>5. 18,000</li> <li>6. 10,000</li> <li>7. 20,000</li> <li>8. 5,000</li> <li>9. 4,000</li> </ol> <p><b>Total: \$111,922.00</b></p>	
36	<b>Presley Woods</b>	<ol style="list-style-type: none"> <li>1. Mental Health Services</li> <li>2. Transportation</li> <li>3. Employment</li> <li>4. Life Skills</li> </ol>	<ol style="list-style-type: none"> <li>1. Department of Human Resources</li> <li>2. Department of Human Resources</li> <li>3. Department of Human Resources</li> <li>4. Department of Human Resources</li> </ol>	<ol style="list-style-type: none"> <li>1. \$ 159,415</li> <li>2. \$3159</li> <li>3. \$17500</li> <li>4. \$421</li> </ol> <p><b>Total: \$180,495 .00</b></p>	
37	<b>Welcome House SRO</b>	<ol style="list-style-type: none"> <li>1. Case management</li> <li>2. Case Management</li> <li>3. Case Management</li> <li>4. AIDS-related services</li> <li>5. Substance abuse counseling</li> <li>6. Mental Health services</li> </ol>	<ol style="list-style-type: none"> <li>1. St. Joseph's Mercy Care</li> <li>2. Caring Works, Inc</li> <li>3. Grady COSS</li> <li>4. AID Atlanta</li> <li>5. Private contractors</li> <li>6. St. Joseph's Mercy Care</li> </ol>	<ol style="list-style-type: none"> <li>1. \$55,000</li> <li>2. \$51,200</li> <li>3. \$44,000</li> <li>4. \$20,967</li> <li>5. \$192,005</li> <li>6. \$22,514</li> </ol> <p><b>Total: \$ 388,686.00</b></p>	
				<b>Total</b>	<b>\$11,356,062.00</b>